The mission of the United Nations Online Network in Public Administration and Finance (UNPAN) is to promote the sharing of knowledge, experiences and best practices throughout the world in sound public policies, effective public administration and efficient civil services, through capacity-building and cooperation among the United Nations Member States, with emphasis on south-south cooperation and UNPAN's commitment to integrity and excellence.

UNPAN NEWS HEADLINES

6th Interregional Consultative Meeting Will Take Place Later This Month
The 6th Interregional Consultative Meeting of UNPAN will be held in Shanghai, China on 20 May 2004. The members of the UNPAN network are invited to this meeting to discuss:

a. The role of UNPAN members in promoting the United Nations Public Service Awards;
b. The role of UNPAN members in the celebration of the United Nations Public Service Day (23 June);
c. Enhancement of UNPAN content development by UNPAN members, e.g., products concerning good practices, and online training materials;
d. United Nations Regional Commissions’ participation in the UNPAN network.

Please contact UNPAN Chief Manager Haiyan Qian at qianh@un.org for more information.

Committee of Experts Meets in New York
During the 3rd Session of the United Nations Committee of Experts on Public Administration held in New York from 29 March - 2 April 2004, UNPAN-NY reported to the members of the Committee on the overall work of UNPAN and its future plan. The Committee took note with appreciation of UNPAN's accomplishments achieved upon the 1st phase of the programme. Recognizing the imperative role that UNPAN plays as a central part of a global network of public administration organizations, the Committee has welcomed the initiation of the 2nd phase of its implementation. During the meeting, UNPAN members were invited to make presentations on their recently conducted major activities in the area of public administration and their work concerning UNPAN. The speakers included representatives from CAIMED, IIAS, IPAC, IPMA-HR, NISPAcee, OFPA, and UNCRD.

UNPAN Welcomes Two New Members
A warm welcome to the two new members who recently joined the network: the
International Public Management Association for Human Resources (IPMA-HR) and the United Nations International Research and Training Institute for the Advancement of Women (INSTRAW).

IN THIS ISSUE
- News from ASPA
- News from CAFRAD
- News from CAIMED
- News from CARICAD
- News from CIIAP
- News from CLAD
- News from CPSI
- News from DPADM
- News from ECLAC
- News from EROPA
- News from IIAS
- News from IDEP
- News from IPAC
- News from IPMA-HR
- News from NISPAcee
- News from OFPA
- News from RCOCI
- News from UNCRD

UNPAN LINKS
- UNPAN Web Site
- UNPAN Calendar of Events
- International
- Africa
- Arab States
- Asia & Pacific
- Europe
- Latin America & Caribbean
- North America
- What's New
- UNPAN Newsletter

NEWS FROM ASPA
American Society for Public Administration (ASPA)
http://www.aspanet.org

ASPA Seeks Proposals for 2005 National Conference
ASPA seeks exciting, cutting-edge panels, workshops (pre-conference and during the conference), roundtables, and other innovative presentations for its 2005 National Conference which will take place in Milwaukee, WI, USA next April. The deadline for submissions is 21 June 2004.
URL: http://www.aspanet.org/conferences/2005ConfProposal.html

ASPA National Council Appoints New Executive Director
During its 31 March semiannual meeting, ASPA's National Council appointed Antoinette ("Toni") Samuel as the Society's next executive director effective 16 June 2004. She will succeed Mary Hamilton who is leaving ASPA to take a position as senior executive in residence at the University of Nebraska at Omaha. Samuel has most recently been chief executive officer of the International Employee Assistance Association. Prior to that she served as executive director of the National Association of Black Journalists and before that director of the Education and Information Resources Center at the National League of Cities. She began her professional career in the public service, working twelve years in city and county government.

ASPA Members Can Now Access Online Every PAR Article Ever Written
Earlier this spring, ASPA members gained online access to all the back issues of Public Administration Review (PAR) through a new partnership with JSTOR. This new service will enable ASPA members to search back issues from 1940-1999. Issues from 2000-present have been available online for some time.
URL: http://www.aspaonline.org
Recent Publications

- **ASPA International - Volume 3, Issue 4 (March 1, 2004)**
- **ASPA Monthly Update - April 2004**
- **Bridging the Gap - March 2004** (published by ASPA's Section for Women in Public Administration)
- **Emergency Management Dispatch - Spring 2004** (published by ASPA's Section on Emergency and Crisis Management)
- **SIAM Newsletter - Spring 2004** (published by ASPA's Section on Intergovernmental Administration and Management)

Conference Information

**2nd Sino-US International Conference on Public Administration** [co-sponsored by the School of Public Administration of the Renmin University of China (RUC), the Chinese Public Administration Society and ASPA]
Theme: "The Challenges and the Opportunities for Public Administration in a Rapidly Changing World"
Dates: 24 - 25 May 2004
Location: Renmin University, Beijing, China
Contact: Dr. Marc Holzer at mholzer@pipeline.com

**2004 Southeastern Conference for Public Administration**
Theme: "Governance in a New Era of Cooperation"
Dates: 3-5 October 2004
Location: Charlotte, NC, USA
Contact: Phin Xaypangna, Conference Chair
E-Mail: pxaypangna@ci.charlotte.nc.us
URL: [http://secopa.charmeck.org](http://secopa.charmeck.org)

**NEWS FROM CAFRAD**
African Training and Research Centre in Administration for Development (CAFRAD)
[http://www.cafrad.org](http://www.cafrad.org)

Departure of Prof. Tijjani Muhammad–Bande
Prof. Najib Zerouali Ouariti, Chairman of the Governing Board of CAFRAD and Minister of Modernisation of Public Sector in Morocco, met with his homologue H.E. Alhaji Mahmoud Yayale Ahmed, Head of the Civil Service of the Federation of Nigeria, on 5 February 2003 at the Movenpick Hotel in Tangier. During this meeting, Dr. Simon Mamosi Lelo was appointed Acting Director-General (D.G.) of CAFRAD until the 43rd Governing Board meeting of the centre. The previous D.G. of CAFRAD, Prof. Tijjani Muhammad Bande, has been appointed Vice-Chancellor of the Usmanu Danfodiyo University, Nigeria. In this occasion, CAFRAD's staff would like to congratulate Prof. Bande and wishes him all the best in his new responsibilities. For more information please contact CAFRAD at cafrad@cafrad.org or visit [http://www.cafrad.org/Annoucement/departure_of__prof_Bande.htm](http://www.cafrad.org/Annoucement/departure_of__prof_Bande.htm).

42nd Meeting of CAFRAD Governing Board and Executive Committee Postponed
On 30 March, the D.G. of CAFRAD was directed by the Chairman of the Governing Board that in view of non-payment of contributions, making it impossible to cover costs
for the meeting, the 42nd Meeting of the Board be postponed to a later date (to be communicated). The Centre which had looked forward to the meeting (and had programmed and sent all documentation for it) sincerely regrets for inconveniences arising from this circumstance. For more information please contact CAFRAD at cafrad@cafrad.org or visit http://www.cafrad.org/cafrad/GB/42/GB42Tangier.htm.

Innovation in the Public administration in the Euro-Mediterranean Region

CAFRAD was contracted to undertake the study in Morocco and to prepare a report which will be integrated in a complete regional study on the state of the public administration in the Euro-Mediterranean Region. This report, prepared both by Ms. Lizette Michael, Expert at CAFRAD, and Mr. Gianluca Misuraca, CAFRAD Consultant, will be presented at an Experts' meeting on Priorities in Innovating Governance, organized jointly by UNDESA and FORMEZ, in Naples (Italy), 17-20 May 2004.

Conference Information

CAFRAD/OFPA Joint Workshop on Clarification of the Missions of the State, Civil Society and the Private Sector in Economic Governance and Poverty Alleviation in Africa

The overall objective of the workshop is to find better ways and means for government, civil society and the private sector to work in partnership to fight poverty through a good and participatory economic governance. The workshop is being organised for high level governmental officials and representatives from civil society organizations and the private sector involved in institutional and administrative reforms, especially in the area of economic reform and governance. These are expected to be Directors General, Secretaries General and Directors from the Ministries in charge of Public Service, Economics, Finance, Planning, Labour, Social Affairs, or of equivalent positions in NGOs and private sector organizations.

Dates: 24-27 May 2004
Location: Tangier, Morocco
Contact: CAFRAD at cafrad@cafrad.org
URL: http://www.cafrad.org/Workshops/CAFRAD_OFPA/24-27_04/conference_information_an.htm

NEWS FROM CAIMED

Centre for Administrative Innovation in the Euro-Mediterranean Region (CAIMED)

CAIMED Offers Training Course for 20 Experts of Cooperation

Within the agreement "Program of Cooperation for the Diffusion of Organizational Models in the Budget and Accounting Offices in the South Mediterranean Countries," CAIMED is helping to organise an advanced training course for 20 experts of cooperation and development of the Campania Region in the Mediterranean Area.

URL: http://www.caimed.org/Programs_20agents_en.asp

Conference Information

Consultative Meeting on Priorities in Innovating Governance and Public Administration in the Euro-Mediterranean Region

Theme: “Priorities in Innovating Governance in the Euro-Mediterranean Region”

Dates: 17-20 May 2004
Location: Formez, Study-Training Centre, Arco Felice, Pozzuoli, Napoli, Italy
Contact: Giuseppe Pennella, Director, CAIMED
E-mail: gpennella@formez.it
NEWS FROM CARICAD
Caribbean Centre for Development Administration (CARICAD)
http://caricad.net

CARICAD Enhances Document Centre With UN Assistance
Last year, UNPAN-NY offered to send a series of public administration publications to CARICAD. The organization accepted this offer and received approximately 70 publications. This generous gift has greatly enhanced the literature in CARICAD's Document Centre on Public Administration and has also allowed CARICAD to enter bibliographic information in its UNPAN database.

Recent Publications
CARICAD's recently-concluded CARIFORUM project published a set of reports which can be accessed on the UNPAN web site.

Conference Information
5th Ministerial Consultation and High-Level Workshop on E-Government in the Caribbean
Theme: "Regional Cooperation for E-government Capacity Building"
Dates: 17 - 18 June 2004
Location: Barbados
Contact: Ms. Angela Skeete, E-Government Programme Leader at caricad@caribsurf.com

8th Policy Forum
Theme: "Role of Leadership in a Learning Environment"
Dates: TBA
Location: TBA
Contact: Ms. Angela Skeete, E-Government Programme Leader at caricad@caribsurf.com

NEWS FROM CIIIAP
International Centre of Innovation and Exchange in Public Administration (CIIIAP)
http://www.flem.org.br/ciiap

Workshop: Utilization-Focused Evaluation
In order to promote the culture of evaluation in Brazilian institutions, as well as discuss its utilization, CIIIAP organized a two-day workshop entitled "Utilization-Focused Evaluation." The event, which took place on 27-28 March in Salvador, Brazil, was managed by Prof. Michael Quinn Patton, former president of the United States Evaluation Association. Professionals from diverse locations within Brazil, representing government, private sector and civil society, attended the workshop. The event was a result of integrated efforts of the Brazilian Evaluation Network and CIIIAP, an active member of that Network.

Dialogue with Fritjof Capra: Management For A Sustainable Future
Playing its role as a promoter of debates and reflections on solutions to new
governance, CIIAP organized a dialogue with Fritjof Capra, author of *The Web of Life* and *The Hidden Connections* and one of the brightest minds of our days, entitled "Management for a Sustainable Future." The dialogue took place on 5 April in the Brazilian city of Salvador, gathering leaders from the three sectors of society, plus researchers and professors from local universities.

**URL:** [http://www.flem.org.br](http://www.flem.org.br)

**NEWS FROM CLAD**

Latin American Centre for Development Administration (CLAD)

[http://www.clad.org.ve](http://www.clad.org.ve)

**XVIII Concurso del CLAD sobre Reforma del Estado y Modernización de la Administración Pública (2004 - 2005)**

Theme: “Cómo combatir la corrupción, garantizar la transparencia y rescatar la ética en la gestión gubernamental en Iberoamérica”

For additional information, please contact CLAD at [conc18@clad.org.ve](mailto:conc18@clad.org.ve) or visit [http://www.clad.org.ve/concurso/concuxviii.html](http://www.clad.org.ve/concurso/concuxviii.html).

**Recent Publications**

CLAD’s Journal, *Reforma y Democracia* (28th edition), contains the following articles:

- **Francisco Longo:** La calidad de los sistemas de servicio civil en América Latina y el Caribe: una metodología de evaluación
- **Roberto Martínez Nogueira:** Un sector público olvidado: las políticas de defensa. Institucionalidad y capacidades gubernamentales
- **Gerald E. Caiden:** El peso que cargamos sobre nuestras espaldas: corrupción en América Latina
- **Luciano Tomassini:** El problema de los consensos en las reformas administrativas en América Latina
- **Mabel Thwaites Rey y Andrea López:** Argentina: la debilidad regulatoria como estrategia política
- **Mario César Elgue:** El sentido del desarrollo y la economía social
- **Lewis Pereira y Orlando Chirinos:** La nueva ingeniería social (notas para una epistemología avanzada de las ciencias sociales aplicadas)

CLAD's Association Members for 2004 are entitled to receive free of charge numbers 28, 29 and 30 of this journal. Subscription conditions, abstract, and full text version of previous numbers are available on CLAD’s web site.

**URL:** [http://www.clad.org.ve/reforma.html](http://www.clad.org.ve/reforma.html)

**Conference Information**

*VI Conferencia Iberoamericana de Ministros de Administración Pública y Reforma del Estado*

Dates: 8-9 July 2004
Location: San José, Costa Rica
E-mail: [clad@clad.org.ve](mailto:clad@clad.org.ve)

**URL:** [http://www.clad.org.ve/reunion/reunion.html](http://www.clad.org.ve/reunion/reunion.html)

*IX International Congress of CLAD on State and Public Administration Reform*
NEWS FROM CPSI
Centre for Public Service Innovation (CPSI)
http://www.cpsi.co.za

CPSI Will Unveil New Web Site Later This Month
CPSI is set to revamp its current web presence. The new web site will be powered by a content management system that will enable the site to be more content-rich. The web site will allow CPSI to link-up more effectively with its three major target audiences: the South African innovation community, visitors to the web from Africa, and international visitors. The revamped web site will enable better interaction with the UNPAN portal. The new web site will be available after 15 May 2004.

CPSI Issues Call for Nominations
CPSI has also announced a call for nominations for its second innovation awards programme. For more information, visit http://www.cpsi.co.za.

Recent Publications

- CPSI launched its second FutureWatch report entitled ‘From Red Tape to Smart Tape.” The report co-incided with the launch of the red tape challenge – a call to public servants to come up with practical ideas on reducing red tape. Innovative ideas will be provided with resources to implement the idea. Innovators also have a chance to get a cash reward.
- The latest issue of Innova, the electronic newsletter of CPSI, was published in April 2004.

The red tape report and Innova will be available on the revamped CPSI web site after 15 May 2004.

NEWS FROM DPADM
Division for Public Administration and Development Management, United Nations Department of Economic and Social Affairs (DPADM/UNDESA)
http://www.unpan.org/dpepa.asp

OIOS Praises UNPAN in DPADM Evaluation
The United Nations Office of Internal Oversight Services (OIOS) recently conducted an in-depth evaluation of the United Nations Programme on Public Administration, Finance and Development in which it states: "...One of DPADM's major achievements is the establishment of a global electronic network (UNPAN) for exchanging experience on practices in public administration...."

Recent Publications
• Governance World Watch
• Development Administration Newsletter 2004, Issue 1, on Public Service
  Innovation

Conference Information
- The United Nations Public Service Day will be celebrated at UN Headquarters in New York on 23 June
  2004 in which the United Nations Public Service Awards will be issued to the winners. A celebration
  coverage of a number of selected countries will be broadcast via a video conferencing facility on that day.
- Workshop on the Africa Governance Inventory was held in conjunction with the 25th Annual Roundtable
  Conference of the African Association for Public Administration and Management (AAPAM), Banjul, The
- The 4th Annual Forum on City Informatization in the Asia-Pacific Region, Shanghai, China will take
  place 20-21 May 2004.

NEWS FROM ECLAC
United Nations Economic Commission for Latin America and the Caribbean
(ECLAC)
http://www.eclac.org

ECLAC Adds Items to UNPAN Calendar of Events
Two new links have been added to the Calendar of Events under "UNPAN-Latin
America and the Caribbean." The first, "ECLAC Calendar 2004," presents a list of all
meetings, conferences, seminars and workshops organized by ECLAC. The second,
"ECLAC Training Activities 2004," shows the courses offered by ECLAC
through ILPES on different economic and social topics important to the Latin American
region.
URL: http://www.unpan.org/calendar_event.asp#latin

ECLAC Posts Collection of Reports on Project and Programme Evaluation
The full collection of the "Nota informativa sobre evaluación de proyectos y programas"
(Informative Note on Project and Programme Evaluation) has been incorporated to the
UNPAN site. This is a quarterly report distributed to evaluators throughout Latin
America detailing web sites where documents or information about courses and
seminars related to project and programme appraisal can be found. Although the
documents are in Spanish, many of the links refer to sites, documents or courses in
English.
URL: http://www.unpan.org/serials-caricad.asp

Recent Publications
Many new documents (in Spanish) have been added by ECLAC to the UNPAN site,
including:

"La descentralización en el Perú a inicios del siglo XXI" (Decentralization in Peru at the
beginning of the XXI century)
The study analyzes the factors that contributed to Peru’s high level of centralization and
describes the ongoing decentralization efforts.
First
"Planificación estratégica territorial y políticas públicas para el desarrollo local" (Strategic Territorial Planning and Public Policies for Local Development)
The document describes the cultural and spatial conditions that are best suited for developing European style industrial clusters.

Conference Information
1st International Course on Local Development and Territorial Competitiveness
Theme: The course, taught in Spanish, trains participants in preparing and managing strategic local development plans, considering economic, social and political aspects, without losing sight of the global process of regional and national development.
Dates: 7-18 June 2004
Location: La Antigua, Guatemala
Contact: Alicia Verdugo, Administrative Coordinator
E-mail: averdugo@eclac.cl

International Course: Logical Framework, follow-up and evaluation
Theme: The course, taught in Spanish, explains the logical framework methodology and shows students how to use the Logical Framework Matrix as a managerial tool for project and program follow-up and evaluation of results.
Dates: 21 June - 2 July 2004
Location: Cartagena de Indias, Colombia
Contact: María Soledad Pascual, Administrative Coordinator
E-mail: spascual@eclac.cl

1st International Course on Decentralization and Fiscal Federalism
Theme: The course, taught in Spanish, analyses experiences in federally organized countries regarding the assignment of responsibilities for expenditures and revenues. Also, decentralization processes from within and outside the Latin American region are studied.
Dates: 2-13 August 2004
Location: Santiago, Chile
Contact: Pamela Yerkovic
E-mail: cursosilpesdgpr@eclac.cl

International Course: Project implementation Management
Theme: The course, taught in Spanish, trains participants in project implementation planning, contracting of suppliers, and follow-up and control during implementation; as well as in the abilities that a project manager should have, such as leadership and team management.
Dates: 16 - 27 August 2004
Location: La Antigua, Guatemala
Contact: María Soledad Pascual, Administrative Coordinator
E-mail: spascual@eclac.cl
4th International Course on Financing Social Security
Theme: The course, taught in Spanish, examines ongoing reforms in different aspects of the provision of social security, like pensions, access to health, unemployment insurance and sector policies in areas such as housing and subsidies to the extremely poor.
Dates: 6-10 September 2004
Location: Santiago, Chile
Contact: Pamela Yerkovic
E-mail: cursosilpesdgpr@eclac.cl
URL: http://www.unpan.org/directory/conference/guest/browseoneconference.asp?conference_id=1698

2nd Course about Tax Revenue Estimations
Theme: The course, taught in Spanish, presents an overview of the current status of public finances in Latin America, examines recent tendencies in public management, presents conceptual aspects about tax revenue estimations and trains participants in estimating and projecting tax revenues.
Dates: 20-24 September 2004
Location: Buenos Aires, Argentina
Contact: Pamela Yerkovic
E-mail: cursosilpesdgpr@eclac.cl
URL: http://www.unpan.org/directory/conference/guest/browseoneconference.asp?conference_id=1699

X International Course: Public Investment Projects Preparation and Evaluation
Theme: The course, taught in Spanish, covers project identification, project preparation (including demand and offer studies and analysis of alternatives) and private and social project appraisal.
Dates: 27 September - 22 October 2004
Location: Santiago, Chile
Contact: Maria Soledad Pascual, Administrative Coordinator
E-mail: spascual@eclac.cl

VI International Course: Strategic Management of Local and Regional Development
Theme: The course, taught in Spanish, trains professionals for developing strategic local or regional development plans and managing local or regional development.
Dates: 18-19 October 2004
Location: Santiago, Chile
Contact: Alicia Verdugo, Administrative Coordinator
E-mail: averdugo@eclac.cl

XII International Course: Economic Reforms and Strategic Public Management
Theme: The course, taught in Spanish, examines ongoing reforms in public regulation policies and offers an articulated and consistent view of the different rationales and criteria underlying the formulation and implementation of public policies.
Dates: 8 November - 3 December 2004
Location: Santiago, Chile
Contact: Training Unit, ILPES
E-mail: cursosilpesdgpr@eclac.cl

International Course on "Environmental Management and Natural Resources"
Theme: The course, taught in Spanish, present methodologies for evaluating the environmental impact of
NEWS FROM EROPA
Eastern Regional Organization for Public Administration (EROPA)
http://www.eropa.org.ph

Recent Publications
EROPA, with the support of UNPAN, will publish shortly an online comparative study of six civil service systems from the ASEAN region.

Conference Information
50th Executive Council Meeting and Seminar of the Eastern Regional Organization for Public Administration (hosted by the Samoa Public Service Commission)
Theme: "Globalization, Security and Development"
Dates: 5-8 October 2004
Location: Apia, Samoa
URL: http://www.unpan.org/asia.asp

NEWS FROM IDEP
African Institute for Economic Development and Planning (IDEP)
http://www.unidep.org

IDEP Announces M.A. Scholarship Programme
IDEP is pleased to announce that it is offering five scholarships for candidates admitted to its 18-month M.A. Degree Programme in Economic Policy and Management, starting from the 2004/2005 academic year. IDEP scholarships will cover the following: full tuition, a monthly living stipend and provision for medical expenses, allowance for books, documentation and thesis preparation. Selection will be based on merit of the candidate and expressed needs of the country or institution concerned. The selection will be done by a Committee. For each academic year which starts in early November, the deadline for submission of applications is end of July.
URL: http://www.unidep.org

NEWS FROM IIAS
International Institute of Administrative Sciences (IIAS)
http://www.iiaslisa.be/lias/aiacc.htm

Recent Publications
Can Civil Society Constitute an Effective Partner in Combatting Poverty and Exclusion in Africa?
Edited by René Ze Nguele
Towards Quality Governance for Sustainable Growth and Development
Proceedings of the Second Specialised International Conference
New Delhi (India) November 2002
[A joint publication of IIAS and the Department of Administrative Reforms and Public Grievances, Government of India]
Distribution: IIAS/IISA, 2004
Price: 10 €

Shared Governance: combatting poverty and exclusion
Proceedings of the Second International Regional Conference
Yaoundé (Cameroon), July 2003
[A joint publication of IIAS and the Cameroon Ministry of the Civil Service and Administrative Reform]
Distribution: IIAS/IISA, 2004
Price: 20 €

Conference Information
26th International Congress of Administrative Sciences on E-Governance: Challenges and Opportunities for Democracy, Administration and Law
Workshops 1) E-Governance: effects on civil society, transparency and democracy; 2) E-Governance: changes in administrative structures and processes; 3) E-Governance: perspectives for countries in transition and development; 4) E-Governance and the evolution of law
Dates: 14 - 18 July 2004
Location: Coex Centre, Seoul, South Korea
Contact: Catherine Coninckx
Director of Scientific Affairs
E-mail: coninckx@iiasiisa.be
Tel: 32 2 536 08 83
URL: http://www.iiasiisa.be/iias/aicor/aikorea.htm
Information on the Congress also available on: http://www.kipa.re.kr/iias

IASIA Annual Conference: Building Leadership for Modernisation and Shared Governance
Dates: 12 - 16 July 2004
Location: Coex Centre, Seoul, South Korea
Contact: Juan Cabrera-Clerget
IASIA Executive Secretary
E-mail: iasia@iiasiisa.be
Tel: 32/2-536.08.89
URL: http://www.iiasiisa.be/schools/aeconf/aeconf.htm
Information on the Conference also available on: http://www.kipa.re.kr/iias

International Exposition on Government Innovation (In parallel to the Conference)
URL: http://expo2004.innovation.go.kr

EGPA Annual Conference: Four Months After: Administering the New Europe
Sub-topics: 1) Does size matter? Small States in the European Union; 2) The Impact of the European
Union on National Administrations
Dates: 1 - 4 September 2004
Location: Ljubljana, Slovenia
Contact: Fabienne Maron
EGPA Executive Secretary
E-mail: geapepgpa@iiasiisa.be
Tel: 32/2-536.08.84
URL: http://www.iiasiisa.be/egpa/agconf/agslov/agslov.htm
For the 2004 EGPA Conference see also: http://www.fu.uni-lj.si/egpa2004

NEWS FROM IPAC
Institute of Public Administration of Canada (IPAC)
Institut d'administration publique du Canada (IAPC)
http://www.ipac.ca (English)
http://www.iapc.ca (French)

IPAC Launches New Web Site
The Institute of Public Administration of Canada is proud to announce the launch of its new web site. A year in preparation, the new site is fully bilingual (English and French) and exceeds 400 pages in length. It provides faster, more efficient and far more user-friendly access to IPAC's many resources. Though a considerable undertaking, which significantly redirected internal resources over the last year, the determination to create this new web site is an expression of IPAC's dedication to its membership as well as the national and international public administration communities.
· In English the site can be accessed by visiting www.ipac.ca
· In French the site can be accessed by visiting www.iapc.ca

Recent Publications

This book, by a former IPAC president, and an insider to the events described, tells the story of the first socialist government elected in North America. Among its most noteworthy achievements was the pioneering of the medicare model of national health care insurance that has become emblematic of Canadian public policy. The author details the trials and struggles along the road to this achievement, as well as providing an instructive overview of how such ambitions are made into policy. This tale also involves the story of how a professional public service was forged in tumultuous times.

URL: http://www.utppublishing.com/detail.asp?TitleID=2776

Conference Information
Enhancing Accountability and Performance Reporting to Reduce the “Democratic Deficit”
Date: 30 April 2004
Location: Montreal, Canada
Contact: Patrice Dutil, Director of Research
E-mail: pdutil@ipac.ca
URL: http://www.ipac.ca/events/enhancing_accountability_to_reduce_the_democratic_deficit/inde
**NEWS FROM IPMA-HR**

International Public Management Association for Human Resources (IPMA-HR)
[http://www.ipma-hr.org](http://www.ipma-hr.org)

**IPMA-HR Will Provide Human Resource Professional Development and Certification Program in China**

IPMA-HR recently announced an agreement with the Chinese Training Center of the State Administration of Foreign Expert Affairs (TCSAFEA) for a human resource professional development and certification program. A signing ceremony and press conference were held on 24 March in Beijing, China. The training center is part of the State Administration of Foreign Expert Affairs (SAFEA), which is responsible for bringing foreign experts into China and for coordinating Chinese who obtain training outside of China.

**Recent Publications**

Visit [http://www.ipma-hr.org/index.cfm?navid=74](http://www.ipma-hr.org/index.cfm?navid=74) for a listing of recent IPMA-HR publications. Visit [http://www.ipma-hr.org/index.cfm?navid=71](http://www.ipma-hr.org/index.cfm?navid=71) for a listing of the association's "HR Products."

**Conference Information**

**2004 IPMA-HR International Training Conference**
Theme: "Rising Up: Renewal and Regeneration"
Dates: 16-20 October 2004
Location: Phoenix, AZ, USA
Contact: Shannon Adaway, Director of Professional Development
E-mail: sadaway@ipma-hr.org
URL: [http://www.ipma-hr.org/forms/2004conf/index.cfm](http://www.ipma-hr.org/forms/2004conf/index.cfm)

Visit [http://www.ipma-hr.org/index.cfm?navid=69](http://www.ipma-hr.org/index.cfm?navid=69) for a listing of additional IPMA-HR conferences.

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**NEWS FROM NISPAcee**

Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee)
[http://www.nispa.sk](http://www.nispa.sk)

**NISPAcee Seeks Applicants to Translate Publications**

NISPAcee has issued a call for applications to translate Support for Improvement in Governance and Management in Central and Eastern European Countries (SIGMA) and other relevant publications from English to Central and Eastern Europe (CEE) national languages based on requests and needs of governmental institutions from CEE countries. **The application deadline is 31 May 2004.**

**NISPAcee Occasional Papers: Call for Papers**

NISPAcee invites colleagues to submit their research papers in English for review. Papers should be written on relevant public administration and public policy issues based on empirical investigation carried out in central and eastern European countries. The papers should not exceed 40 pages in length. If a paper is written in a native language, a three-page long English language summary could be submitted with the bibliography of the referred literature, and with information about the length of the whole paper. Each author can propose two reviewers for their submitted paper, but the final decision to select the reviewers remains at the discretion of the Editor. Those authors whose papers are selected for publication will receive a modest honorarium. Contributors are invited to send their papers (electronic format) to the NISPAcee secretariat.

**Contact:**
Mr. Juraj Sklenar  
Deputy Editor  
NISPAcee  
Hanulova 5/B  
P.O.Box 163  
840 02 Bratislava 42  
Slovak Republic  
Tel/Fax: +421-2-6428 5557  
E-mail: sklenar@nispa.sk

**Recent Publications**
- **NISPAcee Newsletter - Spring 2004**
- **NISPAcee Occasional Papers - Spring 2004**

**Conference Information**

**12th NISPAcee Annual Conference**
"Central and Eastern European Countries Inside and Outside the European Union: Avoiding a New Divide"
Dates: 13 - 15 May 2004
Location: Hotel Reval Lietuva, Vilnius, Lithuania

Organized in cooperation with the Lithuanian Public Administration Training Association, Vilnius, Lithuania

**THE MAIN CONFERENCE THEME:**
As we meet in May 2004, an historical change will have taken place in Europe. Several former communist countries of Central and Eastern Europe will have joined the European Union, an unprecedented voluntary association of democratic states with market economies, and its emerging Constitutional identity. The entire structure of political, economic, and social relations in Europe will change. What will be the impact of this change to public policy and administration in countries both inside and outside the EU borders? What will the challenges be of this new membership to public policy and administration of the new member states? What actions will need to be taken to avoid the new divide between them and the other countries of the region, and to harmonize the way in which public interests are followed throughout the entire continent?
PANEL SESSIONS AND FORUMS
- Panel Session on European Accreditation of Public Administration Programmes
- Panel Session on Joint NASPAA – NISPAcee Governance Improvement Cooperative Project
- Forum for Heads of Training Centres and Institutes of Public Administration
- Forum for Young Professionals in Public Administration

WORKING GROUPS
I. Working Group on Politico-Administrative Relations
Theme 2004: "Various Decision and Discourse Arenas at Different Levels and Stages of the Policy Process"
II. Working Group on Public Sector Quality
Theme 2004: "Public Sector Quality in Policy Making"
III. Working Group on Strategic Leadership in Central Government
IV. Working Group on Democratic Governance of Multiethnic Communities
Theme 2004: "Diversity and Public Services: Introducing New Standards of Diversity Management in Changing Europe"
V. Working Group on Public Sector Finance and Accounting
VI. Working Group on Knowledge Management and ICT for Public Policy
VII. Working Group on Capacity Building of Civil Servants Training System according to EU Requirements

Contact: Viera Wallnerova, Project Manager
NISPAcee,
Hanulova 5/B
840 02 Bratislava 42,
Slovak Republic.
Tel: +421-2-6428 5558, Tel/Fax: +421-2-6428 5557
E-mail: Wallnerova@nispa.sk

NEWS FROM OFPA
African Civil Services Observatory (OFPA)
http://www.ofpa.net

Conference Information
CAFRAD/OFPA Joint Workshop on Clarification of the Missions of the State, Civil Society and the Private Sector in Economic Governance and Poverty Alleviation in Africa
The overall objective of the workshop is to find better ways and means for government, civil society and the private sector to work in partnership to fight poverty through a good and participatory economic governance. The workshop is being organised for high level governmental officials and representatives from civil society organizations and the private sector involved in institutional and administrative reforms, especially in the area of economic reform and governance. These are expected to be Directors General, Secretaries General and Directors from the Ministries in charge of Public Service, Economics, Finance, Planning, Labour, Social Affairs, or of equivalent positions in NGOs and private sector organizations.
Dates: 24-27 May 2004
Location: Tangier, Morocco
URL: http://www.cafrad.org/Workshops/CAFRAD_OFPA/24-27_04/conference_information_an.htm

NEWS FROM RCOCI
Regional Cooperation Office for City Informatization (RCOCI)
http://www.apcity.org
Press Conference on the 4th Annual Forum on City Informatization in the Asia-Pacific Region (CIAPR IV)
This press conference was held in Beijing, China, on 27 February 2004. Mr. Yang Xiong, Chairman of the CIAPR IV Forum Committee and Vice Mayor of the Shanghai Municipal People’s Government, made a brief introduction to the coming Forum which will take place in Shanghai, China, from 20 -22 May 2004. The Forum is sponsored by the Shanghai Municipal People’s Government and the United Nations Department of Economic and Social Affairs (UNDESA), and co-sponsored by the United Nations Development Programme (UNDP), the International Communication Union (ITU), the United Nations Information and Communication Technologies Task Force (UN ICT TF), the State Council Informatization Office of China, the Ministry of Science and Technology of China, the Ministry of Information Industry of China, the Ministry of Commerce of China and the Chinese Academy of Sciences. With a core theme of "ICT for Development: The Role of Local Government," the Forum will focus on topics, such as "Global ICT Trend for Development," "ICT Development and Its Use," "Bridging the Digital Divide" and "China's ICT Strategy for Development." United Nations Public Service Awards will be presented by UNDESA during the occasion. It is estimated that more than 800 participants from 50 cities covering five continents and 20 international organizations will be present.
URL: http://www.apcity.org/en/xs.jsp?id=6

RCOCI Hosts 4th E-information Management Seminar
The 4th RCOCI E-information Management Seminar was held in the Shanghai Academy of Social Sciences on 12 February. Experiences of UNPAN-ORCs were examined, and performance of RCOCI was summarized. Mr. Wang Jianhua, Chief Editor of RCOCI, presented his "Annual Summary Report 2003 and Plan for 2004."
URL: http://www.unpan.org/directory/conference/guest/browseoneconference.asp?conference_id=1663

The Completion Ceremony of Public Administration Theory Seminar and Symposium on Improving RCOCI News Pages
The UNPAN-RCOCI Editing Department organised a series of lectures recently on public administration theory for capacity building in information resource management. Jointly sponsored by Shanghai Internet Economy Consulting Center (SIECC) and Shanghai Academy of Social Science (SASS), the completion ceremony of a public administration theory seminar and a symposium on improving RCOCI news pages were held on 20 April. Measures to improve RCOCI news pages were discussed during the symposium. Certificates were presented by Mr. Wang Genxiang, Deputy Director of SIECC, to those who successfully finished the courses. About 20 representatives, researchers and editors from RCOCI, SASS, and Shanghai YiDong Network Information Co. Ltd., attended the symposium.
URL: http://www.unpan.org/directory/conference/guest/browseoneconference.asp?conference_id=1687

Recent Publications
Conference Information

The 4th Annual Forum on City Informatization in the Asia-Pacific Region (CIAPR IV)
Theme: "ICT for Development: The Role of Local Government"
Dates: 20 - 22 May 2004
Location: Shanghai, China
Contact: Mr. JIANG ZhiPing at zpjiang@apcity.org
Tel: 86-21-64157520 ext. 119

E-Government Workshop
Date: 21 May 2004
Location: Shanghai, China
Contact: Mr. JIANG ZhiPing at zpjiang@apcity.org
Tel: 86-21-64157520 ext. 119

NEWS FROM UNCRD
United Nations Centre for Regional Development
http://www.uncrd.or.jp

UNCRD Organises Training in Lao PDR
As an integral part of our ongoing project National Training Programme in Regional Development Planning, UNCRD in collaboration with the Committee for Planning and Cooperation (CPC) of the Government of Lao PDR and the Japan International Cooperation Agency (JICA), organised the Fifth Training Course in Local Development Planning and Management at Huay Xai (Bokeo Province), Lao PDR, from 26 April - 8 May 2004. A total of 34 participants from the five districts in Bokeo Province, Lao PDR, attended this training.

UNCRD Holds Training Workshop in Ethiopia
UNCRD's Africa Office, co-organised with the Oromia Bureau of Finance and Economic Development (OBFED), held the Training Workshop on Project Planning and Management and Data Collection and Analysis in Oromia Region, at Ethiopia Nazareth (Adama), Ethiopia, from 5-27 April 2004. Thirty planners form the region were trained on designing and implementation of effective regional development plans and projects.

Recent Publications

- UNCRD Annual Report 2003
• **UNCRD Newsletter, No. 56, July-December 2003**
• **Regional Development Dialogue (RDD), Vol. 24, no. 1, Spring 2003** "Disaster Management for Sustainable Development: Focus on Community Initiatives"
• **Regional Development Studies (RDS), Vol. 9, 2003**

**Conference Information**

**Thirty-Second International Training Course in Regional Development**
Theme: "Sustainable Regional Development: Environment and Human Security"
Dates: 13 May - 23 June 2004
Location: Nagoya, Japan
Contact: Training Office, UNCRD
E-mail: training@uncrd.or.jp
Phone: (+81-52) 561-9377
Fax: (+81-52) 561-9458
URL: [http://www.uncrd.or.jp/tr](http://www.uncrd.or.jp/tr)

**UNCRD-ENNDA Stakeholder Workshop on Regional Development Planning and Plan Preparation in Ewaso Ng'iro River Basin**
Theme: "Community Involvement in Planning"
Co-organiser: Ewaso Ng'iro North Development Authority (ENNDAG)
Dates: 26-28 May 2004
Location: Isiolo, Kenya
Contact: UNCRD Africa Office
E-mail: uncrd.admin@uncrd.unon.org
Phone: (+254-20) 624-374
Fax: (+254-20) 624-480
URL: [http://www.uncrd.or.jp/wha](http://www.uncrd.or.jp/wha)

**Third UNCRD Seminar (Parallel Seminars): Seminar I "What can Africa and Asia learn from each other?" and Seminar II "Current Issues in Latin America and UNCRD Latin America Office’s Activities"**
Theme: "Introduction to UNCRD Activities"
Dates: 28 May 2004
Location: Nagoya, Japan
Contact: External Affairs Office, UNCRD
E-mail: seminar@uncrd.or.jp
Phone: (+81-52) 561-9377
Fax: (+81-52) 561-9374
URL: [http://www.uncrd.or.jp/wha/wha_2004/uncrdseminar3](http://www.uncrd.or.jp/wha/wha_2004/uncrdseminar3)

**Horizontal/South-South Cooperation Programme for Integrated Regional Development Management -- Presentation of the Bogotá-Cundinamarca Regional Experience**
Theme: "Integrated Regional Development Management"
Co-organiser: UNDP-Colombia
Dates: Medellin (1st presentation: 1 April), Pereira (20 April), Barranquilla and Medellin (2nd presentation) (May 2004, specific dates to be defined)
Location: Pereira, Barranquilla and Medellin, Colombia
Contact: UNCRD Latin America Office
Phone: (+57-1) 629-2808
Fax: (+57-1) 629-2785
URL: [http://www.uncrd.or.jp/wha/index.html](http://www.uncrd.or.jp/wha/index.html)

**Training Course on Local Performance Indicators for Environmentally Sustainable Development for Khorat Municipality, Thailand**
Theme: "Environmentally Sustainable Development"
Co-organisers: Khorat Municipality, Thailand; and Department of Environmental Quality & Promotion (DEQP), Ministry of Natural Resources and Environment (MONRE), Thailand
Dates: 15-17 June 2004
Location: Khorat, Thailand
Contact: Environment Group, UNCRD
E-mail: environment@uncrd.or.jp
Phone: (+81-52) 561-9377
Fax: (+81-52) 561-9375
URL: http://www.uncrd.or.jp/res/index_env.htm

Training Workshop on Regional Development Planning and Plan Preparation in Mombasa
Mainland South and Kwale District Workshop on Regional Development Plan
Theme: "Data Analysis in Planning"
Co-organiser: Physical Planning Department, Ministry of Lands and Settlement (MLS)
Dates: 23-25 June 2004
Location: Mombasa, Kenya
Contact: UNCRD Africa Office
E-mail: uncrd.admin@uncrd.unon.org
Phone: (+254-20) 624-374
Fax: (+254-20) 624-480
URL: http://www.uncrd.or.jp/wha/index.html

Horizontal/South-South Cooperation Programme for Integrated Regional Development Management -- Launching Forum/Workshop
Theme: "Integrated Regional Development Management"
Co-organiser: UNDP-Colombia
Dates: June 2004 (specific dates to be defined)
Location: Bogotá, Colombia
Contact: UNCRD Latin America Office
Phone: (+57-1) 629-2808
Fax: (+57-1) 629-2785
URL: http://www.uncrd.or.jp/wha/index.html

Training and Information Dissemination Programme to Enhance the Benefits of Foreign Trade Agreements in Latin America for the Bogotá-Cundinamarca Region
Theme: "Information and Communication Dissemination"
Co-organiser: Bogotá Planning Department
Dates: June 2004 (specific dates to be defined)
Location: Bogotá, Colombia
Contact: UNCRD Latin America Office
Phone: (+57-1) 629-2808
Fax: (+57-1) 629-2785
URL: http://www.uncrd.or.jp/wha/index.html

Fourth Training Course on Regional Development Management
Theme: "Integrated Regional Development Planning and Management"
Co-organiser: Bogotá-Cundinamarca Regional Planning Board
Dates: June 2004 (specific dates to be defined)
Location: Bogotá, Colombia
Contact: UNCRD Latin America Office
Phone: (+57-1) 629-2808
Fax: (+57-1) 629-2785
URL: http://www.uncrd.or.jp/wha/index.html