



UNPAN Partners' Newsletter

October – November – December 2022



Regional Capacity Building Workshop on Implementation of the UN Principles of Effective Governance for Sustainable Development in Africa

The 2022 African Peer Review Mechanism (APRM) and UN DESA regional workshop on strengthening national capacities for the UN Decade of Action for Sustainable Development and African Union Agenda 2063 was the third in a series jointly organized in support of building effective, accountable and inclusive institutions in Africa at all levels. It built on efforts to implement the recommendations reached in previous joint events, in which there has been a clear call to build on the productive synergies forged between the APRM and UN DESA to support countries in implementing the UN principles of effective governance for sustainable development. For more information, click on <https://unpan.un.org/node/1769>

Sustainable Development and Addressing Global Challenges

UN DESA/DPIDG, with support from its Project Office on Governance (UNPOG) and the Ministry of the Interior and Safety (MOIS) of the Republic of Korea, co-organized the Regional Symposium on Effective Governance and Digital Transformation for Accelerating Implementation of the 2030 Agenda for Sustainable Development and Addressing Global Challenges. The Regional Symposium was held in a hybrid format in Songdo, Incheon, the Republic of Korea, from 22 to 24 November 2022. It offered opportunities for online engagement to ensure wide-ranging participation. For more information, click on <https://unpan.un.org/node/1766>



Webinar on Effective Governance for Transformational Change: Strengthening capacities, mindsets, and competencies of public institutions to build the next generation of public servants in the Arab Region

This webinar was organized by the UN DESA/DPIDG in collaboration with the Economic and Social Commission for Western Asia (ESCWA). It was intended for Resident Coordinator Offices and UN Country Teams in the Arab region. It was held online (via Zoom) on 16 November 2022. For more information, click on <https://unpan.un.org/node/1797>



Regional Symposium on Effective Governance and Digital Transformation for Accelerating Implementation of the 2030 Agenda for

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Capacity Building Workshop on Implementing New Approaches to E-government for SDG Implementation

UN DESA/DPIDG and the D-8 Organization organized a capacity building workshop on Implementing New Approaches to E-government for SDG Implementation. It served as a continuation of the online workshop conducted in March 2022, particularly to address the challenges presented during that workshop. The workshop was designed to build the capacity of relevant officials, who are responsible for shaping the digital transformation policy, for answering to the ever-growing challenges they face in implementing their respective digital transformation agendas. The workshop took place in Istanbul, Türkiye, from 17 to 18 November 2022. For more information, click on <https://unpan.un.org/node/1800>

to Strengthen the Formulation of Sectoral and National Development Plans in Namibia

In response to a request from the National Planning Commission (NPC), UN DESA is implementing a joint capacity development initiative coordinated by the Economic Analysis and Policy Division (EAPD) and DPIDG, in partnership with the United Nations Resident Coordinator Office (RCO) in Namibia, the Development Program (UNDP) and the United Nations Economic Commission for Africa (UN ECA). UN DESA supported the government of Namibia in adopting a tailored Climate, Land-use, Energy and Water Systems (CLEWs) integrated assessment and institutional arrangements for identifying and managing tradeoffs and synergies in policy and strategy formulation towards Namibia’s 6th National Development Plan (NDP6) and offered support with the implementation of the recommendations. For more information, click on <https://unpan.un.org/node/1809>



17th Internet Governance Forum

Stakeholders from the technical community, private sector, civil society as well as Governments and international organizations met at the 17th annual Internet Governance Forum (IGF) from 28 November to 2 December 2022 in Addis Ababa, Ethiopia, to determine concrete steps for advancing global Internet governance and achieving universal and meaningful Internet connectivity. The IGF, convened annually by the UN Secretary-General, is a critical platform for enabling open and engaging discussions on Internet governance, including the Internet’s sustainability, robustness, security, stability, and development. For more information, click on <https://unpan.un.org/node/1794>



Validation Workshop of the Climate, Land-use, Energy and Water Systems (CLEWs) Initiative

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Open Forum on adopting data governance framework: from silos to ecosystem

UN DESA/DPIDG organized an [Open Forum on Adopting Data Governance Framework: From Silos to Ecosystem](https://unpan.un.org/node/1808) as part of the Internet Governance Forum 2022. The Open Forum sought to address existing challenges and gaps in digital data governance, data management and cooperation, focusing on enhancing the institutional capacities of countries to utilize, manage and govern data in a comprehensive, objective and evidence-based manner, through regional and global cooperation. For more information, click on <https://unpan.un.org/node/1808>



Training of Trainers of the Toolkit on Innovation and Digital Government for Public Service Delivery

UN DESA/DPIDG in collaboration with the Asian Association for Public Administration (AAPA) and the Eastern Regional Organization for Public Administration (EROPA) organized a Training of Trainers (ToT) on the UN DESA toolkit on Innovation and Digital Government for Public Service Delivery with the staff from Schools of Public Administration, and Institutes of Training from Asia and the Pacific region, including from Bangladesh, China, Indonesia, Japan, Nepal, the Philippines, Republic of Korea, Singapore,

Thailand, and Viet Nam. For more information, click on <https://unpan.un.org/node/1803>



National Workshop on Youth Engagement in Institution Building and Public Services Delivery for Sustainable Development After the Pandemic

The workshop was organized by UN DESA/DPIDG in collaboration with the Ministry for Youth, Professional Insertion, and Civic Engagement, the National Youth Council, as well as UNDP and UNFPA in Côte d'Ivoire from 7 to 9 December 2022. It also involved other relevant national stakeholders in the government, NGO sector, civil society, and academia. This workshop was part of a pilot to an initiative that aims to build on, and consolidate, previous work undertaken by UN DESA on Youth Citizenship and Civic Engagement in Times of Pandemic in this country. For more information, click on <https://unpan.un.org/node/1820>



Annual Meeting of the Global Initiative on Building Capacities of Public Servants for SDGs Implementation on Mainstreaming the SDGs in the Curricula of Schools of Public Administration, New Mindsets and Competencies

The 2022 Annual Meeting of the Global Initiative

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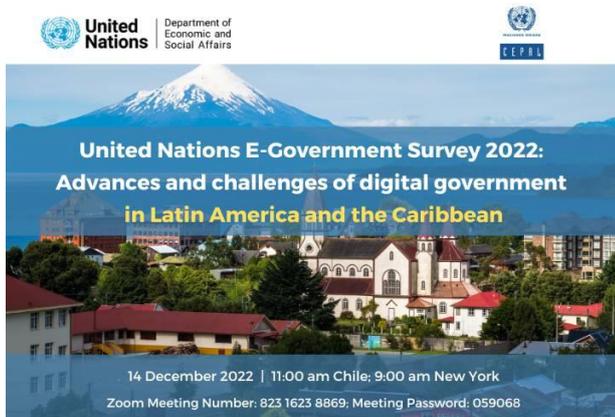
with Schools of Public Administration on Mainstreaming the SDGs in the Curricula of Schools of Public Administration, New Mindsets and Competencies was organized by UN DESA/DPIDG and its United Nations Project Office on Governance (UNPOG), and in collaboration with the Asian Association for Public Administration (AAPA) and the Eastern Regional Organization for Public Administration (EROPA). The 2022 Annual Meeting provided an opportunity for schools of public administration and institutes of training to present their progress in mainstreaming the SDGs in their curricula. For more information, click on <https://unpan.un.org/node/1806>

Activities from UNPAN Members



Global Smart Cities 2022 - Digital Rights & Inclusion

The Global Smart City (2022 edition) was completed by the Smart City Research Group of Shanghai Academy of Social Sciences in cooperation with the Smart City Research Center of Fudan University's School of Management, with continuous support from the UN Public Administration Network (UNPAN). It was the sixth release of the research outcome of the Smart City Think Tank. This year's report highlights the theme of digital inclusion in Smart Cities. Digital inclusion refers to the fact that cities take care of the survival and development of different groups in the process of digital and smart transformation, especially to those vulnerable groups. For more information, click on <https://unpan.un.org/node/1792>



Webinar on the UN E-Government Survey 2022: Advances and challenges of digital government in Latin America and the Caribbean

UN DESA/DPIDG and UN ECLAC organized a webinar on the UN E-Government Survey 2022: Advances and challenges of digital government in Latin America and the Caribbean on 14 December 2022. The objective was to present the main results for Latin America and the Caribbean of the 12th version of the UN E-Government Survey, launched in September 2022 and to promote a discussion regarding the advances and gaps to ensure that digital government continues to be a powerful driver to promote a sustainable future for all. Simultaneous interpretation in English and Spanish was provided, supported by the Government of the Republic of Korea. For more information, click on <https://unpan.un.org/node/1824>



ReSPA published the 2022 Annual Report

The Report presents achievements towards building modern, professional, open, accountable and transparent public administrations in the Western Balkans. From October 2021 to October 2022, ReSPA organised 62 networking and capacity-building actions involving 1346 civil servants from the region who advanced their capacities, knowledge and experience to meet the growing needs of citizens and businesses and published five regional comparative research documents with pertinent PAR policy recommendations. Download the Report from this [link](#)

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Western Balkans Public Administration Awards 2022



ReSPA and Public Administration Awards in the Western Balkans participate in the review and enhancement of the UN Public Administration Awards

Maja Handjiska-Trendafilova, ReSPA Director, presented the model and results of the Western Balkans Public Administration Award in the Expert Group Meeting on the UN Public Service Awards (UNPSA). The Expert Group Meeting also reviewed the results of other key international initiatives, including EIPA's European Public Sector Award and the UN's SDGs Action Awards, etc. For more information, click on <https://www.respaweb.eu/0/news/511>



XXVII International Congress of CLAD on State and Public Administration Reform

The Latin American Center for Development Administration (CLAD) and the Government of Bolivia, through the Ministry of Economy and Public Finance organized the XXVII International Congress of CLAD on State and Public Administration Reform that was held in Sucre, Bolivia, from 22 to

25 November 2022. It was attended by 2,200 people, in-person and online, from CLAD member countries and rest of the world. It included 92 panels, 29 special presentations, more than 480 speakers, the exhibition of 9 books published during the year 2022, the LII Meeting of CLAD's Board of Directors, the Meeting of Academic Advisory Council of the Ibero-American School of Administration and Public Policies of CLAD, the presentation and award of the winners of the XXXV CLAD Contest on the Sustainable Development Goals as a mechanism for institutional development, as well as meetings with different institutions, among other activities.

Mr. Marcelo Montenegro Gómez García, Minister of Economy and Public Finance, Bolivia, made an approach about the Productive Community Social Economic Model and its results.

The success of regional public management: a commitment of the Development Bank of Latin America (CAF) was addressed by **Mr. Christian Gonzalo Asinelli**, Corporate Vice President, Strategic Programming of CAF.

Recasting State Reform to Ensure Resilience in an Unpredictable World was presented by **Mrs. Patria de Lancer Julnes**, Rosenthal Endowed Professor and Director of School of Public Administration, University of New Mexico. President-Elect of American Society for Public Administration (ASPA), United States.

Theoretical and practical references of public management: results in the Ministry of Public Administration of the Dominican Republic between 2004 and 2020 was presented by **Mr. Ramón Ventura Camejo**, Professor of History of Political Ideas at Technological University of Santiago. Former Minister of Public Administration, Dominican Republic.

Thematic areas of the panels addressed the following subjects: 1) Professionalization as the basis of the public administration in the 21st century. 2) Innovation, artificial intelligence and its application to public policies. 3) Open Government from the perspective of transparency, citizen participation, communication and social networks in the public management. 4) Inclusive public administration:

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gender equality, youth and disability integration as a basis of human development. 5) Management Models and public policies within the framework of ODS and Agenda 2030. 6) Local management and decentralization from the perspective of cities' sustainable development. 7) Evaluation, quality and other management techniques as tools for the effectiveness of public institutions. 8) Ethics, integrity and the fight against corruption. 9) Parliamentary law, public law and legal guarantees as essential elements of the right to good administration. 10) General trends in reform and modernization of public administration. The conclusions reports by thematic areas will be available on the site of XXVII Congress. For more information, [click here](#).



ReSPA Established the Regional Academy on Evidence-based Policy-making Process: Long-term Flagship Initiative to Empower Civil Servants

Established as a new and robust mechanism for enhancing policy-making in the Western Balkans public administrations, the Academy will focus on cooperation with national governmental authorities and academic communities, stronger involvement of national host institutions, longer and more comprehensive plan and learning programme, as well as on highly participatory sessions. For more information, click on <https://www.respaweb.eu/0/news/510>



OGP Eastern Partnership/Western Balkans Community Dialogue Amplified Regional Ambition in Making the Western Balkans

Governments More Transparent, Accountable and Responsive to the Citizens

Representatives from Western Balkans public administrations working on Open Government Partnership and Opening of Data issues gathered at the Dialogue organised by ReSPA and OGP Europe Unit as the side event to OGP Europe Regional Meeting. For more info, click on <https://www.respaweb.eu/0/news/507>



ReSPA held its 14th Governing Board Meeting at the Ministerial level: Bosnia and Herzegovina takes over the Chairmanship of ReSPA

This year is one of the crucial ones concerning ReSPA's strategic orientation. Ministers from ReSPA Members fully endorsed the ReSPA Agreement and mandate until 2031, while European Commission proved full-scale commitment and support in the frames of the forthcoming 5th EC Action Grant 2023-2025. Also, Ministers agreed on the content of the revised ReSPA Strategy 2019-2024 and the 2022 Annual Report. For more information, click on <https://www.respaweb.eu/0/news/517>



ReSPA Executive Learning Programme on Better Regulation: Designing Regulatory Reforms and Improve Policy-making in the Western Balkans

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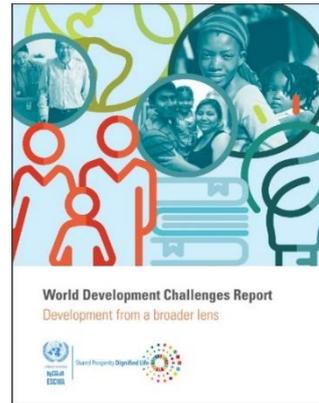
Twenty professionals dealing with impact assessments and stakeholder consultation in line ministries and RIA Oversight Units across the Western Balkans attended the Executive Programme on Better Regulation, which tackled key concepts of better regulation and how they are applied across the policy-making and regulatory cycle. In a dynamic blend of interactive presentations, practical examples and group exercises, participants got insights into how the public sector implements RIA and stakeholder consultation and the main challenges and drawbacks of different modalities. For more information, click on <https://www.respaweb.eu/0/news/521>



ReSPA Extended Meeting of the e-Government Working Group: Revealing Regional and Global Trends In The Digital Transformation of The Public Administration Ecosystem

The meeting on Strengthening the resilience of public institutions in the context of digital transformation discussed the potential of applying different selected approaches for strengthening the foundations for the long-term resilience of public institutions to crises and disruptive changes in societies and economies. The meeting also shed light on using Artificial Intelligence, machine learning, cyber security and different tools to anticipate future challenges and ensure systems preparedness and a proactive approach. For more information, click on <https://www.respaweb.eu/0/news/526>

United Nations Economic and Social Commission for Western Asia publication on World Development Challenges Report: Development from a Broader Lens



The current development scene has changed significantly in the past three decades. While some challenges, such as inequality and governance, have lingered or deepened, others such as sustainability and global pandemics, have appeared or resurfaced. Also, even though many developing countries have made quantitative achievements on several basic development goals over the past few decades, persistent deficits remain in the quality of those achievements.

The United Nations Economic and Social Commission for Western Asia (ESCWA) produced a flagship publication on World Development Challenges Report: Development from a Broader Lens which proposes a new global Development Challenges Index (DCI) that measures shortfalls in achievements in three key and interdependent areas: quality-adjusted human development, environmental sustainability and good governance.

The report has four main findings:

1. A significant share of the world population still lives in difficult and in some cases deteriorating development conditions.
2. There is still much to be achieved, especially in terms of the quality of human development, even in the richest regions.
3. Environmental sustainability is a major concern for both developed and developing countries.
4. Governance is the world's most pressing development challenge.

To address these deficits, the report suggests a four-pronged action plan that cuts across the three components of the DCI. This plan includes strengthening environmental and health systems to improve healthy life outcomes, building knowledge-based economies with integrated education and labour market systems, establishing strong links between government

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effectiveness and democratic governance, and prioritizing the most challenged countries.

The report was launched on the 26th of October 2022, at the Centre for Development Policy and Research (CDPR) of the School of Oriental and African Studies (SOAS), University of London. Other dissemination events were also organized virtually or in person at different think tanks and academic institutions including and not limited to the Global Action Platform, ODI-London, International Labor Organization-Beirut, Australian National University-Canberra and Cairo University. To access the **Publication**, click [here](#). To read the **summary of the report**, click [here](#). To read the **Policy Brief**, please click [here](#).

the best practices of the last three EPSA editions and can be accessed via [EPSA projects - Eipa](#)



CAF 2020 Total Quality Management framework – A Tool for Revamping Public Administrations in the Post-COVID Era

The Common Assessment Framework (CAF) is a total quality management tool (TQM) based on the European Foundation for Quality Management (EFQM) Excellence Model and the quality management model of the German University of Administrative Sciences in Speyer. CAF has been specifically designed for the development of TQM in public-sector organisations, starting with a self-assessment of their performance.

Since the launch of the first version of the CAF in 2000 until the most current version in 2020, over 4,000 organisations in European countries, EU institutions and non-EU countries have implemented this quality framework. The CAF is a free quality management model that enables public institutions across the globe to boost, transform and efficiently manage their performance. The CAF is also evidence-based and, as a living quality management tool, can partner with other tools and methodologies (such as human-centred design and agile management) during the optimisation of processes and services in any single public institution.

Motivation, trust, and enthusiasm – the capacity to innovate, learn, and benchmark organisations all over Europe is what brought participants together at the CAF 2020 Total Quality Management framework course, held at Maastricht, the Netherlands, from 23 to 25 November 2022. The



EPSA High Level Conference: Trends and future developments in European public administration

Amsterdam (NL), 9-10 November 2022

The conference, held in Amsterdam, the Netherlands, from 9 to 10 November 2022, was the final closing high-level event of the European Public Sector Award (EPSA) 2021 project, which brought together key stakeholders of public sector innovation in Europe to take stock and to discuss trends and future developments. It also aimed to create a knowledge hub and facilitate experience exchange among public sector innovation practitioners. For more information, click on [EPSA High Level Conference: Trends and future developments in European public administration - Eipa](#). The EPSA best practice database comprises

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course offered the opportunity to discuss experiences and lessons learnt in different settings, with various cultures, and under various political realities with CAF experts in the beautiful city of Maastricht. Our participants are now ready to reach excellent results and we are happy our EU CAF Resource Centre contributes to this goal.

More about CAF can be found here: [European CAF Resource Centre - Eipa](#)

EIPA Catalogue of Trainings 2023

Training has been one of the main pillars in EIPA's work over the decades. The institute has specialised in short courses that offer professionals a concise and practice-oriented understanding of issues, insight into the broader context and other actors' perspectives, and tools they can use in their jobs.

These are conceived as complementary to the services offered by national and private bodies, since they usually involve multinational perspectives and build on European networks and comparative research.

The courses address a range of learning needs. Some are designed primarily to explain how things work and to help people keep up to date with developments and perspectives. Many of these courses also aim to explain to national actors what they need to do to comply with EU rules or take advantage of EU funding. Others focus on skills, such as negotiating techniques.

In all cases, EIPA adopts a problem-solving approach and uses a variety of interactive methods to engage participants in thinking through and applying the information and insights acquired.

This document offers a non-exhaustive list of EIPA's training offer for 2023. The entries summarise the topics on which EIPA can offer expertise, and the main learning benefits of courses in these areas.

The current schedule of open-enrolment courses, together with specific course descriptions and programmes, is available on <https://www.eipa.eu/courses/>.

If an organisation or institute has a specific training need, you can create your own course by building on the core modules of our existing courses and e-learning models. Please do not hesitate to contact info@eipa.eu. [Catalogue of Training 2023](#)

Upcoming Activities



2023 Annual Conference

ASPA's 2023 Annual Conference is online in March. The premier professional development event of the year for those who practice, teach or study public administration, ASPA's Annual Conference includes in-depth conversations, research presentations, workshops, networking and much more. The 2023 encourages broad participation from around the world, enabling those who cannot attend in-person events to join these discussions. Under the theme of Protecting Democracy for the Next Generation: The Role of Public Administration it will address the ways in which democracy is struggling in countries across the globe, and look to inspire future generations of public servants to advocate for democratic norms at all levels of government. Seven tracks will guide presentations, as well as more than 15 plenary lectures and panels. Early-bird registration rates expire on 20 January 2023. For more information, click on www.aspanet.org/annualconference.

EU Law for Non-Lawyers – Advanced

This three-day course, held in Luxembourg from 23 to 25 January 2023, will provide participants with a concentrated, in-depth introduction into the legal system of the EU and the most important principles governing the adoption and

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enforcement of European Union law. For more information, click on [EU Law for Non-Lawyers – Advanced - Eipa](#)

Introductory and Practitioners’ Seminar: European Public Procurement Rules, Policy and Practice

This comprehensive seminar, held in Maastricht, the Netherlands from 28 February to 3 March 2023, will provide participants with an understanding of the principles and procedures of European public procurement policy, focusing on the Public Procurement Directives and relevant case law. Participants will be guided through the Public Procurement Directive 2014/24/EU and the Utilities Directive 2014/25/EU. For more information, click on [Introductory and Practitioners’ Seminar: European Public Procurement Rules, Policy and Practice - Eipa](#)

New Structural Funds Programmes and the New Regulations 2021-2027

New programmes for the 2021-2027 period have been delayed, but nearly all are now agreed and are being implemented. Do you know what the new programmes look like? Do you know all you need to know about the new Structural Funds Regulations, and how they compare to the last period? How have new programmes selected priorities, activities and planned finances? What flexibilities and simplifications do they have? And how will they report progress and measure performance and impact? For more information on this training, held online from 15 to 17 March 2023, click on [New Structural Funds Programmes and the New Regulations 2021-2027 - Eipa](#)

Procedures and Strategies of Litigation before the Court of Justice of the European Union

This practical course, held in Luxembourg from 28 to 30 March 2023, will provide with a sophisticated understanding of the procedures of the Court of Justice of the European Union (CJEU). The CJEU’s practices and case law is quintessential to successfully litigate before the Court. For more information, click on [Procedures and Strategies of](#)

[Litigation before the Court of Justice of the European Union - Eipa](#)

Knowledge Management in Public Sector Organisations: The Do’s and Don’ts

This course, held in Barcelona, Spain from 27 to 28 April 2023, will provide a sound understanding of the knowledge management concept and participants will learn to apply proven tools and how to implement KM in their teams and in organisations. For more information, click on [Knowledge Management in Public Sector Organisations: The Do’s and Don’ts - Eipa](#)

Recent Developments in European Public Procurement and Case Law

Maastricht (NL), 6-7 June 2023

This course, held in Maastricht, the Netherlands from 6 to 7 June 2023, will provide participants with an update on the legal issues in European public procurement. Legal experts and practitioners will explain in an accessible manner the recent legal developments and recent case law in the field of European public procurement. For more information, click on [Recent Developments in European Public Procurement and Case Law - Eipa](#)

To contact the UNPAN team, click on the following icons :

