United Nations | Department of Economic and Social Affairs

Snapshot of Capacity Development Activities

2022

Division for Public Institutions and Digital Government

Department of Economic and Social Affairs

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Executive Summary

UN DESA's Division for Public Institutions and Digital Government (DPIDG) provides capacity development support and policy advice to countries upon their request to strengthen governments' capacities to translate the Sustainable Development Goals (SDGs) and other internationally agreed goals into institutional arrangements, strategies, and programs for effective service delivery and participatory, accountable, and inclusive decision-making processes. It does so through several modalities. It oversees the development of strategy guidance notes, undertakes peer-to-peer learning workshops, training of trainers, direct advisory support, and the development and implementation of capacity development projects.

Overview

In the area of capacity development and in line with UN DESA's Plan of Action, the Division for Public Institutions and Digital Government:

- Provides support in building the capacity of Member States to operate strong, transparent, and responsive public institutions, that deliver whole-of-government, whole-of-society policies and practices, as a foundational element of the Department's work.
- Promotes digital transformation and frontier issues to move the world closer towards sustainable development for all.
- Supports the implementation of the Secretary-General's Our Common Agenda report.
- Supports the reinvigorated Resident Coordinator system through strategic support to country teams in the areas of governance and public institutions.

This report provides an overview of the capacity development activities that UN DESA/DPIDG conducted in 2022, including the substantive support provided to the reinvigorated UN Resident Coordinator system, the development of new strategy guidance notes and methodologies, requests it received from Member States and how these were addressed, and the key outcomes of its capacity development support. In 2021-2022, DPIDG received **91 official requests** for capacity development support.

Activities at a Glance

In 2022, UN DESA/DPIDG:

Completed **10** **Strategy Guidance Notes** to operationalize selected principles of effective governance developed by the Committee of Experts on Public Administration (CEPA).

Developed **1 Training Toolkit**, **3 Handbooks** and **2 Online Courses** for training purposes.

Provided substantive contributions to over **19 Common Country Analysis** (CCAs) and UN Sustainable Development Cooperation Frameworks (UNSDFCs).

Received **45 official requests** for capacity development support from UN Member States, of which **31 were addressed**, including 18 from developing countries, 3 from Least Developing Countries (LDCs), 3 from Landlocked Least Developing Countries (LLDCs) and 7 from Small Island Developing State (SIDS).

Undertook **40 capacity-development activities**, of which 13 were online events (with a total of 17 sessions), 7 were hybrid and 20 were held in person (with a total of 67 sessions during 27 activities).

Trained over 9,851 public officials across the world, of which over 285 from SIDS, 224 from LDCs and over 400 from LLDCs (based on available data).

Leveraged the **Curriculum on Governance** for the SDGs developed in 2021 by UN DESA/DPIDG and organized several trainings of trainers.

Organized **2 global conferences/forums**, including the SDG16 Conference and the Internet Governance Forum and **4 regional symposia/workshops,** respectively in Africa, Asia and the Pacific, Latin America and the Caribbean and the Middle East.

Implemented **8 capacity development projects**.

Achieved **gender parity** in its capacity development activities (based on the surveys sent to participants, **843 were female** and **863 were male**).

Acted as resource persons in **96 global, regional, or national events**.

Had **2221 DESA Facebook views**; **920 Zoom views**; **1127 YouTube views**, **4268 social media reaches** were reached through UN DESA/DPIDG led activities.

Partnered with **5 UN DESA divisions** (DSDG, DSID, EAPD, OISC, and SD), and over 40 entities, including governments, regional and international organizations and academia.

Key Outcomes

In the area of **transformational leadership and new mindsets for SDG implementation,** UN DESA/DPIDG supported several countries.

In **Bhutan**, technical cooperation by UN DESA/DPIDG led to a **roadmap** for (i) the design and implementation of a scheme for succession planning and leadership development; (ii) the review of existing human resource development policies, programs, and practices to ensure effective implementation, and (iii) the establishment of a mechanism to monitor and review the implementation of follow-up actions.

In **Guyana**, UN DESA/DPIDG's support resulted in an agreement among various institutions, including ministries, authorities, regional councils, etc., to **establish** a new institutional arrangement for public sector transformation, i.e., **an inter-ministerial steering committee**.

In **Lao PDR**, UN DESA/DPIDG's support resulted in an agreement among all ministries to establish an **inter-ministerial steering committee for effective service delivery** and the development of an inter-ministerial policy, planning, and coordination mechanism for One Door Service Centers (ODSCs) in Lao PDR.

Through training of trainers' workshops, the National School of Public Policy in **Pakistan** has **mainstreamed the UN DESA Curriculum on Governance for the SDGs Toolkit on changing mindsets** in public institutions to realize the SDGs in the training curricula of mid-level and senior-level management courses. In addition, participants in the Annual Meeting of the Global Initiative on Building Capacities of Public Servants for SDGs Implementation on "Mainstreaming the SDGs in the Curricula of Schools of Public Administration, New

Mindsets, and Competencies" committed to further mainstreaming the SDGs into their courses or programs.

In the area of participation and accountability, UN DESA/DPIDG's support for promoting **Independent External Audits on the Credibility of Government Budgets** resulted in the refinement of the conceptual and analytical framework of the handbook on how Supreme Audit Institutions Assess and Address Budget Credibility.

In **Malawi**, UN DESA/DPIDG supported the development of **action plans to promote an accountable, ethical, transparent, and inclusive public service to accelerate progress on the SDGs**, leveraging digital government and building partnerships and cooperation for transparent and inclusive services.

In the area of governance and public Institutions for the SDGs, UN DESA/DPIDG supported several countries from different regions of the world. Under the theme of "**Implementing and Promoting Effective Governance Principles to Leave No One, No Place Behind**", UN DESA/DPIDG brought together stakeholders from public institutions and schools of public administration to build capacity for strengthening institutions; leave no one behind; and leverage partnerships at local levels.

In **Africa**, the delivery of **Regional Webinars on Resilience and Recovery from COVID-19 through Sound Policymaking** increased civil servants' awareness of how the principles of effective governance for sustainable development and the Curriculum on Governance for the SDGs can help countries in their efforts to recover from the pandemic. Still in **Africa**, UN DESA/DPIDG, in collaboration with the African Peer Review Mechanism Secretariat (APRM) and the Office of the Special Adviser to the President of Nigeria on SDGs (OSAP), enhanced peer-learning between African countries on Voluntary National Reviews (VNRs) preparations and means of implementation of the 2030 Agenda and Agenda 2063. The **Regional Capacity Building Workshop on Implementation of the UN Principles of Effective Governance** for Sustainable Development in Africa, organized by UN DESA DPIDG, DSDG and OISC, together with the African Peer Review Mechanism supported African countries, promoted a peer learning process and exchange of experiences, enhancing institutional capacities to accelerate the implementation of the **2030 Agenda and AU Agenda 2063.** Results from the virtual **Workshop on the Promotion of Intergenerational Equity for Sustainable Development** brought concrete and actionable suggestions to help countries develop national strategies.

In **Asia and the Pacific**, the **Regional Symposium on Effective Governance and Digital Transformation for Accelerating Implementation of the 2030 Agenda for Sustainable Development and Addressing Global Challenges** promoted peer-to-peer learning on critical public governance issues, examined current and future trends, and provided new approaches and methodologies.

In **Latin America and the Caribbean, and in Asia and the Pacific Region,** the launch of **the Curriculum on Governance for the SDGs** raised awareness of the importance of strengthening capacities to improve effective governance in public institutions and drive transformational change to implement the 2030 Agenda. The Launch of the Curriculum generated interest in mainstreaming the Curriculum toolkits in the trainings of the schools of public administration in the different countries of the regions.

UN DESA DPIDG's support **in Jamaica** led to a recommendation for a **sustainability strategy to support the implementation of the revised and updated Ocean Coastal Zone Management (OCZM) Policy**, incorporating policy coherence and systems thinking.

In **Namibia**, in collaboration with UN DESA/EAPD and the UNRCO, UN DESA/DPIDG supported the government with the **establishment of functional inter-ministerial/ inter-institutional team**(s) that can respond to policy-related analytical needs. **Namibia** is a pilot country in Africa for the implementation of the **Climate Land Energy and Water Systems (CLEWS)** methodology, composed of both a modeling component and the establishment of institutional arrangements.

In **Cote d'Ivoire**, the national Workshop on "**Youth Engagement in Institution Building and Public Services Delivery for Sustainable Development After the Pandemic"** UN DESA/DPIDG enhanced the capacities of government officials working for and with youth as well as the capacities of youth-led civil society to contribute actively to support the implementation of the SDGs through institution building and public services delivery in countries emerging from conflict and on measures to track climate change and biodiversity.

The organization of **HLPF side events** enhanced the discussions of the HLPF by giving a broader and in-depth conversation on institution building and public services delivery in countries emerging from conflicts and on measures to track climate change and biodiversity.

Finally, UN DESA/DPIDG's project on "**Strengthened capacities of developing countries participating in the Belt and Road Initiative to advance the implementation of the 2030 Agenda for Sustainable Development through enhanced development policy synergy, mutual learning and people-to-people exchange**" enhanced capacities of senior policymakers and public servants in selected LDCs, LLDCs and SIDS to plan, design and implement coherent, coordinated and harmonized national sustainable development strategies, policies and approaches to accelerate the implementation of the 2030 Agenda and the SDGs.

In the area of **innovation and digital government for the SDGs**, UN DESA/DPIDG supported several events and initiatives. Through the Global E-Participation Workshop on "**The Strategic and Policy Imperative of E-Participation for National Sustainable Development**," UN DESA built institutional and leadership capacities of the Member States to **strengthen e-**

participation policies and implementation strategies for a more inclusive, participatory implementation of the Sustainable Development Goals.

In collaboration with the **D-8 Organization for Economic Cooperation, which includes Bangladesh, Egypt, Indonesia, Iran, Malaysia, Nigeria, Pakistan, and Turkey**, UN DESA/DPIDG organized an online and in-person Capacity-Building Workshop on Adopting New Approaches to E-Government for SDG Implementation. As a result of the Workshop, **D-8 members agreed to create an e-government network or working group to be supported by the D-8 Secretariat**.

UN DESA/DPIDG, in collaboration with the China National Academy of Governance (CNAG) and Shanghai Academy of Social Sciences (SASS), organized a capacity-building webinar on **Implementing a Multi-Pronged Strategy for Digital Transformation: Lessons from Asia**. Participants discussed challenges and shared lessons learned at the country and municipal levels on accelerating digital transformation by developing a funding partnership for investing in digital infrastructure.

In addition, UN DESA/DPIDG co-organized and participated in-person and online during a National Workshop on "**Regulatory Sandbox on Central Bank Digital Currency**," held in Male, **Maldives**. The participants reviewed the national studies on gaps, opportunities, and risks of "**Central Bank Digital currency**" in the Maldives.

In **Kazakhstan**, UN DESA co-organized with UN ESCAP and the Ministry of Energy of Kazakhstan a workshop on Digital Platform for Energy Producers in Kazakhstan, under the implementation of Development Account project 2124B on Regulatory Sandboxes and a national **Workshop in Astana on Data Policy,** in partnership with the Ministry of Digital Development, Innovations and Aerospace Industry (MDDIAI) of the Republic of Kazakhstan, and the AIFC Tech-Hub. The workshops resulted in enhanced knowledge/access to technical expertise to create a regulatory sandbox to test the digital energy platform and promote innovation for public service delivery, including through data and ICTs in Kazakhstan, respectively.

With the Training of Trainers (ToT) on the UN DESA Curriculum on Governance for the SDGs Toolkit on "Innovation and Digital Government for Public Service Delivery," UN DESA/DPIDG supported Schools of Public Administration and Institutes of Training from countries of **Asia and the Pacific Region, including from Bangladesh, China, Indonesia, Japan, Nepal, the Philippines, Republic of Korea, Singapore, Thailand, and Viet Nam**. The Workshop built a pool of competent trainers from public administration schools and institutes of training who can train their civil servants on the topic.

In the area of local governance, UN DESA/DPIDG supported **Cambodia** with the training of Trainers Workshop on Effective National to Local Public Governance for SDG Implementation. The training resulted in enhanced understanding of the Cambodian SDGs Framework 2016-

2030 (CSDGs) and how it was implemented at the local level and identified various innovative financing mechanisms to advance local SDG implementation. In addition, the National School of Local Administration (NASLA) of the Ministry of Interior, Royal Government of **Cambodia** will adapt the Curriculum on Governance for the SDGs to the Cambodian context and collaborate with UN DESA, UNRCO, UNDP, and ADB to co-design the curriculum based on the needs of the local level.

UN DESA/DPIDG, through an online webinar focusing on applying the **Local Online Service Index (LOSI) methodology in Jordan**, enhanced the capacities of public sector officials to promote e-government at the city level.

With the **Online Workshop on Risk-informed Governance, Climate Action, and Finance Mechanisms for Local Resilience** UN DESA/ DPIDG-UNPOG brought together officials from **Afghanistan, Argentina, Bangladesh, Cambodia, Ethiopia, Fiji, Ghana, India, Indonesia, Laos, Nepal, Nigeria, Pakistan, Philippines, Republic of Korea, South Sudan, Sri Lanka, and Uganda** to discuss issues related to disaster risk management, climate change adaptation, building resilience, innovative finance mechanism for climate action and sustainable development.

In **Vanuatu**, the support of UN DESA/DPIDG/UNPOG resulted in an agreement on a set of recommendations to the Council of Ministers on improving national-to-local institutional coordination and monitoring mechanisms, as well as recommendations for provincial action plans to be implemented in accordance with the Nasara Sector Strategy 2022-2026, "Building Resilient Governance, Representation, and Inclusion for a Safe, Secure, and Prosperous Vanuatu."

Major Global Conferences/Forums in 2022

The **Goal 16 Conference** provided a platform for fostering knowledge sharing and collaboration, promoting multi-stakeholder and inter-sectoral action, and catalyzing innovative and creative thinking and action. The outcomes of the Conference were presented in the form of the Rome Declaration on SDG 16, which included the commitments, recommendations, and action plans made by the participants toward advancing people-centered governance in a post-pandemic world.

The 2022 IGF on the overarching theme "**Resilient Internet for a Shared Sustainable and Common Future**" featured more than 300 sessions and special High-level, Parliamentary, and Youth Tracks. More than five thousand stakeholders participated, including over three thousand onsite.

1. Development of Guidance Notes, Toolkits, Handbooks and Online Trainings for Capacity Development

1.1. Strategy Guidance Notes

What are the 11 Principles of Effective Governance for Sustainable Development?

The 11 principles of effective governance for sustainable development, developed by the Committee and endorsed by ECOSOC in July 2018, aim to provide practical, expert guidance to interested countries on a broad range of governance challenges associated with the implementation of the 2030 Agenda for Sustainable Development. They highlight the need for pragmatic and ongoing improvements in national and local governance capabilities to reach the SDGs. The principles are linked to 62 commonly used strategies for operationalizing responsive and effective governance, many of which have been recognized and endorsed over the years in various UN forums, resolutions and treaties.

How can the principles be operationalized?

The Committee of Experts on Public Administration (CEPA) has developed a wide range of commonly used strategies for operationalization of the 11 principles. DESA/DPIDG has been working with global experts to prepare guidance notes and provide content to the strategies to support full implementation of the principles and the 2030 Agenda. The notes include information on how a government can both assess its current status and measure progress in applying the strategy to national policymaking processes and implement the 2030 Agenda. All the notes have recent case studies and good practices to advance the principles with practical and illustrative guides.

What Guidance Notes were developed in 2022?

In 2022, 4 strategy guidance notes on the principle of **intergenerational equity** were completed.

Key highlights

To promote prosperity and quality of life for all, institutions should construct administrative acts that balance the short-term needs of today's generation with the longer-term needs of future generations. *Impact assessment for sustainable development* is a structured process for considering the implications of proposed actions for people, communities and the

environment, while there is still an opportunity to improve (or, if appropriate, abandon) the proposals. The strategy guidance note observes its contribution to all levels and types of decision-making that involve proposals that have the potential to change, for better or worse, environmental and social systems in significant ways.

The note on *long-term public debt management* explains that the development of strategies to effectively mobilize and use available financial resources, while maintaining debt at sustainable levels, is critical for both long-term needs and indebtedness of future generations. *Long-term territorial planning and spatial planning* is understood as the process of policymaking that systematically considers the place-based aspects and impacts of multiple policy goals in a coordinated way. This results in minimizing trade-offs and contradictions and maximizing synergies to achieve better places with more compact urban development that are socially inclusive. *Ecosystem management* involves using ecological knowledge about a particular ecosystem's structure and function to achieve a desired set of objectives. By setting and working toward appropriate objectives that are grounded in sustainability, ecosystem management can be an effective tool for public administrators and others to promote intergenerational equity within the framework of sustainable development.

In addition, 2 strategy guidance notes were developed for the principle of **leaving no one behind**.

Key highlights

To ensure that all human beings can fulfil their potential in dignity and equality, public policies are to take into account the needs and aspirations of all segments of society, including the poorest and most vulnerable and those subject to discrimination. *Promotion of social equity* requires a cross-governmental commitment to eradicate inequality at all levels, through the country's formal and informal institutions and applied to the formulation and implementation of public policy, finance and budgeting, and in the administration of programmes executed or funded by the State.

The note on *systematic follow-up and review* examines how countries assess implementation of the sustainable development goals at the local, national, regional and global levels. It considers how countries have conducted their reviews, including what policy adjustments may be needed in order to more effectively include and benefit those at risk of being left behind, and what lessons may be useful for and transferable to other contexts and countries. Two other strategy guidance notes on the *promotion of equitable fiscal and monetary policy* and on *data disaggregation*, both for the principle of leaving no one behind, are in preparation and will be completed in early 2023. DESA/DPIDG also completed another note on participatory budgeting (for the principle of participation).

Where can the Guidance Notes be accessed?

The notes are available on the divisional website of the UN DESA/Division for Public Institutions and Digital Government at: https://publicadministration.un.org/en/Intergovernmental-Support/Committee-of-Experts-on-Public-Administration/Governance-principles/Addressing-common-governance-challenges/CEPA-strategy-guidance-notes

1.2. Training Toolkit on Capacities for Digital Government Transformation

Based on the UN E-Government Survey 2020, DPIDG/UNPOG developed a Toolkit on Capacities for Digital Government Transformation. The Toolkit consists of six modules:

- General introduction on the importance of promoting and accelerating digital government transformation for realizing the 2030 Agenda for Sustainable Development.
- A holistic approach to digital government transformation.
- Conducting a situation analysis to assess capacity gaps.
- Envisioning to advance digital government transformation.
- Developing a strategy and roadmap for digital government transformation and capacity development; and
- Monitoring, evaluation and learning for promoting digital government transformation.

During the process of developing the Toolkit, innovative cases and new findings from the 2022 UN E-Government Survey were also incorporated. This Toolkit can be used as a complement to the Toolkit on Innovation and Digital Government for Public Service Delivery.

The Toolkit will become available at: https://unpan.un.org/capacity-development/curriculum-on-governance-for-the-SDGs

1.3. Handbook Series on Innovative Local Governance for the Implementation of the Sustainable Development Goals

Handbook on Promoting Local Innovation for Inclusion of People in Vulnerable Situations and Leaving No One Behind

DPIDG/UNPOG developed a Handbook on Promoting Local Innovation for Inclusion of People in Vulnerable Situations and Leaving No One Behind, as part of the Handbook Series on Innovative Local Governance for the Implementation of the SDGs. The Handbook consists of five chapters on:

- Strengthening inclusive and participatory governance for engagement of people in vulnerable situations in local policy processes.
- Providing inclusive local public services.
- Leveraging ICTs and digital government for inclusion and empowerment of people in vulnerable situations.
- Fostering innovative partnerships; and
- Building an inclusive mindset and developing capacities of local government officials and other stakeholders.

Each Chapter provides strategies, approaches and innovative cases, as well as suggested action steps for local government officials based on a framework of eight integrated building blocks, i.e., people, vision, strategy, governance, process, partnerships, technology, and monitoring & evaluation.

Handbook on Effective National to Local Governance for Climate Change Mitigation and Adaptation

UN DESA/DPIDG/UNPOG developed a Handbook on Effective National to Local Governance for Climate Change Mitigation and Adaptation to introduce concepts, approaches, tools, exercises and innovative cases relating to climate change mitigation and adaptation. The handbook guides the readers towards roadmaps, policy toolkits, manuals and peer support to help national, sub-national and local governments better invest in practical actions on climate change. This handbook builds on global good practices and the Training Toolkit on "Effective National to Local Public Governance for SDG Implementation", developed by UN DESA/DPIDG/UNPOG.

Handbook on Strengthening Resilience in Cities and Local Communities through Innovation and Digital Governance

UN DESA/DPIDG/UNPOG developed a handbook on ***Strengthening Resilience in Cities and Local Communities through Innovation and Digital Government.*** The handbook contributes to developing the capacities and skills of local government officials, policymakers, and other relevant stakeholders in strengthening resilience in cities and local communities to achieve the 2030 Agenda for Sustainable Development and Sendai Framework for Disaster Risk Reduction. The handbook introduces the reader to concepts, approaches, tools, exercises, and innovative cases to strengthen resilience in cities and local communities through innovation and digital government. The handbook guides the reader towards roadmaps, policy toolkits, manuals, and peer support to help cities and local communities better invest in practical action to strengthen resilience. It builds on global good practices on effective governance and on the Training Toolkits on "Effective National to Local Public Governance for SDG Implementation" and "Risk-informed Governance and Innovative Technology for Disaster Risk

Reduction and Resilience", which are part of the Curriculum on Governance for the SDGs developed by UN DESA/DPIDG.

The Handbooks will be available soon on DPIDG/UNPOG's website at http://www.unpog.org.

1.4 Online Training Courses

Transparency, Accountability and Ethics in Public Institutions

This course examines what corruption is and who may become involved. It identifies where there is a risk of corruption and what impact it has. The course also covers assessing, monitoring and a corruption risk assessment. Throughout the course you can go in-depth in chosen topics by referring to the accompanying Guide. This course is based on the Toolkit on Transparency, Accountability and Ethics in Public Institutions that is part of the Curriculum on Governance for the Sustainable Development Goals, developed by the UN Department of Economic and Social Affairs.

Transformational Leadership Capacities in Africa's Public Sector Institutions to Implement the 2030 Agenda and Achieve the SDGs

This online course is tailored for public servants in Africa, or anyone interested in learning about transformational leadership in Africa. The modules are designed to introduce the learner to basic knowledge and skills for dealing with and using transformational leadership for more effective delivery of public services toward achieving the sustainable development goals.

The online courses are available here:
https://www.un.org/development/desa/cdpmo/digital-learning-centre

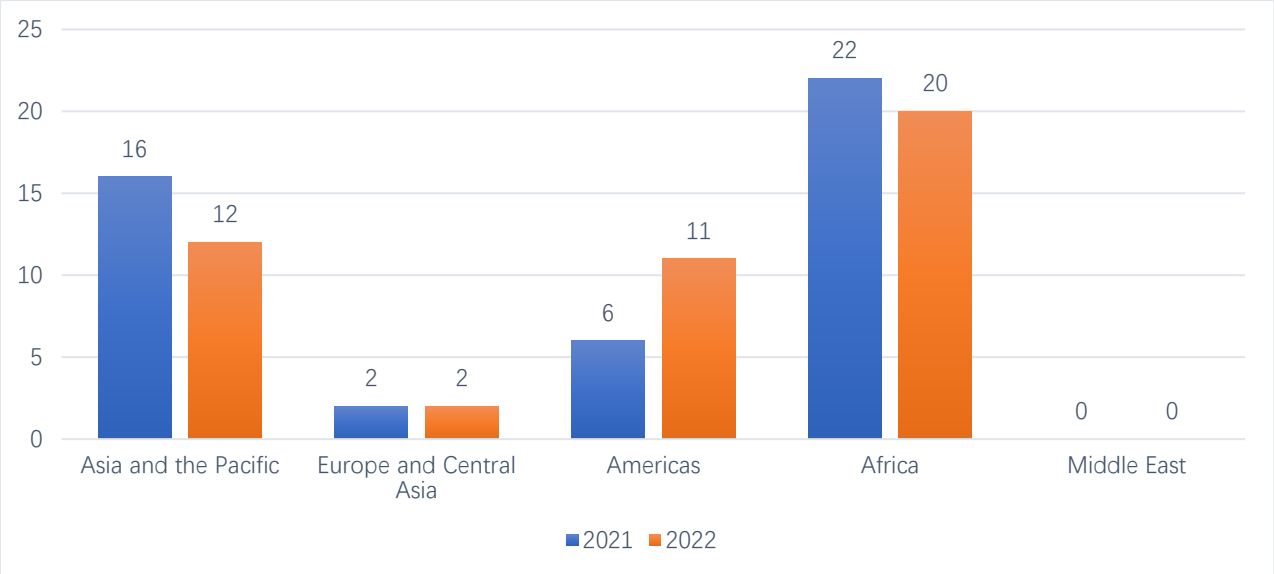
2. Strategic Support to the Reinvigorated UN Resident Coordinator System through Contributions to the Common Country Analysis

In 2022, DPIDG continued to provide strategic support to the reinvigorated UN Resident Coordinator System by contributing to over 19 Common Country Analysis and to UNSDCF in close collaboration with the UN DESA/OUSG Focal point. The Countries/ Regions supported include Burundi; Chad; Democratic Republic of Congo; Dominican Republic; Gambia; Ghana; Jordan; Madagascar; Mauritania; Mauritius; Morocco; Pacific region (17 states); Sao Tome and Principe; Senegal; Seychelles; South Sudan; Uganda; UNSDCF Nepal; UNSDCF Pacific. In addition, UN DESA/DPIDG's capacity development activities were conducted in collaboration with UNRCOs.

3. Member States' Requests for Capacity Development Support

During the period 2021-2022, DPIDG received **91 official requests** for capacity development support (see Graph 1 below), with **45 requests** in 2022 of which **31 were supported in 2022** (see Table 1). Most requests have been entered into UN DESA's online CD Repository while others are being uploaded.

Graph 1: Received Member States' Requests 2021 – 2022 by region



In 2022, 31 (69%) requests were fulfilled 24% of the requests (11 requests) are under consideration and 7% of the requests (3 requests) are unfulfilled (see Graph 2 and Table 2 below).

Graph 2: Status of Member States' Request for Support 2022

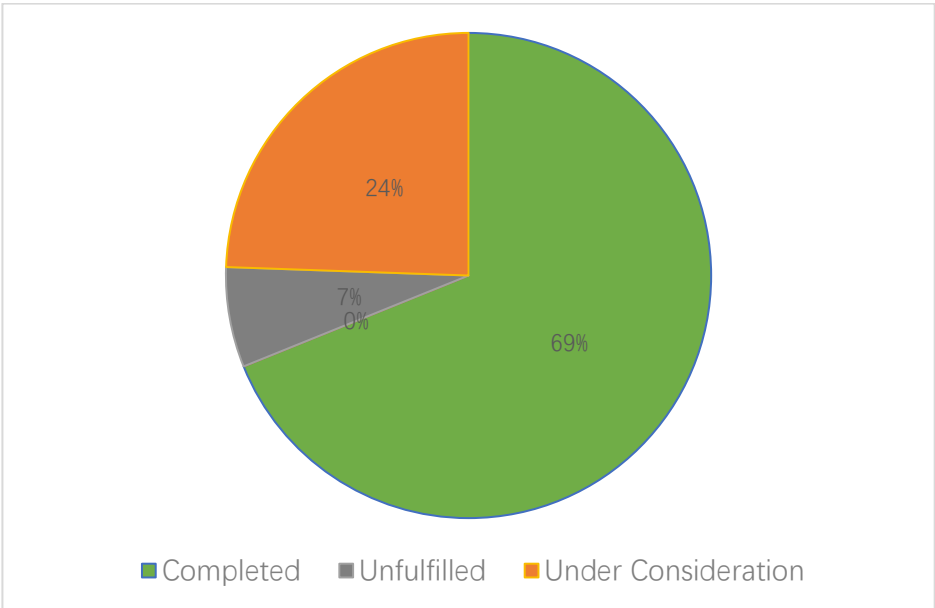


Table 1: List of 31 Countries supported in 2022

Country Grouping	Countries Supported			Total
DCs	Argentina	Mozambique	Romania	18
	Brazil	Namibia (4)	South Africa/APRM	
	Cote d'Ivoire	Nigeria/ARPM	Turkiye	
	Kenya (2)	North Macedonia		
	Morocco (2)	Pakistan		
LDCs	Bangladesh (2)	Cambodia		3
LLDCs	Azerbaijan	Bhutan	Malawi	3
SIDS	Cabo Verde	Jamaica	Vanuatu	7
	Dominican Republic	Maldives		
	Guyana	Seychelles		
Total				31

Table 2: List of Member States' Requests by Country and Status of Implementation, 2022

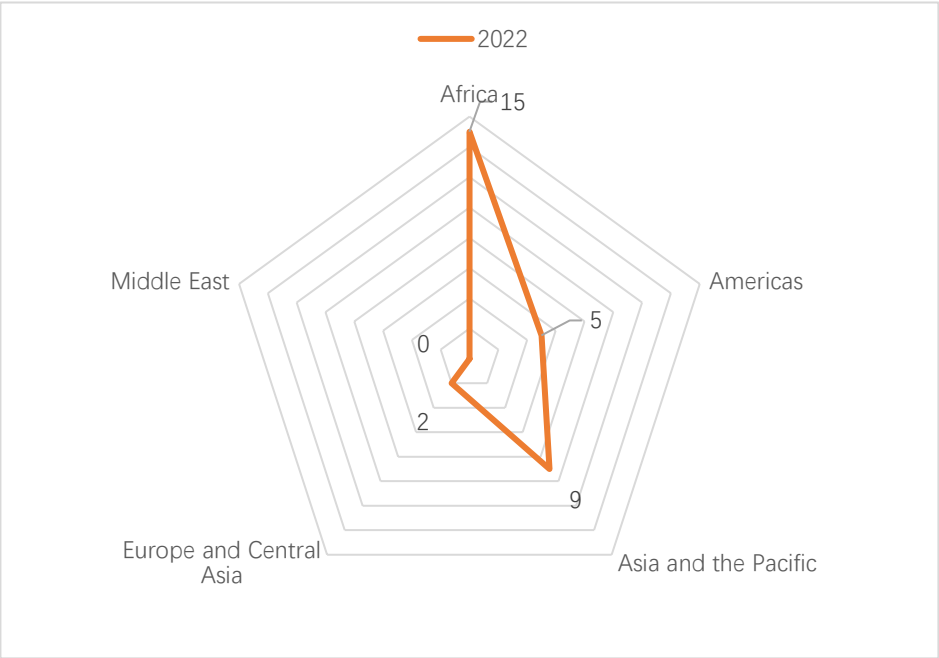
#	Status	Region	Country	Main Area & Objective
1.	Under consideration	Americas	Bolivia [CD#4312]	Transformational leadership and new mindsets to achieve the SDGs
2.	Under consideration	Americas	Chile [CD#4299]	Digital government support
3.	Under consideration	Americas	Colombia [CD#4202]	Digital government at the local level
4.	Under consideration	Americas	Ecuador [CD#4302]	New mindsets to achieve the SDGs
5.	Under consideration	Americas	Guatemala [CD#4315]	strengthening the capacity of the country's public sector
6.	Under consideration	Americas	Guyana [CD#4173]	Digital government and changing mindsets
7.	Under consideration	Africa	Mauritius [CD#4181]	Policy Coherence
8.	Under consideration	Asia and the Pacific	Mongolia [CD#4318]	Effective governance for the SDGs
9.	Under consideration	Asia and the Pacific	Pakistan [CD#4321]	Institutional arrangements and strategic foresight
10.	Under consideration	Asia and the Pacific	Philippines [CD#4324]	Local governance for the implementation of the Sustainable Development Goals (SDGs)
11.	Under consideration	Africa	Seychelles [CD#4121]	Institutional reform and policy coherence
1.	Completed	Africa	APRM, South Africa [CD #4333]	Institutions, integrated and inclusive approaches
2.	Completed	Americas	Argentina [CD#4257]	Capacity development support
3.	Completed	Africa	African Peer Review Mechanism (APRM)/Nigeria [CD#4097]	VNR/VLRs and effective institutions for SDG implementation

4.	Completed	Asia and the Pacific	Azerbaijan (CEPA) [CD#3906]	Institutions, integrated and inclusive approaches
5.	Completed	Asia and the Pacific	Bangladesh [CD#4088]	Changing mindsets
6.	Completed	Asia and the Pacific	Bangladesh [CD#4327]	Institutional capacity to develop policy experimentation and regulatory sandboxes on new technologies
7.	Completed	Asia and the Pacific	Bhutan [CD#4019]	Human resources development
8.	Completed	Americas	Brazil [CD#4132] (Brazil, Georgia, Indonesia, Uganda)	Development of a handbook on budget credibility for Supreme Audit Institutions (SAIs)
9.	Completed	Africa	Cabo Verde [CD#4028]	Sound policymaking through the Use of foresight within strategic planning.
10.	Completed	Asia and the Pacific	Cambodia [CD#3918]	Organizational Development, Leadership for Top Management, and Innovation for Local Governments
11.	Completed	Africa	Cote d'Ivoire [CD#4162]	Youth Engagement in Institution Building and Public Services Delivery for Sustainable Development After the Pandemic
12.	Completed	Americas	Dominican Republic [CD#4178]	SDG Implementation, policy coherence
13.	Completed	Americas	Guyana [CD#3878]	Changing mindsets in public institutions
14.	Completed	Americas	Jamaica [CD#3999]	Institutional capacity to support ocean governance
15.	Completed	Africa	Kenya [CD#3541]	Policy coherence and Participation in the workshop on sound policymaking
16.	Completed	Africa	Kenya [CD#4070]	The role of intermediary cities in Africa in the implementation of the UN Agenda 2030 and the African Union's 2063
17.	Completed	Africa	Malawi [CD#3663]	Ethics, transparency and accountability
18.	Completed	Asia and the Pacific	Maldives [CD#4076]	Institutional capacity to develop policy experimentation and regulatory sandboxes on new technologies
19.	Completed	Africa	Morocco [CD#4184]	Advancing innovative partnerships and inclusive governance in pursuit of the Sustainable Development Goals
20.	Completed	Africa	Morocco [CD#3648]	Changing mindsets and policy coherence
21.	Completed	Africa	Mozambique [CD#3666]	Institutional reforms for SDG implementation
22.	Completed	Africa	Namibia [CD#4039]	Institutional arrangements for policy coherence to facilitate effective coordination among stakeholders in in the policy planning and implementation process.
23.	Completed	Africa	Namibia [CD#4079]	Institutional arrangements for policy coherence to facilitate effective coordination among stakeholders in the policy planning and implementation process.
24.	Completed	Africa	Namibia [CD#4023]	Institutional arrangements for the implementation of evidence-based decision-making processes based on the CLEWs Initiative to Strengthen the Agriculture Sector in Namibia
25.	Completed	Africa	Namibia [CD#4336]	Strengthening institutional capacities
26.	Completed	Europe and CA	North Macedonia [CD#4016]	Public administration innovation

27.	Completed	Asia and the Pacific	Pakistan [CD#4170]	Changing Mindsets in Public Institutions to Implement the 2030 Agenda for Sustainable Development
28.	Completed	Europe	Romania [CD#4091]	Institutions, integrated and inclusive approaches
29.	Completed	Africa	Seychelles [CD#3835]	Support in strengthening institutional capacities to recover from the COVID-19 pandemic
30.	Completed	Asia and the Pacific	Turkey [CD#4073]	Innovation and digital government transformation in the Developing-8 countries (Bangladesh, Egypt, Indonesia, Iran, Malaysia, Nigeria, Pakistan and Turkey)
31.	Completed	Asia and the Pacific	Vanuatu [CD#3903]	Enhancing National to Local Institutional Coordination and Monitoring Mechanisms for NSDP/SDG Implementation
1	Unfulfilled	Africa	Ethiopia [CD#4001]	Institutions, integrated and inclusive approaches
2	Unfulfilled	Africa	Togo [CD#3682]	Institutions, integrated and inclusive approaches
3	Unfulfilled	Africa	Eritrea [CD#4176]	Institutions, integrated and inclusive approaches

In terms of geographical representation, in 2022 DPIDG fulfilled 15 requests from Africa, 5 requests from Americas, 9 requests from Asia and the Pacific, 2 requests from Europe and Central Asia and none from the Middle East (see Graph 3 below).

Graph 3: Completed Member States' Support 2022 by region



4. CD Activities by Thematic Area

UN DESA/DPIDG conducted its capacity development activities within the division's five key thematic areas, namely (1) Transformational Leadership and New Mindsets for SDGs Implementation; (2) Participation and Accountability; (3) Governance and Public Institutions for the SDGs; (4) Innovation and Digital Government for the SDGs; (5) National to Local Governance. The activities are hereby organized in chronological order within each thematic area. 7 activities were undertaken under the thematic area (1); 3 activities under the thematic area (2); 13 activities under the thematic area (3); 9 activities under the thematic area (4); 8 activities under the thematic area (5). Overall, the feedback received was very positive. The trainings and activities undertaken resulted in concrete outcomes, such as the design of a roadmap for effective national to local public governance for SDG implementation in Cambodia as reflected in the country stories.

Thematic Area 1: Transformational Leadership and New Mindsets for SDGs Implementation

1. Capacity Development Training Workshop on Changing Mindsets in Public Institutions to realize the 2030 Agenda in Pakistan

Date: 24 – 28 January

Organized by: UNDESA/ DPIDG, United Nations Resident Coordinator Office in Pakistan, National School of Public Policy of Pakistan

DPIDG conducted a five-day capacity development workshop on "Changing Mindsets in Public Institutions to Realize the 2030 Agenda in Pakistan" based on the Curriculum on Governance for the SDGs toolkit on the same topic. The Workshop was organized together with the National School of Public Policy (NSPP) of Pakistan and in collaboration with the Resident Coordinator Office in Pakistan. The Training Workshop was organized as a segment of the National Management Course (NMC), held at the National Management College, which is an integral unit of NSPP. 37 public officials took part in the training. The Workshop was organized as a direct response to the request of Pakistan to provide support in strengthening capacities to change mindsets (CD#4170).

Objective: The Training Workshop on "Changing Mindsets in Public Institutions to Realize the 2030 Agenda in Pakistan" aimed to promote a change of mindsets in public servants to realize the 2030

Agenda. Strategies and capacity development activities aimed at changing public servants' mindsets are essential to promote institutional transformation, helping to address the SDGs. Changing mindsets requires a holistic approach that considers strategies at the individual, organizational and institutional levels.

Outcomes and Participants' Feedback: The target audience included public officials performing senior roles in public institutions. Overall, 96% of the respondents were either "very satisfied" or "somehow satisfied" with the outcome of the Workshop. Moreover, 91% of the participants are likely to apply what they have learned during the Workshop.

Some key messages from the Workshop include: (i) Transformation and innovation are needed to implement the transformative 2030 Agenda; key mindsets include learning, collaborative, and transformational leadership mindsets. (ii) A more experimental way of working will boost the readiness of public institutions to tackle the SDGs and become catalysts for change. (iii) Approaching challenges by using systems thinking and other innovative tools are essential to tackle the interconnections among the SDGs and their targets. (iv) A collaborative mindset is key for implementing the SDGs in a coordinated way, and (v) Peer-to-peer learning from various countries can be a valuable tool to promote change and adopt innovative solutions

Quotes from Participants

> *"I will certainly initiate changes in my organization irrespective of the environment I am working in. This time I am going to break the inertia in my organization. Also, I will try to make my organization as learning institution."*

Additional Information: For more information, please visit the event page.

2. Peer-to-Peer Learning International Workshop on Public Service Training Assessment Framework for Strengthening Capacities of Public Servants to Support SDG Implementation

Date: 16 – 17 March

Organized by: Royal Civil Service Commission (RCSC) of the Government of Bhutan, in collaboration with UN DESA/DPIDG and its Project Office on Governance (UNPOG), and with the support of the UN Resident Coordinator Office in Bhutan

The Royal Civil Service Commission (RCSC) of the Government of Bhutan, in collaboration with UN DESA/DPIDG and its Project Office on Governance (UNPOG), and with the support of the UN Resident Coordinator Office in Bhutan, organized a virtual peer-to-peer learning international workshop on public service training assessment framework for strengthening capacities of public servants to support the implementation of the SDGs. The workshop was a follow-up activity to UN DESA's Development Account Project on Institutional arrangements for policy integration, coordination and stakeholder engagement in SDG implementation and reviews in Asia & the Pacific. The workshop was attended by 102 participants from 6 countries and various UN entities. 68 government officials were from Bhutan. The Workshop was organized as a direct response to the request of Bhutan to provide support in human resources development (CD#4019).

Objective: The workshop aimed to promote a learning journey of peers to help strengthen civil service capacity building in Bhutan, leading to the development of a Public Service Training Assessment Framework (PSTAF).

Outcomes and Participants' Feedback Through the Peer-to-Peer Learning Workshop, participants (1) Uncovered common challenges and roadblocks to the implementation of the public service training assessment framework (PSTAF); (2) Enhanced their awareness of the various approaches and methodologies adopted by different countries to overcome some of the challenges in the design and implementation of the PSTAF, (3) Identified the key elements of a PSTAF; (4) Established pathways for follow-up mechanisms for further peer-to-peer learning; and (5) Developed recommendations for a customized public service training assessment framework. The Workshop provided a platform for practitioners and decision-makers of the RCSC in Bhutan and its affiliated institutes to learn lessons from international good practices. Panelists have shared knowledge about various frameworks and approaches to enhance training effectiveness through assessment of learning outcomes while focusing on implementing the 2030 Agenda for Sustainable Development.

A post-event evaluation survey was carried out among participants from Bhutan. Forty (40) evaluation responses from the participants were collected following the workshop. Overall, 97.5 percent of the participants were satisfied with the workshop. Out of the total, 65 percent were very satisfied, and 32.5 percent of the participants were somewhat satisfied. Responding to the question "How likely are you going to apply what you have learned in the Workshop?", 70 percent of the participants responded that they are very likely to apply the knowledge gained, and 30 percent of the participants are somewhat likely to apply the knowledge and insights learned in the workshop.

Quotes from Participants

> *Appreciate the quality of speakers, they were experienced and provided needed clarifications. The practices shared has helped me as an individual understand where Bhutan stands and what practices can be strengthened for the Bhutanese Civil Service. The key takeaways session was a good opportunity to recollect. The network issue couldn't be helped.*

3. Capacity Development Training Workshop on Innovation, Digital Government and Changing Mindsets for Public Sector Transformation in Guyana to Achieve the Sustainable Development Goals

Date: 22 – 31 March

Organized by: UNDESA/ DPIDG, Ministry of Public Service of Guyana, Caribbean Centre for Development Administration (CARICAD), Caribbean Community (CARICOM), and the United Nations Resident Coordinator Office in Guyana

DPIDG in collaboration with the Ministry of Public Service of Guyana, the Caribbean Centre for Development Administration (CARICAD), the Caribbean Community (CARICOM), DSDG/SIDS Unit and with the support of the Resident Coordinator Office, organized the Training Workshop on Innovation, Digital Government and Changing Mindset for Public Sector Transformation in Guyana to Achieve the SDGs. More than 70 Permanent and Deputy Permanent Secretaries, Regional Executive Officers, Chief Executive Officers of Guyana participated in the Workshop. The Workshop was organized as a direct response to the request of Guyana to provide support in changing mindsets in public institutions (CD#3878).

Objective: The Training Workshop aimed to raise awareness and develop capacities to promote innovation, digital government in public service delivery and changing mindsets. The objectives of the Training Workshop were to (1) uncover challenges and identify building blocks for public sector transformation; (2) learn and apply new concepts, tools, and approaches in the areas of changing mindsets, innovation, and digital government, to support strategies, capabilities, and action planning; (3) explore strategies to strengthen Guyana's capabilities, as they relate to the 2030 Agenda and the SDGs, for innovative, inclusive, and effective public service delivery; and (4) establish follow-up mechanisms.

Outcomes and Participants' Feedback: The workshop ended with the participants co-designing a roadmap for public sector transformation and the proposal to create an inter-ministerial steering committee to take forward the roadmap. The Ministry of Public Service in Guyana expressed deep appreciation to UN DESA for the work done. Fifteen (15) post-event evaluation survey results were collected after the workshop. Overall, 93 percent participants were satisfied with the workshop. Out of the total, 46 percent were very satisfied and 47 percent participants were somewhat satisfied. Responding to the question "How likely are you going to apply what you have learned in the Workshop?", 73 percent of the participants responded that they are very likely to apply what they have learned, and 27 percent of the participants are somewhat likely to apply the knowledge and insights learned in the workshop.

Quotes from Participants

> *"What I liked most was that the workshop was very informative - the presentations provided information needed for participants to understand the realities and scope of what is required for the achievement of the related SDGs. Additionally, the workshop adequately provided for inputs from participants. Many thanks to the Government, facilitators and presenters. A minor observation was that at one time the volume of activity seemed a lot for one day so the day felt rushed but the break between the two weeks provided an opportunity to reflect on what was*

Additional Information: More information including event presentations is available here. To read the Report, please see here (Report - Guyana webinar - Final as of 29 April 2022)

4. Workshop on "Changing Mindsets in Public Institutions to Realize the 2030 Agenda in Pakistan"

Date: 22 - 23 August 2022

Organized by: UNDESA/ DPIDG, United Nations Resident Coordinator Office of Lahore in Pakistan

DPIDG, in collaboration with the United Nations Resident Coordinator Office (UNRCO) in Pakistan, supported the National Institute of Management (NMI) of Lahore in Pakistan to deliver the Workshop on Changing Mindsets in Public Institutions to Realize 2030 in Pakistan. DPIDG and UNRCO supported NMI in preparing every aspect of the workshop. UNPOG staff also supported this activity by delivering presentations. In addition, in June, DPIDG and UNRCO delivered a training of trainers to the staff of NMI to strengthen their capacities to conduct the workshop. On 22 and 23 August, NMI and UNRCO, with the support of DPIDG, delivered a capacity development training

to senior-level civil servants in Pakistan. The NSPP is embedding the Toolkit on Changing Mindsets in their training at various levels. Around 48 public officials took part in the TOT.

Objective: The goal of the ToT was to increase cooperation among training management institutes and exchange of knowledge in promoting a change in mindset in public institutions to realize the 2030 Agenda. The Training Workshop aimed at (1) contributing to a change in mindsets of Pakistan's public servants to advance the 2030 Agenda; (2) increasing participants' understanding of the importance of having a vision for public sector transformation to achieve the SDGs; and (3) including, among others, the embedment of the toolkit on Changing Mindsets in NSPP's trainings at various levels.

Outcomes and Participants' Feedback: The workshop was very well received. Participants mentioned that "changing mindset is critical to achieving the SDGs" and that the "workshop was a wonderful opportunity to learn about the SDGs."

Quotes from Participants

> *"Wonderful learning" "I have learned the significance of the SDGs. What the barriers are to effective service delivery and how various types of leadership make a difference towards achieving goals of an organization. Also that gender balance and inclusiveness are important." "Mindset change is important in achieving the SDGs. We learnt about different types of mindsets and combination of mindset is necessary for policy and institutional change, policy coherence and institutional coherence and mapping of the stakeholders." "It was a great learning experience. I wish we could have a detailed question and answer session to seek response to some questions we had in mind. Importance of growth mindset and inclusion cannot be over emphasized."*

Additional Information: More information on the workshop as well as the presentation is available in the event page. To read the Report, please see here (ToT_Pakistan Workshop Report).

5. Capacity Development Webinar: Effective governance for transformational change: Strengthening capacities, mindsets and competencies of public institutions to build the next generation of public servants in Latin America & Caribbean

Date: 12 October 2022

Organized by: UNDESA/ DPIDG – UNPOG and the Latin American and Caribbean Institute for Economic and Social Planning (ILPES) of the Economic Commission for Latin America and the Caribbean (ECLAC)

The United Nations Department of Economic and Social Affairs (UN DESA), through its Division for Public Institutions and Digital Government (DPIDG), in collaboration with the Latin American and Caribbean Institute for Economic and Social Planning (ILPES) of the Economic Commission for Latin America and the Caribbean (ECLAC) - organized a webinar to launch the Curriculum on Governance for the SDGs in Latin America and the Caribbean Region. The event was held in Spanish. The webinar was attended by about 70 participants who expressed interest in learning more about the toolkits and how to apply them to their institutional and organizational context.

Objective: The Webinar aimed to enhance a common understanding of the capacity gaps and opportunities in governance and public administration in the Latin American and Caribbean region and raise awareness of the 11 Principles of Effective Governance for Sustainable Development, the Curriculum and the Competency Framework for the SDGs developed by UN DESA.

Outcomes and Participants' Feedback: Ninety percent of survey respondents very satisfied with the importance and relevance of the content presented. Over 75% were very satisfied with the quality of the presentations, and 15% expressed satisfaction. Also, 85% were very satisfied with the discussions and interactions during the webinar.

Quotes from Participants

> *"What I like the most of this webinar was the quality of the presenters and the institutions that were represented"*
>
> *"What I liked the most was the possibility of learning more about the tools offered by the curriculum on governance and the experiences of other countries"*
>
> *"I liked the diversity of countries and perspectives presented"*
>
> *"Undoubtedly, the seminar presented a novelty (the Curriculum on Governance for the SDGs) of which we were not aware, in our case the curriculum will be very useful to implement the 2030 agenda at the local level"*

Additional Information: More information is available at the event page.

6. Capacity Development Workshop on Changing Mindsets in Public Institutions to Realize the 2030 Agenda for Sustainable Development in Pakistan

Date: 28-29 November 2022

Organized by: DPIDG and DPIDG/UNPOG, in collaboration with the UNRCO in Pakistan, National Management Institute (NMI) of Lahore, Pakistan

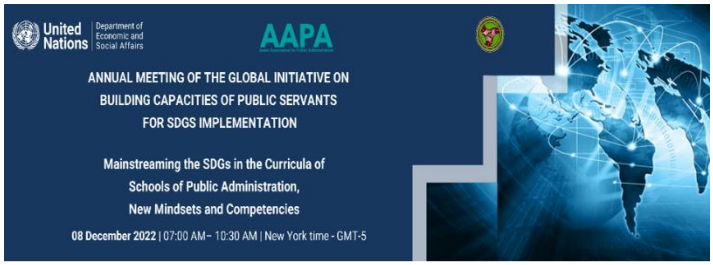
DPIDG and DPIDG/UNPOG, in collaboration with the UNRCO in Pakistan, supported the delivery of a capacity development workshop on Changing Mindsets in Public Institutions to Realize 2030 Agenda for Sustainable Development in Pakistan. The capacity development workshop was organized by the National Management Institute (NMI) of Lahore, Pakistan, which took ownership of the event organization, following the training of trainers conducted in June by DPIDG to the staff of NMI based on the UN DESA toolkit on Changing Mindsets in Public Institutions to Realize the 2030 Agenda for Sustainable Development. 49 Senior-level civil servants across different government departments in Pakistan were trained. DPIDG/UNPOG delivered four presentations as well as provided a summary of the group discussions in four major sessions. The four presentations centered on: i) Why is Changing Mindsets and embracing new Competencies needed to implement the SDGs and to promote public sector innovation and transformation? ii) Experimental, Innovation and Transformational Mindsets; iii) Inclusive mindset; and iv) Digital Data Governance and Digital Mindset.

Outcomes and Participants' Feedback: The NMI Capacity Development Workshop was a hybrid event, combining UNRCO in-person presence and online participation of DPIDG/UNPOG and DPIDG staff.

Quotes from Participants

> *"Mindsets are critical in bringing about change in individual and organisation. To promote rapid change, actions to change the mindset are necessary."*
> *"I learnt today how to do identify challenges to our inclusive mindset. How can they be overcome, How these challenges at individual or organisational level affect our working. Also we learnt how to plan our actions addressing barriers for action."*
> *"Today I learnt that the key to achieving your goals is through collaborative efforts all working in congruence and adhering to the physical concept of "Constructive interference". I also learnt that without a digital mindset progress is not possible."*

7. Annual Meeting of the Global Initiative on Building Capacities of Public Servants for SDGs Implementation on "Mainstreaming the SDGs in the Curricula of Schools of Public Administration, New Mindsets and Competencies"



Date: 8 December 2022

Organized by: United Nations Department of Economic and Social Affairs (UN DESA), through its Division for Public Institutions and Digital Government (DPIDG) and its United Nations Project Office on Governance (UNPOG), and in collaboration with the Asian Association for Public Administration (AAPA) and the Eastern Regional Organization for Public Administration (EROPA).

Objective: The 2022 Annual Meeting aimed to provide an opportunity for schools of public administration and institutes of training to present their progress in mainstreaming the SDGs in their curricula.

Outcomes and Participants' Feedback: Participants were invited to share their new courses, partnerships and/or case studies recently developed on strengthening public institutions' capacities to implement the SDGs. In addition, in view of the preparation for the 2023 SDG Summit, a survey on mainstreaming the SDGs in the Curricula of Schools of Public Administration will be administered to schools of public administration, institutes of training and civil service commissions from all regions of the world. Overall, all respondents were "very satisfied" or "somewhat satisfied" with the Annual Meeting. Furthermore, 87.5% of the respondents stated that the meeting enhanced their understanding of how schools of public administrations and institutes of training are progressing in mainstreaming the SDGs in their curricula.

Additional Information: More information is available at the event page.

Thematic Area 2: Participation and Accountability

8. Webinar on Promoting Independent External Audits on Credibility of Government Budgets: How Supreme Audit Institutions Assess and Address Budget Credibility

Date: 16 June 2022

Organized by: UNDESA/ DPIDG, International Budget Partnership (IBP)

DPIDG and the International Budget Partnership (IBP) held a webinar on Promoting Independent External Audits on Credibility of Government Budgets: How Supreme Audit Institutions assess and address budget credibility on 16 June. The interactive event invited discussion of the results of a survey distributed to the members of the International Organization of Supreme Audit Institutions (INTOSAI) to learn about their experiences in auditing budget credibility (SDG 16.6.1). Speakers included representatives from the Audit Department of Jamaica, the Auditor-General of South Africa, IBP and UN DESA, among others. The webinar was attended by 21 participants in person, and 6 participants online. The Webinar was organized as a direct response to the request of Brazil to provide support in development of a handbook on budget credibility for Supreme Audit Institutions (CD#4132).

Objective: The objective of the Review Workshop was to convene selected staff from SAIs and other experts to take stock of the draft contents of the handbook and reflect on how to improve the draft materials, ensuring that the handbook is relevant and meets adequate quality standards.

Outcomes and Participants' Feedback: The sessions sought to refine the conceptual and analytical framework of the handbook, discussed and provided feedback on the draft inputs submitted by the groups of experts engaged in the initiative, identify gaps and contents to be further developed, agree on relevant practices and examples to illustrate the handbook, and discuss key messages and lessons learned to be highlighted. Participants at the meeting discussed the timeline and next steps for the finalization of the handbook as well as dissemination activities. According to the post-event survey, 100% of respondents were satisfied with the workshop, and considered the meeting useful and relevant for the development of the handbook. 93% of respondents were satisfied with the clarity of the meeting objectives and considered that such objectives had been achieved. Furthermore, 93% of respondents were satisfied with the selection of participants and quality of

interventions, and 85% of respondents were satisfied with the selection of themes and sessions. Lastly, 70% were satisfied with the quality of documentation and materials for the meeting.

Quotes from Participants

> *"This physical meeting was very important given that most of the work had been done virtually and working virtually for a project like this presented a number of challenges, which were addressed by the physical meeting."*
> *"This is an important effort to provide guidance to SAIs on thinking about how to conduct audits of budget credibility."*
> *"Collaboration and integration between SAIs, IBP and UNDESA, knowledge sharing and strong participation from team members."*

Additional information: More information is available at the event page.

9. National Workshop on Transparency, Accountability and Ethics in Public Institutions

Date: 2 – 4 August 2022

Organized by: UN DESA/ DPIDG/ UNPOG, Office of the Ombudsman of Malawi, UN Resident Coordinator Office in Malawi, United Nations Development Programme (UNDP) in Malawi

DPIDG/UNPOG, in collaboration with the Office of the Ombudsman of Malawi, UN Resident Coordinator Office in Malawi, and the United Nations Development Programme (UNDP) in Malawi organized a 3-day National Workshop on "Transparency, Accountability and Ethics in Public Institutions" from 2 to 4 August 2022. 80 participants from national and sub-regional agencies attended the Workshop. The Workshop was organized as a direct response to the request of Malawi to provide support in ethics, transparency and accountability (CD#3663).

Objective: The Workshop aimed to convene key senior- to mid-level public officials from the Ministries, Departments, Agencies, and Units engaged in promoting issues on transparency, accountability, and ethics in public institutions.

Outcomes and Participants' Feedback: Expected outcomes of the Workshop included action plans on the approaches and skills for accountable, ethical, transparent, and inclusive societies to accelerate progress on the SDGs, leveraging digital government and building partnerships and cooperation for transparent and inclusive services.

About 95% of respondents indicated that because of the workshop, they were successful in understanding, obtaining, and applying the tools and competencies for strengthening effective governance for transparent, accountable, and ethical public institutions to achieve the 2030 Agenda. About 80% of the participants stated that they have gained insights on promoting government innovation and the role of Supreme Audit Institutions (SAIs) for transparent, accountable, and inclusive public services. One hundred percent of respondents indicated that the contents of the workshop were relevant to their job and found the workshop useful. Over 94% of the respondents indicated that the workshop would have a positive impact on their work. About 95% of the respondents indicated they were satisfied with the entire workshop.

Quotes from Participants

> *"Very thankful for the workshop which equipped me with new knowledge on Accountability and Ethics and how to entrench the same in my work area."*
> *"The event was a success and amazing. I learnt a lot and got the chance to meet most influential people in the industry."*

Additional Information: For more information please visit: https://unpan.un.org/node/1734

10. 24th International congress of supreme audit institutions (INCOSAI XXIV) Side Event "Handbook on supreme audit institutions' contribution to strengthening budget credibility through external audits"

Date: 9 November 2022

Organized by: UN DESA/DPIDG and the International Budget Partnership (IBP)

UN DESA/DPIDG and the International Budget Partnership (IBP) co-organized a side event on 9 November in the margins of INCOSAI XXIV to present the "Handbook on supreme audit institutions' contribution to strengthening budget credibility through external audits".

Objective: The side event aimed to disseminate key messages of the handbook to raise awareness among the global community of Supreme Audit Institutions (SAIs) and stakeholders about the current audit practices to assess budget credibility (SDG 16.6.1). It was attended by 130 participants (20 in person plus 110 online).

Outcomes and Participants' Feedback: The discussion highlighted some of the opportunities, challenges and lessons learned from current experiences and audit practices related to budget credibility. Participants also reflected on how audits related to budget credibility could be further promoted and institutionalized within the International Organization of Supreme Audit Institutions (INTOSAI). The side event was organized in a hybrid format, with both in-person and remote participation. Speakers included representatives from SAI Argentina, Brazil, Morocco, Indonesia, the Philippines and Zambia, among others.

Positive unintended results included: (i) the side event provided an opportunity to identify potential peer reviewers and to discuss progress and future plans with other SAIs that have not been directly involved in the development of the contents; (ii) the side event and the XXIV INCOSAI provided an opportunity to develop communication contents and products and to collect materials that can be used for the launching of the handbook and related communication materials in 2023; (iii) an informal meeting with the members of the group of SAI experts who participated in person was organized to discuss the peer review process, the format of the launching event in 2023, and to brainstorm on future follow-up activities in 2023.

Additional Information: More information is available here.

Thematic Area 3: Governance and Public Institutions for the SDGs

11. Regional Webinar in Africa: Resilience and Recovery from COVID-19 through Sound Policymaking - "Policy coherence in Africa in response to COVID-19"

Date: 17 January 2022

Organized by: UNDESA/ DPIDG, Resident Coordinators Offices and the African Peer Review Mechanism

UN DESA, through its Division for Public Institutions and Digital Government (DPIDG), and in collaboration with the African Peer Review Mechanism (APRM) and with the support of Resident Coordinators Offices, held a series of virtual workshops on how to promote resilience and recovery from the COVID-19 pandemic in Africa through sound policymaking. The first webinar was held on 16 November 2021, the second one on 8 December 2021, and the third workshop was held on 17 January 2022. The Regional Webinar Series on Sound Policymaking in Africa was very well attended with over 800 participants from about 75 countries. The first webinar on Risk Management was attended by 197 participants from 50 countries. The second webinar on Strategic Planning and Foresight was attended by 376 participants from 73 countries. The third webinar on Policy Coherence was attended by 295 participants from 68 countries.

Objective: The objective of the webinar series was to (i) examine the current trends in sound policymaking in Africa; (ii) explore gaps in relation to institutional arrangements, national policies, among others, and (iii) explore opportunities for strengthening sound policymaking in the public sector.

Outcomes and Participants' Feedback: As a result of the Regional Webinar Series on Sound Policymaking in Africa, participants (1) uncovered common challenges and roadblocks to the promotion of sound policymaking; (2) enhanced awareness of how the principles of effective governance for sustainable development can help countries in their efforts to recover from the pandemic; (3) gained knowledge about policy coherence, planning and foresight, and risk management frameworks; (4) engaged in peer-to-peer learning with countries that have advanced on the issues of sound policymaking; (5) enhanced awareness of the Curriculum on Governance for the SDGs and its toolkit on institutional arrangements for policy coherence; (6) established follow-up actions and defined capacity needs and priorities. The feedback received from the participants was also very positive. About 90% of participants stated that they were very or somewhat satisfied with the webinars. About 70% of the participants stated that they were very likely to apply the knowledge gained and about 25% said they would be somewhat likely to do so, with a total of 95% of participants stating that they would apply the knowledge gained in their daily work.

Additional Information: The event presentations and recording are available at the event page. Final report of the Regional Webinar Series in Africa is available here.

12. Capacity Development Webinar "Effective Governance for Transformational Change: Strengthening capacities, mindsets, and competencies of public institutions to build the next generation of public servants in the Asia-Pacific Region" - Launch of the Curriculum on Governance for the Sustainable Development Goals (SDGs) in the Asia-Pacific region

Date: 25 January 2022

Organized by: UNDESA/ DPIDG, UN ESCAP

The United Nations Department of Economic and Social Affairs (UN DESA), through its Division for Public Institutions and Digital Government (DPIDG), in collaboration with the United Nations Economic and Social Commission for Asia and the Pacific (UN ESCAP), organized a regional capacity development webinar to launch the Curriculum on Governance for the Sustainable Development Goals (SDGs) (the "Curriculum") in the Asia-Pacific region. The Offices of UN Resident Coordinators in the region were invited to provide advice in contextualizing the training material to the national level context. The Webinar was attended by over 500 participants with 800 unique views via Zoom and 1,000 viewers via DESA Facebook live stream.

Objective: The Webinar aimed to raise awareness and assist governments in strengthening capacities to improve effective governance in public institutions and drive transformational change to implement the 2030 Agenda in the Asia-Pacific region. The Webinar also aimed at generating interest in mainstreaming the Curriculum in the trainings of the schools of public administration in the different countries of the Asia-Pacific region.

Outcomes and Participants' Feedback: The Webinar was well received with active interaction by participants from national and local governments, schools of public administration, civil society organizations, academia, the private sector, and several UN entities, including RCOs, UNDP, UN-Habitat, UNESCO, UN Women, WHO and FAO. The Webinar further highlighted the importance of strengthening effective governance and strengthening capacities, mindsets, and competencies of public institutions to realize the 2030 Agenda for Sustainable Development in the Asia-Pacific region. The Webinar also helped generate strong interest in mainstreaming the Curriculum in the training of the Schools of Public Administration in the Asia-Pacific region and beyond. According to the Participant Survey, 99.1% of the respondents were either "Very satisfied" or "Somewhat satisfied" with the Webinar and 98.6% responded that they are either "Very likely" or "Somewhat likely" to apply what they have learned from the Webinar.

Quotes from Participants

> *"I am grateful of the endeavor in preparing future generations of public servants through strengthening capacities of public institutions."*
> *"The topics are all very interesting considering the needs for different strategies on how to capacitate local officials and public institutions to ensure effective governance."*

Additional Information: For more information, please visit the event page. To read the Report, please see here (Report on Piloting trainings of the Curriculum-min_0)

13. Institutional Arrangements for Coherent Policy Formulation in the Areas of Climate, Land, Energy and Water Systems (CLEWS) in Namibia

Date: 7 – 9 February

Organized by: UNDESA/ DPIDG and EAPD, the Namibia Resident Coordinator's Office, UN ECA, UNDP, FAO and the Namibian National Planning Commission

DPIDG and EAPD, the Namibia Resident Coordinator's Office, UNECA, UNDP, FAO and the Namibian National Planning Commission held a hybrid workshop in Swakopmund, Namibia, to launch the implementation of the capacity development project that aims at assisting the Namibian government with incorporating the Climate, Land, Energy and Water systems (CLEWS) model to support the assessment of strategies to achieve the Harambee Prosperity Plan II (2021-2025). The workshop was attended by 37 participants. The Workshop was organized as a direct response to the request of Namibia to provide support in institutional arrangements for the implementation of evidence-based decision-making processes based on the CLEWs Initiative to Strengthen the Agriculture Sector in Namibia (CD#4023).

Objective: The objectives of the workshop were to (1) present the CLEWs methodology to medium and high-level officials from the National Planning Commission (NPC), Ministry of Agriculture Water and Land Reform (MAWLR), Ministry of Mines and Energy (MME), Ministry of Environment, Forestry and Tourism (MEFT), the Namibia Statistics Agency and lecturers/researchers from the University of Namibia and the Namibia University of Science and Technology; (2) serve as an opportunity to discuss the CLEWs and how can it be adapted to the Namibian context to address the policy priorities of the participating ministries and institutions, with a focus on the priorities and challenges for the Agriculture Sector in Namibia; (3) focus on how the CLEWs approach can be

institutionalized in Namibia, considering Namibia's planning process, the elements needed for an institutional integration of CLEWs into the country's planning mechanisms, and the arrangements that are conducive to policy coherence for sustainable development.

Outcomes and Participants' Feedback: DPIDG's role in the project was to support the government with strengthening the institutional arrangements enabling integrated approaches to policy formulation - a gap that was highlighted in the country's second VNR (2021). DPIDG facilitated the discussions on the establishment of the working arrangements between different stakeholders (analysts, policymakers, and senior decision makers) required for inter-ministerial collaboration that can respond to policy-related analytical needs as they arise and to develop institutional coordination mechanisms that can resolve conflicts or inconsistencies between the relevant stakeholders. The RCO expressed an interest to incorporate CLEWS into the new UNSDCF developed in 2022. By the end of the workshop, the participants had a good understanding of the approach and agreed to concretize the work plan that to be implemented by the end of June in 2022.

Additional Information: The concept note, and agenda are available in the event page.

14. Virtual Workshop on the Promotion of Intergenerational Equity for Sustainable Development

Date: 8 March 2022

Organized by: UNDESA/ DPIDG

DPIDG organized a virtual workshop on the Promotion of Intergenerational Equity for Sustainable Development. The workshop was attended by some 350 participants and was chaired by Ms. Aminata Toure, the former Prime Minister of Senegal and a member of the UN Committee of Experts on Public Administration (CEPA).

Objective: The workshop was intended to launch the strategy guidance notes that were prepared to operationalize the principle of intergenerational equity, one of the 11 Principles of Effective Governance for Sustainable Development which were developed by CEPA.

Outcomes and Participants' Feedback: The speakers presented concrete, actionable suggestions that could help countries develop national strategies which take into account the principle of intergenerational equity and raised a number of opportunities and challenges to ensure the full success of laws and policies which balance long- and short-term needs around the world. Suggestions for capacity building activities to further the principle of intergenerational equity were

made. According to the post-event survey, 98% of the participant were either "very satisfied" or "somewhat satisfied" with the webinar. Additionally, 98% of the participants expressed their willingness to apply what they had learned in the Webinar in their future work.

Participants, especially those from national governments, indicated strong interest in attending follow-up sessions and participating in capacity building activities. They were interested in working towards having an intergenerational collaborative approach on the national and municipal level; promoting the policy advocacy of intergenerational equity; ensuring integration of vulnerable groups of the society; integrating the SDGs in higher education; developing different policies based on the needs of specific countries; and conducting joint research, co-creation, and co-production with stakeholders and communities.

Additional Information: For more information, please visit the event page. To read the report, please see here.

15. APRM-UNDESA Capacity-building Workshop on Africa's Voluntary National Reviews for the HLPF 2022 and domestication of Agenda 2063

Date: 28 – 30 March

Organized by: UNDESA/ DPIDG, DSDG, African Peer Review Mechanism Secretariat (APRM) and the Office of the Special Adviser to the President of Nigeria on SDGs (OSAP)

DPIDG and DSDG, in collaboration with the African Peer Review Mechanism Secretariat (APRM) and the Office of the Special Adviser to the President of Nigeria on SDGs (OSAP) held a joint workshop titled Africa's Voluntary National Reviews for the HLPF 2022 and Domestication of Agenda 2063 in Abuja, Nigeria. The workshop was attended by African countries, including the 21 countries due to present their voluntary national reviews (VNRs) at the High-Level Political Forum in July 2022, and SDGs focal points from 36 Nigerian states. The Workshop was organized as a direct response to the request of APRM to provide support in VNR/VLRs and effective institutions for SDG implementation (CD #4097).

Objective: The key objectives of the APRM -UNDESA workshop were to: 1. Encourage peer-learning between African countries on VNR preparations and means of implementations of the 2030 Agenda and Agenda 2063, especially those presenting VNRs in the HLPF 2022 and countries in political transition; 2. Address key trends of SDGs progress in Africa; achievements, bottlenecks,

and implications especially goals under focus in 2022 alongside SDG 16; 3. Raise awareness on Agenda 2063 domestication and reporting tools. 4. Deliberate on the current regional and national efforts to foster financing for Agenda 2030 and Agenda 2063 alongside with cross-cutting issues such as civil society, youth, gender, and refugees; 5. Enhance knowledge of VLR guidelines for Africa alongside VNR guidelines; and 6. Share innovative tools for Implementation of the Principles of Effective Government for Sustainable Development developed by the Committee of Experts on Public Administration (CEPA).

Outcomes and Participants' Feedback: The workshop provided a regional platform for peer-learning on good practices for integration and implementation of the 2030 Agenda for Sustainable Development and African Union' Agenda 2063 and provided the opportunity for countries to share experiences in institutional strengthening and localisation of the SDGs. Participants at the workshop drew up a set of key recommendations for submission to the President of ECOSOC. The workshop was followed by an event on Voluntary Local Reviews (VLRs) and the Application of the Principles of Effective Governance for Sustainable Development at the Sub-National Level for 36 states in Nigeria. According to the post-event survey, all respondents are either "very satisfied" or "satisfied" with the workshop. Moreover, about 92% of respondents were either "very satisfied" or "satisfied" with the workshop's achievement in supporting national capacities of African countries for VNR/VLR preparations. Also, every respondent expressed interest in talking to UNDESA and APRM on the capacity building needs of their countries.

Additional Information: More information including event presentations is available here.

16. SDG 16 Conference

Date: 21-22 April 2022

Organized by the Government of Italy, United Nations Department of Economic and Social Affairs (UN DESA), International Development Law Organization (IDLO)

The SDG 16 Conference 2022 addressed how a people-centred approach to governance can help rebuild trust, accelerate progress towards sustainable development and tackle the challenges facing a post-COVID world. The SDG 16 Conference brought together a range of experts from governments, the United Nations system, civil society, academia and other stakeholders through a hybrid format to address the following themes:

- Preventing conflict and sustaining peace in an increasingly fragile world.
- Building institutional resilience and enhancing the effectiveness, accountability and responsiveness of institutions.

- A new vision for the rule of law to address global challenges.
- Leaving no one behind: ensuring inclusion, protection and participation.

The Conference featured a range of high-level speakers and benefited from the online participation of approximately 1,000 participants. Participants came from 137 different countries, covering all regions.

Objective: The objective of the SDG 16 Conference 2022 was to support the reflection and actions of the international community on issues related to SDG 16 by facilitating inclusive stock-taking and dialogues on the challenges and opportunities for furthering people-centred governance in post-pandemic world.

Outcomes and Participants' Feedback: The Conference deliberations provided a space for governments and communities working on SDG 16 to continue to reflect on the impacts of the COVID-19 pandemic in their areas of work and identify promising avenues for progress. 91 percent of respondents were satisfied with the level and relevance of speakers. 88 percent of respondents were satisfied with the quality of interventions from speakers. 95 percent of respondents rated the Conference as useful for their work. 90 percent of respondents said the Conference raised their awareness on the topics

Quotes from Participants

> *"...Effective public institutions are more needed than ever – they are the cornerstone of national responses to emergencies. They are responsible for mitigating crises and continuing to deliver public services. They are expected to respond effectively to the need of citizens, especially in times of crisis."*
> *"The critical importance of SDG 16 to a successful recovery from the pandemic and for building resilience to future crises, cannot be emphasized enough. The world has less than nine years to implement the ambitious 2030 Agenda. Advancing SDG 16 will help us not only to build back better, but also accelerate progress on all the SDGs."*

Additional Information: For more information, please visit the event page. To read the report, please see here.

17. Capacity Development Workshop on "National Consultations for Interim Institutional Arrangements for advancing Ocean Governance in Jamaica"

Date: 27 - 30 June 2022

Organized by: UNDESA/ DPIDG, DSDG-SIDS Unit, Resident Coordinators Office (RCO) in Jamaica, Government of Jamaica

The United Nations Department of Economic and Social Affairs (UN DESA), through its Division for Public Institutions and Digital Government (DPIDG) and the Division for Sustainable Development Goals (DSDG) - SIDS Unit, in collaboration with the Resident Coordinators Office (RCO) in Jamaica and under the leadership of the Government of Jamaica, organized a Capacity Development Workshop on "National consultations for Interim Institutional Arrangements for advancing Ocean Governance in Jamaica" from 27 to 30 June 2022 in Kingston, Jamaica. The workshop was supported by UN DESA's Development Account Project DA 1819b entitled "Bridging capacity gaps in the implementation of the 2030 Agenda, with a particular focus on SDG 14 and SDG 16" and it is its final activity. This event brought together representatives of Civil Society, Non-governmental organizations, relevant Government Ministries, and the private sector in two rounds of a consultative exercise. The total number of participants was around 30 persons. The Workshop was organized as a direct response to the request of Jamaica to provide support in institutional capacity to support ocean governance (CD #3999).

Objective: The purpose of the consultation was to strengthen Jamaica's capacity to develop and implement appropriate enabling legal, institutional and policy frameworks to grow sustainable ocean-based economies and to derive economic benefits from harnessing the productive potential of their ocean spaces. It also aimed at eliciting recommendations from a variety of stakeholders on the institutional capabilities (experience, aptitudes, proficiency, and competencies) required to effectively coordinate and implement the review and revision of Jamaica's national Ocean Coastal Zone Management (OCZM) Policy.

Outcomes and Participants' Feedback: This event brought together representatives of Civil Society, Non-governmental organizations, relevant Government Ministries, and the private sector in two rounds of a consultative exercise.

Additional Information: More information is available at the event page.

18. HLPF 2022 Side-event "Building Back Better: Institution Building and Youth Engagement in Public Services Delivery in Countries Emerging from Conflicts"

Date: 12 July 2022

Organized by: UN DESA/DPIDG

DPIDG organized a Side-Event to the High-Level Political Forum, entitled Building Back Better: Institution Building & Youth Engagement in Public Services Delivery in Countries Emerging from Conflicts.

Objective: The Side-Event was aimed at contributing to enhance the discussions of the HLPF by providing a broader and in-depth conversation on institution building and public services delivery in countries emerging from conflicts.

Outcomes and Participants' Feedback: The event, moderated by the Principal Inter-Regional Adviser at DPIDG, examined youth engagement in institution building and public services delivery considering SDGs 4 and 5. The presentations and the following discussion highlighted the need to create safe spaces for youth to be drivers in the establishment of strong and legitimate public institutions, and deliver effective public services for populations in countries emerging from conflicts. The Side-Event delved into issues such as education and training for the youth; the need to empower young women; the collaborations between academic research and policy making institutions; the role of youth in proactively creating spaces for themselves, as well as the need for financial resources to support development in various areas including in technology and innovation.

Additional Information: For more information, please visit: https://unpan.un.org/node/1717

19. HLPF Side Event: Transforming Institutions to Build Back Greener: the Case for Natural Capital Accounting

Date: 12 July 2022

Organized by: UNDESA/The Committee of Experts on Public Administration (CEPA) and Committee of Experts on Environmental Economic Accounting

The Committee of Experts on Public Administration (CEPA) and Committee of Experts on Environmental Economic Accounting organized this side event, held on 12 July 2022, on the occasion of the high-level political forum.

Objective: The event examined how natural capital accounting (NCA) can help to measure and track climate change and biodiversity, thus providing all institutions with a "common denominator" in the effort to address climate change and biodiversity. It focused on NCA according to the international statistical standard, the System of Environmental-Economic Accounting (SEEA).

Outcomes and Participants' Feedback: The event showed how using the tools and measures developed from the SEEA and recommended by CEPA as a basis for building the capacity of the public sector in natural capital accounting to promote better partnerships and inter-institutional collaboration and help provide the kind of integrated data needed to build back greener from the pandemic, in support of Agenda 2030, the post-2020 global biodiversity framework and the Paris Agreement.

Additional Information: Details of the event, presentations and a video recording can be found **here**.

20. Capacity-Building Workshop on Advancing innovative partnerships and inclusive governance in pursuit of the Sustainable Development

Date: 25 – 29 July, 2022

Organized by: UN DESA/ DPIDG, IASIA (International Association of Schools and Institutes of Administration) Conference

DPIDG held two capacity development activities in the context of the 2022 IASIA (International Association of Schools and Institutes of Administration) Conference, which was held under the theme of "Implementing and Promoting Effective Governance Principles to Leave No One, No Place Behind". The workshop brought together roughly 30 people per session with 10 speakers. The Workshop was organized as a direct response to the request of Morocco to provide support in advancing innovative partnerships and inclusive governance in pursuit of the Sustainable Development Goals (CD#4184).

Objective: The workshop aimed at (1) building resilience and capacity of national public administrations to develop and enhance partnerships and build back better from COVID-19 to reach the SDGs, while focusing on enhancing innovation, technology and participation; (2) contribute to the Conference by focusing on three principles: Collaboration, Leaving No One Behind and Participation in the context of enhancing innovative partnerships and inclusive governance to reach the SDGs; (3) developing capacities of public officials in countries in special situations to promote inclusive governance and engagement of vulnerable groups.

Outcomes and Participants' Feedback: The workshop, 'enhancing innovative partnerships to reach the SDGs' brought together stakeholders from public institutions and schools of public administration to build capacity in partnerships for strengthening institutions; partnerships to leave no one behind; and leveraging partnerships at the local level. The panel session, held as a plenary event to the Conference, focused on 'innovative governance for social inclusion of social groups' and was organized in collaboration with UNPOG. The panel discussed innovative ways to better include vulnerable social groups in governance and public service delivery. The Principles of Effective Governance and the Curriculum on Governance were also presented. A total of 24 participants (4 online) attended the session with three presenters. Outcomes of both activities were presented in the reporting plenary session. According to the survey after the panel session, 80% of respondents were satisfied or very satisfied with the facilitation and delivery of the panel. All respondents were either "very satisfied" or "satisfied" with the discussion and interactions, as well as the importance and relevance of the panel. Moreover, 80% were satisfied with the quality of the materials.

Quotes from Participants

> *"The discussions and overall presentations were spot on and well articulated."*
> *"It was a very engaging and interesting panel. It would have warranted deeper discussion, but the schedule did not permit this."*
> *"As an Academic and involved with Public Service capacity building in my country, it is an opportunity to help in the transfer of knowledge especially to senior managers of the Civil Service."*

Additional Information: More information including Agenda and Concept Note is available here.

21. 2022 KIPA – UN DESA International Forum: Public Administration and Governance for Sustainable Development in the Era of COVID-19

Date: 14 October 2022

Organized by: DPIDG/UNPOG and the Korea Institute of Public Administration (KIPA)

DPIDG/UNPOG and the Korea Institute of Public Administration (KIPA) co-organized the 2022 KIPA-UN DESA International Forum. The theme for the 2022 KIPA-UN DESA International Forum was Public Administration and Governance for Sustainable Development in the Era of COVID-19.

DPIDG/UNPOG organized the Session on Exploring Innovative Strategies for SDG Implementation which included thematic presentations on i) Strengthening Public Governance towards a Green and Sustainable Recovery from COVID-19: A Comparative Study between Bangladesh and Republic of Korea and ii) Strengthening Digital Data Governance for Achieving Climate Neutrality – An Effective Approach to Unlocking the Potential of Data and Digital Technology. With the presence of 130 live participants via YouTube from national and local government entities, public institutions across various fields, international organizations, the private sector, and the civil society, the Forum explored innovative public governance approaches and methods on leveraging digital transformation to achieve the 2030 Agenda and address climate crisis. The YouTube video had 764 views as of 18 October.

Objective: The Forum's objectives were to: Examine the importance of public-private governance for the effective and sustainable achievement of the 2030 Agenda; Exchange different public governance approaches including the national and local-level strategies, institutional frameworks, and policy implementations for carbon neutrality; Discuss innovative country practices in public governance and strengthening digital data governance for climate neutrality; Exchange innovative solutions and suggest recommendations in strengthening public governance for a green and sustainable recovery from COVID-19; Share effective approaches in utilizing data and digital technologies for climate neutrality and in overcoming COVID-19.

Outcomes and Participants' Feedback: The participants were able to enhance their understanding of how to strengthen public governance for a green and sustainable recovery from COVID-19 and acquaint themselves with the various innovative digital data governance approaches to achieving climate neutrality. The Forum was well-received by the participants. Overall, 91% of the participants rated the Forum as either "Excellent" or "Very Good" and more than 74% of the participants stated that they are highly likely to apply the contents of the Forum onto their work.

Additional Information: More information is available at the event page.

22. Regional Capacity Building Workshop on Implementation of the UN Principles of Effective Governance for Sustainable Development in Africa

Date: 27-29 October 2022

Organized by: UNDESA/ DPIDG, African Peer Review Mechanism (APRM)

DPIDG, DSDG and OISC, together with the African Peer Review Mechanism, held a workshop entitled Strengthening National Institutional Capacities for the UN Decade of Action and Delivery for Sustainable Development and the AU Agenda 2063. This was the third annual Africa continental workshop designed to explore how effective, accountable and inclusive institutions and the principles of effective governance for sustainable development developed by the Committee of Experts on Public Administration (CEPA) can accelerate the implementation of the 2030 Agenda for Sustainable Development and the African Union Agenda 2063. The event was attended by representatives of 25 African countries. The Workshop was organized as a direct response to the request of APRM to provide support in the implementation of the UN Principles of Effective Governance for Sustainable Development in Africa (CD #4333).

Objective: The workshop was specifically designed to support countries, including through a peer learning process and exchange of experiences, to enhance institutional governance to accelerate the implementation of the 2030 Agenda and AU Agenda 2063 by (1) increasing understanding of how to strengthen institutional and governance gaps, including in the context of the recovery from COVID-19, through peer learning and exchange of experiences; (2) improving capacity to strengthen principles of effective governance for sustainable development and its application in institutional arrangements; (3) assisting countries in advancing coherent, integrated, evidence-based policy and planning frameworks for the implementation of the 2030 Agenda and Agenda 2063; (4) supporting African countries in sub-national implementation of both Agendas, including in VLR preparations.

Outcomes and Participants' Feedback: High-level experts from 25 African countries noted the cascading impacts of recent crises which have put the achievement of the 2030 Agenda and Agenda 2063 under threat and called for urgent and transformative action to regain progress. Participants also strongly urged African countries to prepare for and contribute to a successful 2023 SDG Summit.

According to the post-event survey result, all respondents were either "very satisfied" (83%) or "somewhat satisfied" (17%) with the workshop overall. 80% of respondents stated that the workshop provided lessons and good practices to overcome institutional and governance gaps. 17% of the respondents were of the opinion that this was done "to some extent". Moreover, 90% of respondents indicated that the workshop had increased their understanding of the relevance of the principles of effective governance for sustainable development, and the other 10% felt that this was done "to some extent". 90% of respondents indicated that the workshop was relevant and useful to their professional needs and conditions in their countries, by rating it as "excellent" or "very good", whereas the rest 10% rated it as satisfactory. Lastly, 94% of respondents indicated that they would be interested in further support from the APRM and DESA in addressing capacity building needs of their countries and asked to be contacted.

Additional Information: More information can be found here as well as UNPAN event page.

23. Regional Symposium on Effective Governance and Digital Transformation for Accelerating Implementation of the 2030 Agenda for Sustainable Development and Addressing Global Challenges

Date: 22-24 November 2022

Organized by: UNDESA/ DPIDG-UNPOG, Ministry of the Interior and Safety (MOIS) of the Government of the Republic of Korea

The United Nations Department of Economic and Social Affairs (UN DESA) 's Division for Public Institutions and Digital Government (DPIDG), through its Project Office on Governance (UNPOG), and in collaboration with the Ministry of the Interior and Safety (MOIS) of the Government of the Republic of Korea, organized a Regional Symposium on "Effective Governance and Digital Transformation for Accelerating Implementation of the 2030 Agenda for Sustainable Development and Addressing Global Challenges." The Regional Symposium was organized in a hybrid format and offered ample opportunities for online engagement to ensure wide-ranging participation, and more than 200 participants attended the event online from Asia & Pacific, Africa, Europe and Latin America. The Symposium was held in a hybrid format in Incheon, the Republic of Korea, from 22-24 November 2022. Government and non-government representatives from 23 countries across Asia and the Pacific and beyond gathered for three days to discuss how to strengthen governance across a region struggling to make up ground lost to COVID-19, climate change and extreme weather events. Overall, 304 officials from 149 countries participated in the event. 170 participants attended the event online and 130 participants participated in person.

The event featured 61 speakers, including UN DESA resource persons from DPIDG, the Statistics Division, the Office for Intergovernmental Support and Coordination for Sustainable Development, Division for Sustainable Development Goals and Financing for Sustainable Development Office.

Objective: The Regional Symposium on “Effective Governance and Digital Transformation” is a UN DESA flagship annual event in the Asia and Pacific region. It aimed to raise awareness of critical public governance issues, examine current and future trends and provide new approaches and methodologies to support the United Nations Member States in developing their capacities toward achieving the 2030 Agenda for Sustainable Development. It also promoted peer-to-peer learning by providing participants with the opportunity to share knowledge and exchange innovative practices.

Outcomes and Participants’ Feedback: The Symposium received feedback from 105 participants. The survey analysis showed an overall rating of ‘Extremely Satisfied’ (71.4%) ‘Very Satisfied’

(26.7%) and 'Satisfied' (19.9%). 74 respondents (70.5%) rated the interest and usefulness of the presentations as 'Highly Useful' while 27 respondents (25.7%) responded they were 'Very Useful' and 4 respondents (3.8%) rated them as 'Useful'. 81 respondents (77.1%) stated that they would 'Highly Recommend the Symposium to a colleague.

Quotes from Participants

> *"I would like to share the knowledge gained on social media and Linkedin. Teaching it to multiple stakeholders whenever I get an opportunity. Also, I will try to transcend these learnings to many stakeholders."*
> *"I will first finish my paper to suggest new ideas reflecting today's new agenda and I will proceed with my professional career."*
> *"I will definitely apply it through organizing projects and programs. At the same time, I will share it in different forums and consultations that I will be a part of."*

Additional Information: The Regional Symposium is a UN DESA flagship annual event in the region jointly organized with the Ministry of the Interior and Safety of Korea and Incheon Metropolitan City. More information including panelist presentations and recording is available at the event page.

Thematic Area 4: Innovation and Digital Government for the SDGs

24. Global E-Participation Workshop "The Strategic and Policy Imperative of E-Participation for National Sustainable Development"

Date: 10 – 11 January 2022

Organized by: UNDESA/ DPIDG

UN DESA convened a Global Workshop on E-Participation, to share development trends, policies, and approaches of e-participation among Member States from both developed and developing countries, and from experts from the private sector, civil society, and other international and intergovernmental organizations.

Objective: The objective of this Global Workshop was to build institutional and leadership capacities in strengthening e-participation policies and implementation strategies for a more inclusive, participatory implementation of the Sustainable Development Goals. Specifically, it aimed to enhance the knowledge and capacities of national practitioners and professionals, as well as institutions, in the current concepts, policies, strategies and practices in engaging people in the policymaking and decision-making process, including in formulating and implementing national development plans and sustainable development strategies. It was attended by 47 participants.

Outcomes and Participants' Feedback: Supported by CDPMO through RPTC funds, this virtual Workshop was organized around two sessions with similar programmes but scheduled at different hours to accommodate the participation of countries in different time zones, with the first session joined by Azerbaijan, the Bahamas, Cabo Verde, Denmark, Mauritius, Portugal and the United Kingdom; and the second session joined by Bangladesh, Japan, Malaysia, Myanmar, Peru, Republic of Korea, Saudi Arabia and Singapore.

11 respondents found the workshop's overall quality 'very satisfactory,' and 3 respondents found it 'somewhat satisfactory.' When asked for the probability to apply learned lessons from the Workshop, 10 respondents indicated 'very likely' and the remaining 4 indicated this to be 'somewhat likely.' Respondents were eager to implement the gained knowledge after the Workshop. When asked about what follow-up actions would be taken, responses varied from developing further knowledge, using the acquired knowledge in strategic policy-making and agency reorganization, knowledge-sharing and mainstreaming E-Participation engagements, and preparing knowledge on best case practices. Respondents also made suggestions on what they would like to acquire more knowledge on. These included: (1) Innovative practices in e-participation; (2) Change management to encourage e-Participation adoption; (3) Information on New Emerging Technologies and Open Government Data; (4) Data strategies and interoperability; (5) Base registries; (6) The role of AI and how it is supported; (7) Regulation; and (8) Further training, workshops, and UN DESA future events.

Additional Information: The event page, Zoom recordings and country presentations are available here. Final report of the Global E-Participation Workshop is available here.

25. Capacity Building Workshop on New Approaches to e-Government for SDG Implementation

Date: 15 – 16 March

Organized by: UNDESA/ DPIDG, and D-8 Organization for Economic Cooperation

DPIDG, in collaboration with the D-8 Organization for Economic Cooperation, organized a capacity-building workshop on new approaches to e-government for SDG implementation. The event was attended by 32 participants.

Objective: The objective of the Workshop was to raise awareness of innovative approaches in e-government policies and implementation strategies and increase participants' capacities on how to use them to achieve the SDGs. In addition, the Workshop served as an important platform to share diverse country practices, challenges, and innovative cases on the use and implementation of ICT policies and strategies.

Outcomes and Participants' Feedback: As a follow-up, DPIDG in collaboration with the D-8 Secretariat organized an in-person Workshop later in the year based on countries' actual needs, which emerged during the webinar. According to the post-event survey, participants indicated that they generally increased their understanding of the existing and potential challenges to achieve better E-Government performance. 4 respondents found the Workshop's overall quality 'very satisfactory,' and 4 respondents found it 'somewhat satisfactory.' When asked about the probability to apply learned lessons from the Workshop, 4 respondents indicated this as being 'very likely,' 3 indicated this to be 'somewhat likely' and 1 respondent indicated 'neither likely nor unlikely.'

Respondents also made suggestions with reference to the areas where they would like to receive additional information on: (1) how digital transformation can be used in decision support systems in public administration and what kind of collaborations can be made; (2) Digital transformation; (3) E-Government Applications; (4) Data management, data sharing, data space establishment, big data and data ethics efforts in countries; (5) Single sign-on technologies; (6) calendar event, e-mail, newsletter and research.

Additional Information: More information including presentations is available here.

26. Capacity Development Webinar on Implementing a Multi-Pronged Strategy for Digital Transformation: Lessons from Asia

Date: 7 July 2022

Organized by: UN DESA/DPIDG, China National Academy of Governance (CNAG) and Shanghai Academy of Social Sciences (SASS)

UN DESA/DPIDG, in collaboration with China National Academy of Governance (CNAG) and Shanghai Academy of Social Sciences (SASS), organized a capacity building webinar on **Implementing a Multi-Pronged Strategy for Digital Transformation: Lessons from Asia**. About

500 participants attended the webinar with over 120 participants who followed the webinar via Zoom and over 340 participants who followed on DESA Facebook Live.

Objective: The objective of the webinar was to discuss challenges and share lessons learned at the country and municipal levels on how to accelerate digital transformation by developing a funding partnership for investing in digital infrastructure, by improving digital government services and digital economy, and by strengthening data governance. Several Asian countries with recent progress in these areas were invited to highlight national and local experiences, share lessons learned and identify ways forward.

Outcomes and Participants' Feedback: According to the Participants Survey, 100% of the respondents were "Very satisfied" with the Webinar and 93 percent of the participants stated that they are "very likely" to apply what they have learned in the Webinar, while 7 percent are "somewhat likely" to do so. Furthermore, 12 respondents out of the 14 noted that they are interested in further follow up on capacity building activities at national level on digital transformation.

Quotes from Participants

> *"I was mostly attracted with Korea presentation, I did like also the Bangladesh approach of e-gov agricultural inclusive in their e-gov strategy."*
> *"The presentations from both the panelist from China and Bangladesh. Great case studies on how to implement strategy and the lessons derived from the respective countries."*
> *"Like: the breadth of the conversation, and strategies that can be widely applied Least like: only the flaky transmission, but that is not within the control of webinar organizer"*

Additional Information: More information is available at the event page. Final report is available at here.

27. National Workshop on "Regulatory Sandbox on Central Bank Digital Currency"

Date: 10-11 August 2022

Organized by: UNDESA/ DPIDG, ESCAP and the Maldives' Monetary Authority (MMA), and its Ministry of Environment, Climate Change and Technology (MECCT).

DPIDG/DESA co-organized, and participated in-person and online, during a National Workshop on "Regulatory Sandbox on Central Bank Digital Currency", held in Male, Maldives. The workshop was organized by DPIDG/DESA, ESCAP and the Maldives' Monetary Authority (MMA), and its Ministry of Environment, Climate Change and Technology (MECCT). Relevant domestic stakeholders, including 36 high-level officials from the MMA and MECCT, were in attendance.

Objective: The workshop was part of the United Nations Development Account 2124B, which aims to enhance the institutional capacity of Bangladesh, Kazakhstan, and the Maldives to understand and develop policy experimentation and regulatory sandboxes to accelerate the progress of the 2030 Agenda for Sustainable Development.

Outcomes and Participants' Feedback: Under the scope of the DA Project, Maldives has identified "Central Bank Digital Currency" (CBDC) as its key focus area. The workshop participants reviewed the national studies on gaps, opportunities, and risks of "Central Bank Digital currency" in the Maldives. In addition, DPIDG/DESA had a bilateral meeting on the sides of the workshop with Minister Shauna and Governor Hashim. General issues related to digital transformation and digital economic reform were discussed. Maldives indicated interest in further, ad hoc capacity development initiatives and workshops that may align with their policy and governance objectives in the areas of digital transformation and development.

Additional Information: More information is available at the event page.

28. United Nations E-Government Survey Local Online Service Index (LOSI) Webinar Series Episode 1 – Jordan

Date: 7 September 2022

Organized by: DPIDG / UN DESA

DPIDG / UN DESA organized an online webinar with a special focus on the application of the Local Online Service Index (LOSI) methodology in Jordan. The researchers that conducted the study presented their work related to the application of the LOSI methodology in 19 different cities in the country. Following the presentations, an interactive discussion session took place.

Objective: The webinar highlighted opportunities and challenges in e-government at city level while aiming at information sharing and capacity building.

Outcomes and Participants' Feedback: The study pointed out considerable limitations in the LOSI assessment criteria, specifically those related to service provision, technology, and engagement features for the majority of the Jordanian municipalities' websites. The findings recommend governments to encourage residents' participation while strengthening collaboration with related government ministries and agencies. It also stressed the importance of user-centric portals and access to free Wi-Fi. The episode contributed to the promotion of the LOSI network while creating

an opportunity to highlight challenges and provide recommendations about e-government at the local level.

Additional Information: To learn more about the webinar, please visit: event page and Application of LOSI methodology in Jordan, 2022

29. Workshop on Digital Platform of Energy Producers in Kazakhstan

UN DESA co-organized with UN ESCAP and the Ministry of Energy of Kazakhstan a workshop on Digital Platform for Energy Producers in Kazakhstan, under the implementation of Development Account project 2124B on Regulatory Sandboxes. The Ministry of Energy and Industry Centre of Technological Competencies in Kazakhstan (KOREM) developed a vision and prototypes of digital platforms for accounting fuel and energy resources, assessment and monitoring of the condition of equipment of energy facilities through "Digital Energy Platform". UN DESA and UN ESCAP are supporting the government of Kazakhstan in implementing this project by facilitating exchange of knowledge/access to technical expertise and creating a regulatory sandbox to test the digital energy platform before scaling. The workshop was attended by the Vice-Minister of Energy of Kazakhstan, and over 100 participants representing key stakeholders in the energy sector, government and private sector players, UNDP Kazakhstan and international experts.

30. Workshop on Data Policy in Kazakhstan

DPIDG conducted a national workshop in Astana on Data Policy in partnership with the Ministry of Digital Development, Innovations and Aerospace Industry (MDDIAI) of the Republic of Kazakhstan, and the AIFC Tech-Hub. The workshop was organized within the framework of the implementation of joint UN DESA – Government of Kazakhstan project on "The Use of New Technology Policy Experimentation and Regulatory Sandboxes for Digital Transformation in the Republic of Kazakhstan: A Pilot Initiative". The workshop was attended by about 100 participants. Mr. Bagdat Mussin, Minister of MDDIAI, UN Resident Coordinator in Kazakhstan, as well as experts from Estonia, Singapore, and the Word Economic Forum (WEF) on Data Policy attended.

Objective: The workshop aimed to promote innovation for public service delivery, including through the use of data and ICTs in Kazakhstan and the thematic sessions allowed to identify government priorities in creating a policy framework and conducive ecosystem for better utilization of data for policy making.

31. Capacity Building Workshop on "Adopting new approaches to e-government for SDG implementation"

Date: 17-18 November 2022

Organized by: UN DESA/DPIDG and the D-8 Organization for Economic Cooperation

UN DESA in collaboration with the D-8 Organization for Economic Cooperation which includes Bangladesh, Egypt, Indonesia, Iran, Malaysia, Nigeria, Pakistan, and Türkiye, organized a capacity-building workshop on adopting new approaches to e-government for SDG implementation. During the Workshop, a total of 30 participants took part in interactive exercises by using UN DESA's Curriculum on Governance Digital Government Capability Assessment, and UNESCO's AI and Digital Transformation Competency Framework for Civil Servants. The Workshop was organized as a direct response to the request of D-8 Organization to provide support in adopting new approaches to e-government for SDG implementation (CD#4073).

Objective: The Workshop was designed to build the capacity of relevant officials, who are responsible for shaping the digital transformation policy, for answering to the ever-growing challenges they face in implementing their respective digital transformation agendas. The Workshop, which also served as a continuation of the online Workshop conducted in March 2022, addressed the challenges presented during the first event.

Outcomes and Participants' Feedback: As a group, D-8 members also agreed in creating an e-government network or working group to be supported by the D-8 Secretariat. According to the survey after the workshop, all respondents were either "very satisfied" or "satisfied" with the quality and relevance of speakers, the quality of interventions from speakers, the management of the sessions, and the website and documentation.

Additional Information: For further details about the Workshop and presentations, please visit the event page.

32. 17th annual Internet Governance Forum (IGF)

Date: Addis Ababa, Ethiopia,28 November - 2 December

Organized by: UN DESA/DPIDG/ IGF Secretariat

The 17th annual Internet Governance Forum (IGF) was held under the overarching theme "Resilient Internet for a Shared Sustainable and Common Future". The week-long forum includes more than 300 sessions, organised around five themes that are aligned with the Secretary-General's proposed Global Digital Compact. The opening ceremony featured addresses from UN Secretary-General António Guterres, the President of Ethiopia, H.E. Mr. Abiy Ahmed, and the Under-Secretary-General for Economic and Social Affairs Mr. Junhua Li. The IGF was attended by 5,120 participants from 170 countries.

The 17th Internet Governance Forum (IGF) concluded after five days of multistakeholder discussions on Resilient Internet for a Shared Sustainable and Common Future. It featured more than 300 sessions as well as special High-level, Parliamentary and Youth Tracks. The Forum was held in a fully hybrid format that included several features to make onsite and online participation as equal as possible: a 3D venue, a participating platform, an online IGF Village, remote hubs, and features for online bilateral meetings and networking opportunities. More than **five thousand stakeholders** participated, including over three thousand onsite.

Additional Information: All records, including individual session reports, transcripts, photos and videos, are provided on the IGF Outputs page. IGF 2022 Summary Report can be located here.
IGF Daily Bulletins – 29 November 2022; 30 November 2022
IGF Media Wrap-ups: 28 November 2022; 29 November 2022; 30 November 2022
PRESS RELEASE; Videos; Photos

Thematic Area 5: National to Local Governance

33. Training of Trainers Workshop on Effective National to Local Public Governance for SDG Implementation in Cambodia

Date: 10 – 17 May 2022

Organized by: UNPOG/DPIDG/UN DESA, in collaboration with the UN Resident Coordinators Office in Cambodia and UNDP Cambodia, National School of Local Administration (NASLA) of Ministry of Interior, Royal Government of Cambodia

At the request of the National School of Local Administration (NASLA) of the Ministry of Interior, Royal Government of Cambodia, the "Training of Trainers Workshop on Effective National to Local Public Governance for SDG Implementation in Cambodia" was held from 10 to 17 May 2022 in UNDP Cambodia. The training used the material from the Curriculum on Governance's Toolkit on

National to Local Governance. It was attended by 17 trainers from the Ministry of Planning, NASLA, General Department of Administration, Phnom Penh Capital Administration and Siem Reap Provincial Administration of the Royal Government of Cambodia. The Workshop was organized as a direct response to the request of Cambodia to provide support in effective national to local public governance for SDG implementation in Cambodia (CD#3918).

Objective: The objective of the workshop was to strengthen public institutions to facilitate more coherent implementation of the SDGs while supporting greater integrated public governance, including through planning, policymaking and finance practices, between national and local authorities.

Outcomes and Participants' Feedback: The Workshop resulted in the development of a roadmap on how to organize trainings based on the 5-day TOT workshop. NASLA will adapt the curriculum on governance for the SDGs to the Cambodian context and collaborate with UN DESA, UNRCO, UNDP and ADB to co-design the curriculum based on the needs of the local level. NASLA committed to organizing the first training by 2023. Participants specifically mentioned as key learnings: a clear understanding of the Cambodian SDGs Framework 2016-2030 (CSDGs) and how it is implemented at the local level; applying the principles of effective governance at all levels to achieve the 2030 Agenda; enhanced understanding of the whole-of-government approach and whole-of-society approach; and identified various innovative financing mechanisms to advance local SDG implementation. The Workshop was very well received by the participants. Overall, 94% of participants were entirely or mostly satisfied with the training, and 88% would recommend the training to their colleagues.

Quotes from Participants

> *"I'm looking forward to sharing planning and helping all things I have learned from this training with my colleagues and other trainers • I have to search for more information related to SDG and CSDG. I will share what I have learned with my friends or colleagues. Furthermore, I will disseminate the knowledge I gain from this course to SNA."*

Additional Information: More information of the training is available here. To read the Report, please see here.

34. Online Workshop on Risk-informed Governance, Climate Action, and Finance Mechanisms for Local Resilience

Date: 5-14 July 2022 (Tuesdays and Thursdays)

Organized by: UNDESA/ DPIDG-UNPOG, United Nations Institute for Training and Research (UNITAR) CIFAL Jeju/Jeju International Training Center (JITC) and the UN Office for Disaster Risk Reduction (UNDRR) Global Education and Training Institute (GETI) in collaboration with Incheon Metropolitan City and the Ministry of the Interior and Safety (MOIS) of the Republic of Korea, and Making Cities Resilient 2030 (MCR2030).

DPIDG/UNPOG organized an Online Workshop on Risk-informed Governance, Climate Action and Finance Mechanisms for Local Resilience. The Workshop, consisting of 4 thematic sessions, shared insights on the significant role of risk-informed governance and delved into leveraging data and digital government for DRR and building resilience with reference to the Toolkit on Risk-informed Governance and Innovative Technology for Disaster Risk Reduction and Resilience, which is part of UN DESA's Curriculum on Governance for the SDGs. The Workshop brought together over 248 participants from 18 countries mainly from Asia-Pacific and Africa comprising of national and local government officials and other stakeholders from civil society and academia in the Asia-Pacific and African Regions who are supporting disaster risk management, climate change adaptation, building resilience, innovative finance mechanism for climate action and sustainable development. The countries included – Afghanistan, Argentina, Bangladesh, Cambodia, Ethiopia, Fiji, Ghana, India, Indonesia, Laos, Nepal, Nigeria, Pakistan, Philippines, Republic of Korea, South Sudan, Sri Lanka, and Uganda.

Objectives: 1. Support the localization and implementation of the Sendai Framework for Disaster Risk Reduction 2015-2030; 2.Introduce the Toolkit on Risk-Informed Governance and Innovative Technology for DRR and Resilience and specifically provide guidance on leveraging data and digital government for DRR and resilience; 3. Improve the understanding of the 11 principles of governance for the SDGs for building local resilience; 4. Examine the innovative finance mechanisms to implement the SDGs; 5. Explore the diagnosis tool for assessing resilience progress and preparing an evidence-based risk reduction and resilience planning and 6. Get familiar with Making Cities Resilient 2030 (MCR2030) and additional resources to enhance local resilience.

Outcomes and Participants' Feedback: About 97% of respondents indicated that as a result of the workshop, they are able to understand how to conceptualize the disaster risk finance framework for local resilience. Over 98% indicated that as a result of the workshop, they are able to understand the implications of risk-informed governance in the context of disaster risk reduction. About 95% of the responding participants stated that as a result of taking this training workshop, they are able to understand and apply the Ten Essentials for Making Cities Resilient to my own city/local context. Over 97% of the respondents specified they are likely to apply what they have learned from this online Workshop to their city/local context. Over 70% indicated the information presented in the workshop was new to them with 90% of all respondents stating they was the likelihood of applying the information acquired from this workshop to their cities/communities or organizations. Also,

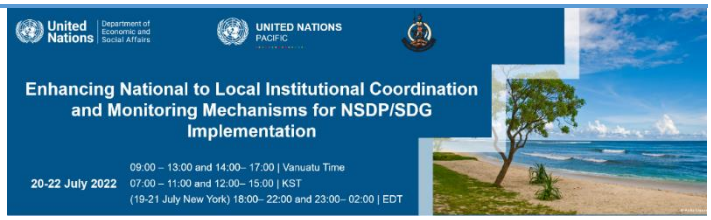
about 92% of the respondents stated the content of the online workshop was relevant to their work/job. Overall, about 95% of the respondents indicated they were satisfied with the entire workshop. In addition, about 96% mentioned the presentation(s) / session(s) were interesting and useful to them. Around 90% expressed their commitment and willingness to recommend the workshop to fellow colleagues. Lastly, about 91% respondents found the course relevant to their jobs.

Quotes from Participants

> *"Thank you for the online workshop, it was very insightful and interesting at the same time. Thank you to UNPOG/UN DESA, UNDRR, and UNITAR Cifal Jeju and all partners for providing this workshop."*
> *"Everything is great. Hope to have more workshops like these in the coming years…the overall workshop was very informative and helpful."*

Additional Information: More information including event presentation and recording is available at the event page.

35. Workshop on Enhancing National to Local Institutional Coordination and Monitoring Mechanisms for NSDP/SDG Implementation in Vanuatu



Date: 20 – 22 July 2022

Organized by: DPIDG/UNPOG, DSDG/SIDS Unit, Department of Strategic Policy, Planning and Aid Coordination (DSPPAC) within the Prime Minister's office of the Government of the Republic of Vanuatu, the UN Resident Coordinator's Office and UNDP.

DPIDG/UNPOG with the support from DSDG/SIDS Unit, and in collaboration with the Department of Strategic Policy, Planning and Aid Coordination (DSPPAC) within the Prime Minister's office of the Government of the Republic of Vanuatu, the UN Resident Coordinator's Office and UNDP organized a Workshop on "Enhancing National to Local Institutional Coordination and Monitoring Mechanisms for NSDP/SDG Implementation in Vanuatu" from 20 to 22 July 2022. Thirty-five participants from national and sub-regional authorities attended the Workshop. The Workshop was organized as a direct response to the request of Vanuatu to provide support in enhancing national to local institutional coordination and monitoring mechanisms for NSDP/SDG implementation (CD#3903).

Objective: The Workshop convened key provincial officials and officials in ministries in Vanuatu to develop recommendations for improving national and local coordination in delivering the NSDP and SDGs.

Outcomes and Participants' Feedback: The outcome of the workshop included the design of provincial development action plans and agreement on improved data collection and mechanisms for better monitoring and evaluation of progress towards achieving the SDGs with the full engagement of the whole society. The responses are very positive, with 78% strongly agreed and 22% agreed that the workshop was very useful. The participants were entirely (61%) or mostly (39%) satisfied with the workshop.

Additional Information: More information is available at the event page.

36. UN DESA-KRILA Forum on "Promoting Innovative Local Governance for Accelerating the Implementation of the Sustainable Development Goals & Building an Inclusive and Resilient Society in the Post-COVID-19 Era"

Date: 6 September 2022

Organized by: UNDESA/ DPIDG-UNPOG, Korea Research Institute for Local Administration (KRILA)

The UN Project Office on Governance (UNPOG), an integral part of the Division for Public Institutions and Digital Government (DPIDG) of UN Department of Economic and Social Affairs (UN DESA), and the Korea Research Institute for Local Administration (KRILA), in collaboration with the Jeonbuk Provincial Government of the Republic of Korea and with support from the Jeonbuk Center for Creative Economy & Innovation, co-organized a Forum on "Promoting Innovative Local Governance for Accelerating the Implementation of the Sustainable Development Goals & Building an Inclusive and Resilient Society in the Post-COVID-19 Era". The Forum was attended by 343 participants from 50 countries.

Objective: The Forum aimed to share various approaches, strategies, and good practices in promoting innovative local governance for accelerating SDG implementation at the local level and building an inclusive and resilient local society in the post-COVID-19 era.

Outcomes and Participants' Feedback: A preliminary analysis of the Participant Survey shows that 91% of the respondents rated the Forum either as "Excellent" or "Very Good", and 94% said they are "Very Likely" or "Likely" going to apply what they have learned in the Forum in practice.

Quotes from Participants

> *"I find the case studies very useful. These studies may serve as our benchmarking activity for our next local government projects."*
> *"The presentations were very relevant as COVID-19 virus and other calamities due to climate change hit our country. The examples given by speakers could help us to develop our responses to the need of our country."*

Additional Information: More information of the forum as well as the presentation is available at the event page.

37. Validation Workshop of the Climate, Land-use, Energy and Water Systems (CLEWs) Initiative to Strengthen the Formulation of Sectoral and National Development Plans in Namibia

Date: 23-24 November 2022

Organized by: UN DESA/ DPIDG & EAPD, the United Nations Resident Coordinator Office (RCO) in Namibia, the Development Program (UNDP) and the United Nations Economic Commission for Africa (UN ECA), KTH Royal Institute of Technology, FAO, and WFP Namibia

DPIDG and EAPD of UN DESA, in collaboration with KTH Royal Institute of Technology, UN ECA, UN RC Namibia, FAO, and WFP Namibia held a workshop to validate the proposed outputs developed during the Climate, Land-use, Energy and Water Systems (CLEWS) modeling capacity development process and those related to the establishments and implementation of the institutional arrangements required to embed CLEWS into the national development planning process (NDP6). The capacity-building initiative was launched in February 2022 following a request from the National Planning Commission (NPC) to support the government in transitioning from sectoral to integrated policy making. Overall, 29 public officials attended the validation workshop. The Workshop was organized as a direct response to the request of Namibia to provide support in strengthening the formulation of sectoral and national development plans in Namibia (CD#4336).

Objective: The objective of the validation workshop was to hold a 2-day workshop to affirm senior leadership's commitment towards using CLEWS assessments; Validate the proposed roadmap and institutional arrangement for implementation of CLEWS in Namibia; Validate the outputs developed during the CLEWS modelling capacity development process and those related to the establishments and implementation of the institutional arrangements required to embed CLEWS

into the national development planning process and Discuss and improve on the steps to be taken for the implementation of the CLEWS approach towards the formulation of the NDP6.

Outcomes and Participants' Feedback: During discussions between members from the technical working group and the Executive directors or their delegates from NPC, the Ministry of Mines and Energy (MME), the Ministry on Agriculture, Water, and Land Reform (MAWRL), the National Statistics Agency (NSA), the University of Namibia (UNAM) and the Namibian University of Science and Technology (NUST), an agreement was reached on steps to be taken for refining the CLEWS model, and establishing a CLEWS Steering Committee and a CLEWS Lab resource Center for conducting robust analytical work on integrated modelling, based at UNAM. Namibia will be the first country in Africa where CLEWS will formally be used to inform sectoral strategies and the next National Development Plan 6 that will be formulated in 2025.

Additional Information: More information of the event is available here.

38. Training of Trainers of the Toolkit on Innovation and Digital Government for Public Service Delivery

Date: 28 November 2022

Organized by: UN DESA/ DPIDG, Asian Association for Public Administration (AAPA) and the Eastern Regional Organization for Public Administration (EROPA)

The United Nations Department of Economic and Social Affairs (UN DESA), through its Division for Public Institutions and Digital Government (DPIDG) and in collaboration with the Asian Association for Public Administration (AAPA) and the Eastern Regional Organization for Public Administration (EROPA) organized a Training of Trainers (ToT) on the UN DESA toolkit on "Innovation and Digital Government for Public Service Delivery" with the staff from Schools of Public Administration, and Institutes of Training from countries of Asia and the Pacific Region, including from Bangladesh, China, Indonesia, Japan, Nepal, the Philippines, Republic of Korea, Singapore, Thailand, and Viet Nam.

Additional Information: More information of the event is available here.

39. Open Forum on adopting data governance framework: from silos to ecosystem

Date: 1 December 2022

Organized by: UN DESA/ DPIDG

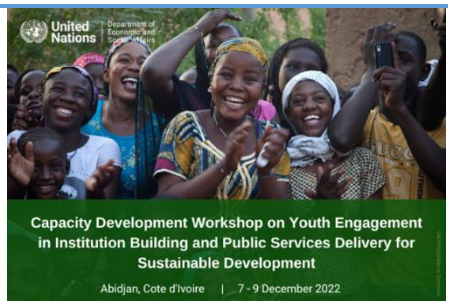
UN DESA/DPIDG organized an Open Forum on Adopting Data Governance Framework: From Silos to Ecosystem as part of the Internet Governance Forum 2022.

Objective: This Open Forum organized by UN DESA/DPIDG at the Internet Governance Forum 2022 in Addis Ababa, Ethiopia, sought to address existing challenges and gaps in digital data governance, data management and cooperation, focusing on enhancing the institutional capacities of countries to utilize, manage and govern data in a comprehensive, objective and evidence-based manner, through regional and global cooperation. The aim was to build the awareness about the institutional capacities of government officials and stakeholders in countries, especially those in Africa and the Asia Pacific region.

Outcomes and Participants' Feedback: Hybrid interaction was facilitated, including through in-person and/or virtual participation of national/local government and non-government stakeholders from selected countries in Africa and Asia Pacific.

Additional Information: More information is available here

40. National Workshop on "Youth Engagement in Institution Building and Public Services Delivery for Sustainable Development After the Pandemic"



Date: 7-9 December 2022

Organized by: UN DESA/DPIDG in collaboration with the Ministry for Youth, Professional Insertion, and Civic Engagement, the National Youth Council, as well as UNDP and UNFPA in Côte d'Ivoire

The workshop was organized by UN DESA/DPIDG in collaboration with the Ministry for Youth, Professional Insertion, and Civic Engagement, the National Youth Council, as well as UNDP and UNFPA in Côte d'Ivoire on 7-9 December 2022. It involved other relevant national stakeholders in the government, NGO sector, civil society, and academia. This workshop was part of a pilot to a large initiative that aims to build on, and consolidate, previous work undertaken by UN DESA on "Youth Citizenship and Civic Engagement in Times of Pandemic" in this country (2021). It also built on the activities undertaken by DPIDG, in cooperation with the APRM, on enhancing the integration of the 2030 Agenda for Sustainable Development into national policy frameworks, including the operationalization of the 11 principles of effective governance for sustainable development. The Workshop was organized as a direct response to the request of Cote d'Ivoire to provide support in Youth Engagement in Institution Building and Public Services Delivery for Sustainable Development After the Pandemic (CD#4162).

Objective: The overall objective of the activity was to enhance the capacities of government officials working for and with youth as well as the capacities of youth-led civil society to contribute

actively to support the implementation of the SDGs, through more effective institutions and efficient public services delivery after the pandemic. Specific objectives were: (i) to reinforce the role of youth-led civil society organizations in strengthening public institutions and services delivery and mitigating the effects of the Covid-19 pandemic; (ii) to enhance public officials' understanding of how to harness the energy and productivity of the younger generation to support the achievement of the SDGs; and (iii) to support youth organisations to develop their capacity to intervene and contribute to their communities after the pandemic.

Outcomes and Participants' Feedback: The working group discussions focused on four specific themes: (i) employment and digital transformation; (ii) climate change and risk management; (iii) social cohesion, tolerance and solidarity; and (iv) peace, security and a culture of non-violence. Specific recommendations the participants made for action include: 1) Reinforce internship programs for graduates in companies to ease their entry into the labour market; 2) Strengthen young people's knowledge of DRR and climate change; 3) Youth organisations should play a role in preventing and combating fake news and disinformation; 4) Provide support to young people in difficult socio-economic situations to avoid their recruitment into extremist and violent groups.

Additional Information: More information is available at the event page.

5. Capacity Development Projects in 2022

1. United Nations Project Office on Governance (UNPOG)

Objective:

The United Nations Project Office on Governance (UNPOG) is part of the Division for Public Institutions and Digital Government (DPIDG) of the United Nations Department of Economic and Social Affairs (UN DESA). Its principal mission is to strengthen the public governance capacities of developing Member States in Asia and the Pacific and beyond to achieve the 2030 Agenda for Sustainable Development

Key accomplishments:

UNPOG works with UN Member States to achieve the following expected accomplishments:

- Strengthened capacity of governments in target countries to build institutions, at national and local levels, able to support the Sustainable Development Goals and Targets in an integrated, effective, transparent and accountable way.

- Enhanced government capacity in target countries to promote innovation for inclusive service delivery in specific sectors, including health, education, job creation, the environment, to support achievement of the SDGs and Targets.

- Strengthened government capacity to develop open innovation systems to engage societies, including the poorest and most vulnerable, in designing, delivering and implementing policies for realizing the SDGs, as well as to design and implement effective partnerships.

Lead Division: UN DESA/DPIDG
Partners: Ministry of the Interior and Safety (MOIS) of the Government of the Republic of Korea
Donor: Republic of Korea
Funding Source: XB
Yearly Budget: $1.5 million
Time Frame: June 2006 to 2030
Thematic Area: governance and public institutions, innovation for inclusive service delivery, innovation to engage societies, national to local governance, and disaster risk reduction.
Region: Asia and the Pacific
Focus Countries: Asia and the Pacific

2. The Internet Governance Forum (IGF)

Objective:

The Internet Governance Forum (IGF) serves to bring people together from various stakeholder groups as equals, in discussions on public policy issues relating to the Internet. While there is no negotiated outcome, the IGF informs and inspires those with policy-making power in both the public and private sectors. At their annual meeting delegates discuss, exchange information and share good practices with each other. The IGF facilitates a common understanding of how to maximize Internet opportunities and address risks and challenges that arise.
Key accomplishments:

- Facilitated understanding and agreement on International Internet Public Policies and their impacts

- Improved understanding and agreement on Internet governance and new technologies Enhanced cooperation and collaboration among key organizations and stakeholders dealing with different Internet governance and technology issues

- Increased opportunity to foster the sustainability, robustness, security, stability and development of the Internet
- Strengthened capacities of all countries, especially developing countries and their stakeholders, to participate effectively in Internet governance arrangements
- Increased multilingualism and multiculturalism on the Internet
- Mapped multistakeholder and multilateral efforts on public policies issues related to the Internet

Lead Division: UN DESA/DPIDG
Partners: World Summit on the Information Society (WSIS)
Donor: Not applicable
Funding Source: IGF Trust Fund
Time Frame: July 2006 till now
Thematic Area: Connecting All People and Safeguarding Human Rights; Avoiding Internet Fragmentation; Governing Data and Protecting Privacy; Enabling Safety, Security and Accountability; Addressing Advanced Technologies, including AI (2022)
Region: Global
Focus Countries: Global

More information about IGF is available here.

3. SDG16 Conference 2022 – People-centred governance in a post-pandemic world

Objective:

The overall theme of the 2022 Conference was People-centred governance in a post-pandemic world. The 2022 Conference examined how COVID-19 has contributed to the root causes and drivers of conflict and instability, challenged the delivery of public services, threatened the rule of law and increased inequality and exclusion. The Conference was held in a hybrid format, in-person in Rome, Italy, and online.

The objective of the SDG 16 Conference 2022 was to support the reflection and actions of the international community on issues related to SDG 16 by facilitating inclusive stock-taking and dialogues on the challenges and opportunities for furthering people-centred governance in post-pandemic world. The Conference deliberations provided a space for governments and communities working on SDG 16 to continue to reflect on the impacts of the COVID-19 pandemic in their areas of work and identify promising avenues for progress. In doing so, the Conference continues to play the role of an annual hub on SDG 16. The Conference through its outcome document, helps inform the HLPF and serves to influence collaborations and programmes of work going forward.

Key Accomplishments:

- Enhanced awareness and understanding of the challenges and opportunities brough forth by the pandemic on national level governance and the implementation of SDG 16 in the pandemic and post-pandemic context.

Lead Division: UN DESA/DPIDG
Partners: Ministry of Foreign Affairs and International Cooperation of Italy, International Development Law Organization (IDLO)
Donor: Government of Italy
Funding Source: XB
Budget: $300.000
Time Frame: January-December 2022
Thematic Area: Governance, institutions, SDG 16
Region: Global
Focus Countries: Global

SDG 16 Conference 2022 Report and Recordings

The report of the 2022 SDG 16 Conference on people-centred governance in a post-pandemic world is now available. The video recordings of the Conference are now available here.

4.UN DESA Project on Frontier Technology Policy Experimentation and Regulatory Sandboxes in Asia and the Pacific (2020-2023)

Objective:

The overall purpose of the project is to enhance the institutional capacity of selected countries in special situations, namely the: (i) least developed countries (LDCs); (ii) landlocked developing countries (LLDC); and (iii) small island developing States (SIDS). The specific focus of the project is to conceptualize, develop and implement policy experimentation and/or regulatory sandboxes on new technologies, as an innovative and catalytic approach to accelerate the progress of the 2030 Agenda for Sustainable Development.

Key Accomplishments:

The evidence of the result, if achieved, will include the following aspects:

- Enhanced institutional capacity of selected countries to identify opportunities and gaps (institutional, policy, regulatory, and infrastructure support) on policy experimentation and regulatory sandboxes in new technologies, and where relevant, in support of COVID-19 response and/or recovery;
- Improved capacity of target countries to conceptualize and implement pragmatic solutions on operationalizing policy experimentation and regulatory sandboxes in new technologies, in specific areas/sectors related to SDG targets, and COVID-19 recovery, where appropriate; and
- Enhanced global and regional dialogue and cooperation among countries and stakeholders on policy experimentation and regulatory sandboxes in new technologies; for possible scale-up and replication in other countries.

Lead Division: UN DESA/DPIDG
Partners: UN ESCAP/IDD
Donor: Not Applicable
Funding Source: UN Development Account (DA)
Budget: $648,000
Time Frame: January 2021 - December 2024
Thematic Area: Governance, capacity development, SDG 7, 9, 10, 11, 16, 17
Region: Asia and the Pacific
Focus Countries: Bangladesh (LDC), Kazakhstan (LLDC), Maldives(SIDS)

5.Building capacities for promoting the presence and leadership of women within public institutions at national and local levels

The project aims to enhance the presence and leadership of women in public institutions at national and local levels in Mauritius and Senegal, Bhutan, and Lao People's Democratic Republic. In partnership with ECA, ESCAP, RCOs in the respective countries, UNDP and UN Women, it will strengthen the capacity of these governments to develop and implement an action plan that prioritizes gender equality and promotes women's career progression towards leadership positions in the public sector. The project will also stimulate a South-South knowledge transfer and cross-fertilization by enhancing the awareness of a broader group of governments, such as the partnering countries of Cambodia, Sierra Leone, Solomon Islands, Vanuatu, and Zambia, on the importance of prioritizing gender equality in public administration.

Objective:

Enhance the presence and leadership of women in public institutions at national and local levels in selected countries of the Africa and Asia regions.

Beneficiaries:
Direct beneficiaries include high- and mid-level government officials from ministries and governmental institutions at the national and subnational levels. Indirect beneficiaries include citizens and communities at large.

Key accomplishments:

- Enhanced capacity of governments in the project countries to develop and implement action plans that prioritize gender parity in public administration at the national and local levels; and

- Enhanced awareness and understanding of government officials in partnering countries on the importance of and how to prioritize gender parity in public administration.

Lead Division: UN DESA/DPIDG
Partners: ECA, ESCAP, RCOs in the respective Countries, UNDP and UN Women
Donor: Italy
Funding Source: Italian Trust Fund
Budget: $750.000

Timeframe: May 2022 - June 2024
Thematic Area: SDG 5, SDG 16
Region: Africa, Asia
Focus countries: Bhutan, Lao People's Democratic Republic, Mauritius and Senegal

6. Strengthened capacities of developing countries participating in the Belt and Road Initiative to advance the implementation of the 2030 Agenda for Sustainable Development through enhanced development policy synergy, mutual learning and people-to-people exchange

Objective:

The objective of this project was to strengthen the knowledge and capabilities of senior policy makers and public servants in developing countries, in particular LDCs, LLDCs and SIDS that participate in the BRI, in the integrated and coherent implementation of the 2030 Agenda for Sustainable Development and the BRI projects, including through enhanced knowledge and expertise in the areas of policy synergies and coherence, transformative leadership, inter-ministerial coordination, among others.

Key Accomplishments:

- Enhanced capacities of senior policymakers and public servants in selected LDCs, LLDCs and SIDS to plan design and implement coherent, coordinated and harmonized national sustainable development strategies, policies and approaches to accelerate the implementation of the 2030 Agenda and the SDGs through whole-of-government and whole-of-society approaches, building on peer and mutual learning and exchange of national experiences in the context of Belt and Road Initiative,

- Updated materials, such as training curriculums and modules, for mutual learning that can be made online as well as used for future training, building on the findings and insights emerging from the workshops, seminars and study tours/ field trips to be organized under this project.

Lead Division: UN DESA/DPIDG
Partners: China National Academy of Governance, Shanghai Academy of Social Sciences
Donor: Government of China
Funding Source: XB/Peace and Development Fund
Budget: $3,056,613

Time Frame: December 2021-November 2022
Thematic Area: Policy coherence, transformative leadership, governance, capacity development, SDG 7, 9, 10, 11, 16, 17
Region: Global
Focus Countries: This project was implemented at the global level while drawing on lessons and best practices from China as well as from other developing countries participating in the Belt and Road Initiative Special emphasis is based on the needs of countries in special situations.

7. Developing Institutional Capacities for Digital Data management and Cooperation to Advance Progress toward the Sustainable Development Goals

Objective:

The objective of the Project is enhancing the institutional capacities of government officials and stakeholders in Asian and African countries, in particular the LDCs and SIDS, for digital data management, data governance and data cooperation to achieve mutual benefit, win-win outcomes and common development.

Key Accomplishments:

- National reviews, research and environmental analysis on the trends and best practices of data management and coordination;
- National workshop(s) (hybrid approach) that facilitates knowledge sharing and experience exchange between target countries that have demonstrated success in related areas;
- Multistakeholder workshops on data management and coordination;
- Technical assistance, remote coaching and reporting on the practical implementation of data management strategy and polices, in identified areas/ sectors related to SDGs, targets and COVID-19 recovery (where relevant and appropriate);
- Based on the experience of target countries, training materials, toolkits, case studies and model regulations on the operationalization of the principles and best practices of sound and secure data management, data governance and data cooperation, etc. will be developed, that map out the necessary steps and key elements for the designing and operationalizing data management and coordination; this will be shared with other countries for possible scale-up and replication.

Lead Division: UN DESA/DPIDG

Partners: ITU, UNCTAD, UNESCO, UNDP, UNTAR, UN Resident Coordinator Offices in target countries, Tsinghua University and International Research Center of Big Data for Sustainable Development
Donor: Government of China
Funding Source: XB/Peace and Development Fund
Budget: $824,649
Time Frame: March 2022 -February 2025
Thematic Area: SDGs 8,9,10,11,16,17
Region: Africa, Asia Pacific
Focus Countries: Africa: Egypt, Ethiopia, Ghana, Morocco, Namibia, Rwanda. Asia Pacific: Bangladesh, Bhutan, Cambodia, Fiji, Laos, Vanuatu.

8. The Use of New Technology Policy Experimentation and Regulatory Sandboxes for Digital Transformation in Republic of Kazakhstan: A Pilot Initiative

Objective:

The main objective of this project is to improve institutional capacity of public servants of Kazakhstan to design regulatory frameworks for frontier technologies and experimental innovation that can maximizing the benefits and minimizing the risks of technological advancement for implementation for the 2030 Agenda for Sustainable Development. As complementation to the DA project 2124B on Regulatory Sandboxes, this project can expand the scope of project implementation and maximize the outputs.

Key Accomplishments:

The evidence of the result, if achieved, will include the following aspects:

- Enhanced institutional capacity of public servants in Kazakhstan to identify technology-enabled opportunities and gaps (institutional, regulatory, and/ or infrastructure related) in addressing specific challenges of sustainable development;

- Enhanced global and regional dialogue and cooperation between Kazakhstan and countries represented by experts and stakeholders on policy experimentation and regulatory sandboxes in new technologies; for possible scale-up and replication in other counties.

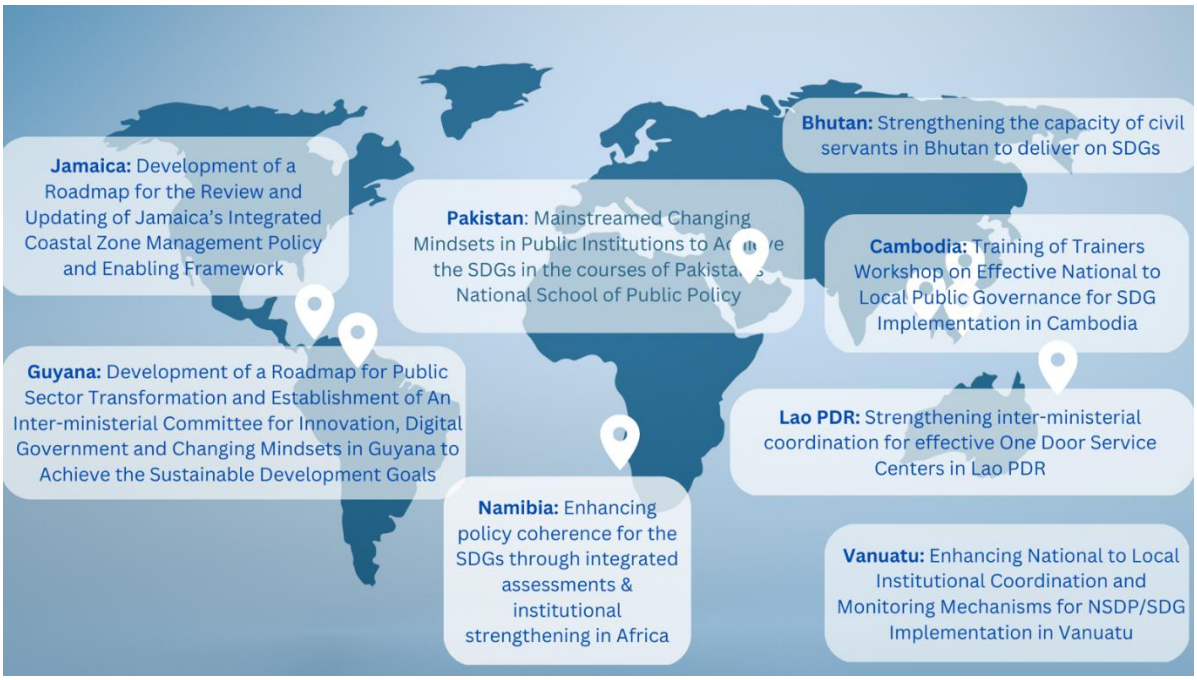
Lead Division: UN DESA/DPIDG
Partners: Ministry of Digital Development of Kazakhstan
Donor: The Government of Kazakhstan

Funding Source: Technical Cooperation Trust Fund
Budget: $105,295
Time Frame: 01 0ctober 2021-01 June 2023
Thematic Area: Governance, Digital Transformation, capacity development, SDG 7, 9, 10, 11, 16, 17
Region: Asia
Focus Countries: Kazakhstan

6. Country Success Stories

UN DESA/DPIDG, working closely together with the regional commissions, UNRCOs, national and local governments, and other UN entities, has facilitated the design and implementation of strategies and programmes to strengthen governance and public institutions in support of SDGs implementation. The following section provides an overview of country success stories based on technical cooperation work undertaken in 2022 see Table 3 below.

Table 3: Country Success Stories – Bhutan, Cambodia, Guyana, Jamaica, Lao PDR, Namibia, Pakistan, Vanuatu



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CAPACITY DEVELOPMENT IN ACTION

Country Success Stories - Bhutan

Strengthening the capacity of civil servants in Bhutan to develop a public service training assessment framework

CHALLENGE

The Royal Civil Service Commission (RCSC) decided to implement a set of minimum mandatory training (MMT) for the professional and management category (PMC) and executives to strengthen civil servants' capacity to deliver on the SDGs. These trainings were designed to focus on the basic leadership and management skills required at each position level. Four levels of MMT training for PMC are targeted to develop five key capabilities and 26 key competencies through a blend of 15 programs. Accordingly, RCSC developed new curricula based on five capabilities and 26 competencies derived from the Leadership Capability Framework, Competency-Based Framework, and behavior indicators for each position level in the civil service. However, RCSC faced challenges in identifying assessors and developing assessment tools and methods as well as assessment guides to evaluate the learning outcomes for each participant.

SUPPORT PROVIDED

In 2022, UN DESA organized a peer-to-peer international workshop on public service training assessment frameworks for strengthening the capacities of public servants to implement the Sustainable Development Goals (SDGs). The international workshop was a follow-up activity to the UN DESA's Development Account Project 1819G on "Institutional arrangements for policy integration, coordination, and stakeholder engagement in SDG implementation and reviews in Asia and the Pacific." The event was conducted virtually through the Zoom platform and attended by government officials from Bhutan, as well as international experts and officials from participating countries. The workshop aimed to strengthen civil servants' capacities in Bhutan, leading to the development of a public service training assessment framework for the Royal Government of Bhutan. In addition, the workshop provided a platform for practitioners and decision-makers of the RCSC of Bhutan and its affiliated institutes to learn lessons from international good practices. The invited panelists shared knowledge about various frameworks and approaches to enhancing training effectiveness through assessing learning outcomes while focusing on implementing the 2030 Agenda for Sustainable Development.

APPROACH ADOPTED

The workshop aimed at supporting the Royal Government of Bhutan to develop a national public service training assessment framework (PSTAF). A 7-step process was emphasized to facilitate the

development of a PSTAF comprising: 1. Establishing the context; 2. Creating an infrastructure for assessment; 3. Defining the Mission of the Programme; 4. Developing the Programme Learning Outcomes; 5. Identifying assessment categories, methods, and tools; 6. Aligning instructional strategies to assessment strategies and 7. Monitoring, review, and utilization of assessments.

RESULTS

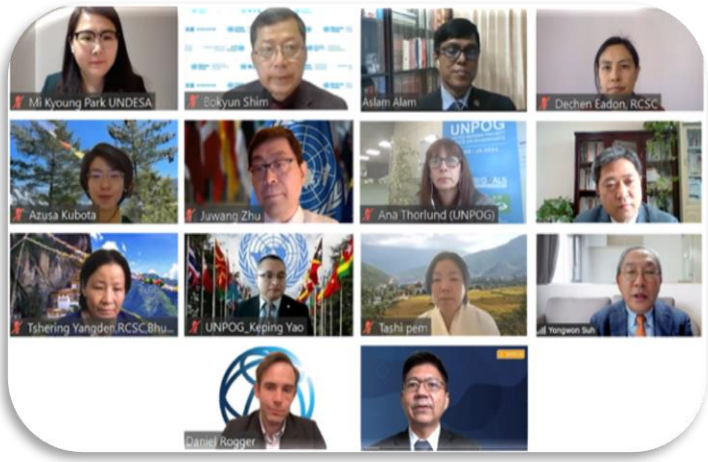
The workshop was attended by 102 participants from six countries and various UN entities, of which 68 government officials were from Bhutan. A post-event evaluation survey was carried out among participants from Bhutan. Forty (40) evaluation responses from participants from Bhutan were collected following the workshop. In total, 97.5 percent of attendees expressed satisfaction with the workshop. 65% of participants reported being extremely satisfied, while 32.5% reported being somewhat satisfied. 30% of attendees indicated they are somewhat likely to put what they learned in the workshop to use, while 70% said they are very likely to do so. Following the workshop, the Royal Civil Service Commission identified a course of action and potential next steps, which included:

- Actions relating to talent management programmes, such as preparing lower-level executives for current roles, functions, and duties through professional programmes, and preparing managers/leaders for higher-level or new roles through leadership programmes.
- Designing fit-for-purpose programmes addressing both individual and organizational competencies.
- Strengthening development centers focusing on learning outcome assessments, assessment framework, and integration of assessment reports in personnel management.
- Upscaling examination centers to assessment centers focusing on competent assessors, internal or external, and developing a leadership assessment framework.

LESSONS LEARNED

To make institutions effective, accountable, and inclusive, as elaborated in SDG 16, public administration systems must define new competency frameworks that can advance the principles of the 2030 Agenda and the principles of effective governance for sustainable development across the public service and ensure that they are put into practice. Strengthened institutional capacities to deliver relevant training programs are also needed to implement the SDGs. The latter should focus on encouraging new mindsets, competencies, behaviors, and new ways of working together across organizational boundaries. Training should be designed to be engaging, given the team structure in which the trainee works. It is essential to plan and strategize the training programs and link or integrate training interventions with other HR policies and systems like performance management and career progression. The translation of training into improvements in the functioning of the public sector requires going beyond knowledge acquisition. The government needs to identify the correct assessment principles and tools to assess the impact of different training programs. Competency-based training needs assessment is one of the most critical determinants of the success of training programs. Training assessments should be developed to assess the knowledge and skills acquired and whether the training and follow-up actions helped instill new values and mindsets, leading to expected institutional behaviors. The evaluation of the training's efficacy must follow the trainee

back into the public service and assess the extent to which the targeted processes or procedures are changing.



Strengthened Capacities of Trainers to Conduct Trainings on Effective National to Local Public Governance for SDG Implementation in Cambodia

SUPPORT PROVIDED

At the request of the National School of Local Administration (NASLA) of Ministry of Interior, Royal Government of Cambodia, UN DESA/UNPOG of DPIDG, with the support of the UN Resident Coordinator Office in Cambodia and the UNDP in Cambodia, organized a five-days Training of Trainers (TOT) Workshop on "Effective National to Local Public Governance for SDG Implementation in Cambodia", from 10 to 17 May 2022. The TOT workshop was based on the Curriculum on Governance for the SDGs - Training of Trainers Toolkit on "Effective National to Local Public Governance for SDG Implementation." The TOT workshop was attended by 17 trainers from the Ministry of Planning, NASLA, General Department of Administration, Phnom Penh Capital Administration and Siem Reap Provincial Administration of the Royal Government of Cambodia.

RESULTS

The workshop resulted in a Roadmap for capacity development on effective national to local governance based on the 5-day TOT workshop. NASLA will adapt the Curriculum on Governance for the SDGs developed by UN DESA to the Cambodian context and collaborate with UN DESA, UNRCO,

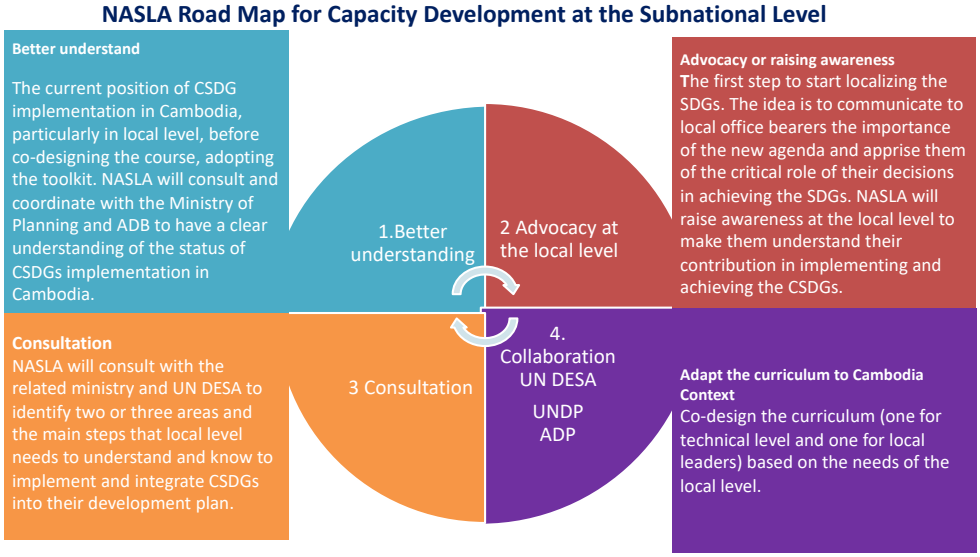
UNDP, and ADB to co-design the curriculum based on the needs of the local level. NASLA committed to organizing the first training by 2023. NASLA will consult and coordinate with the Ministry of Planning to clearly understand the status of the Cambodian SDGs (CSDGs) implementation. NASLA will also raise awareness of the CSDGs at the local level and integrate CSDGs into their development plan.

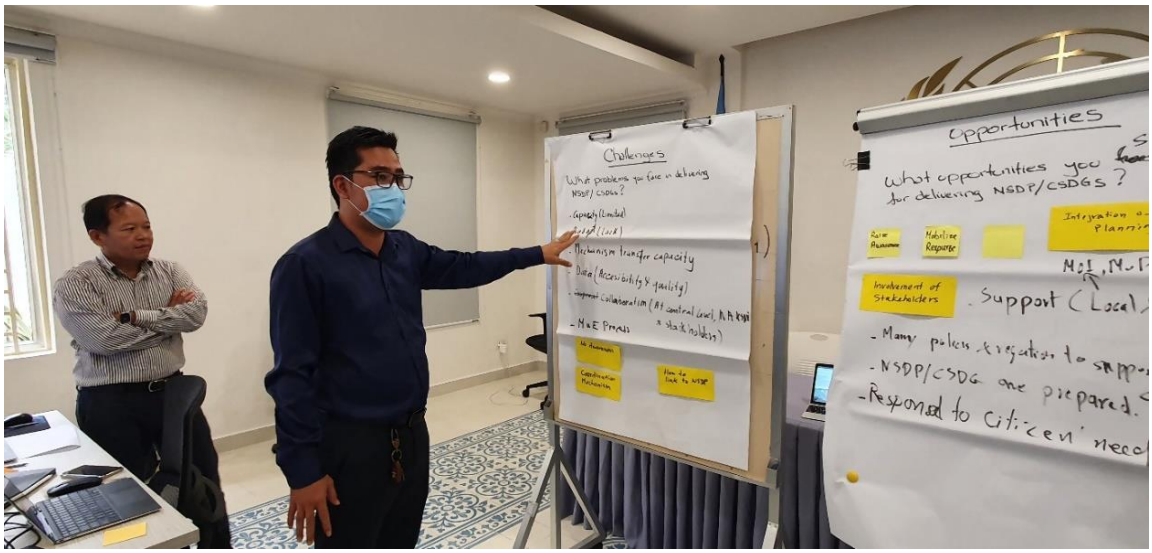
LESSONS LEARNED

Participants mentioned the following as key outcomes: enhanced understanding of the Cambodian SDGs Framework 2016–2030 (CSDGs) and how it is implemented at the local level; enhanced knowledge of the importance of applying the principles of effective governance at all levels to achieve the 2030 Agenda and of whole-of-government and whole-of-society approaches; and strengthened capacity to identify various innovative financing mechanisms to advance local SDG implementation. The workshop was very well received by the participants. Overall, 94% of participants were entirely or mostly satisfied with the training, and 88% would recommend the training to their colleagues.

The event page is available here.

NASLA Road Map for Capacity Development at the Subnational Level




Challenges
Opportunities
What opportunities you
for delivering NSDP/CSDGs?
Involvement of Stakeholders
Support (Local)

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CAPACITY DEVELOPMENT IN ACTION

Country Success Stories - Guyana

Development of a Roadmap for Public Sector Transformation and Establishment of An Inter-ministerial Committee for Innovation, Digital Government and Changing Mindsets to Achieve the Sustainable Development Goals in Guyana

CHALLENGE

The vision for Guyana is to be a fully modernized and digitalized country. Guyana also aims to transform its economy for future generations. Digital should be at the center of its transformation. The latter will require new people's mindsets, an understanding of the required changes, and a willingness to learn, re-learn, and adapt. Changes in culture, mindsets, communication, empowerment of staff, institutions, and processes are needed to achieve Guyana's vision. Challenges include (i) using digital platforms for education at all levels and moving forward to achieve the SDGs; (ii) increasing food production, creating new markets for farmers, increasing exports, and decreasing imports to move forward financially; (iii) digitalizing agriculture; (iv) promoting e-governance across different ministries and digitizing public services; and (v) strengthening systems for appraisals, transfers, and promotions.

SUPPORT PROVIDED

In 2021, the Ministry of Public Service of Guyana requested UN DESA to provide support in developing capacities for public sector transformation through the promotion of innovation, digital government and changing mindsets. To respond to the request, a workshop on "Innovation, Digital Government, and Changing Mindsets for Public Sector Transformation in Guyana to Achieve the Sustainable Development Goals" was organized in March 2022. The capacity development workshop, which was held over the period of two weeks, was attended by around seventy Permanent and Deputy Permanent Secretaries, Regional Executive Officers, and Chief Executive Officers from across the Government of Guyana.

APPROACH ADOPTED

The approach included adapting to the local context the Curriculum on Governance for the SDGs' Toolkits on changing mindsets and on innovation for public service delivery. The workshop included presentations by experts, interactive activities, group discussions, and innovative practices in support of peer learning. Participants engaged in a co-creation process, working together on identifying strengths, challenges, recommendations, actions, and priorities to inform a roadmap for public sector transformation, innovation, digital government, and changing mindsets in Guyana. The 11 principles of effective governance for sustainable development, developed by the UN Committee

of Experts on Public Administration, were presented as a framework for change. The UN DESA digital government capability assessment (DGCA) and institutional readiness assessment for policy coherence, which are part of the Curriculum on Governance for the SDGs available on the UNPAN, were used to identify institutional gaps and strengths. The workshop introduced the following key structural building blocks that are helpful for governments when embarking on public sector transformation: 1. Political commitment; 2. transformational leadership and changing mindsets; 3. institutional coordination and system thinking; 4. coherence between national and local/regional levels; 5. organizational structures and processes; and 6. financing 7. Digital technology and data management; 8. stakeholder engagement; and 9. monitoring, reporting, and evaluation (including mechanisms for citizen feedback). In addition, activities on changing mindsets were undertaken to identify challenges and opportunities related to promoting a collaborative mindset, an evidence-based mindset, an inclusive mindset to leave no one behind, an innovation and experimental mindset, and a digital data mindset. Finally, the challenges identified by the participants were utilized as key elements of an action plan to develop a roadmap and recommendations on how to promote public sector transformation in Guyana.

RESULTS

UN DESA/DPIDG's support resulted in the agreement among the various institutions including ministries, authorities, regional council, etc. to establish a new institutional arrangement for public sector transformation, i.e., an Inter-ministerial Steering Committee in Guyana. The recommendations and roadmap that were co-created by the permanent secretaries of all ministers during the workshop will be presented to the Prime Minister's Office for further action. Participants agreed that all Permanent Secretaries, Deputy Permanent Secretaries, Regional Executive Officers, Heads of Departments will have a role in the strategy development and implementation efforts as the Ministry of Public Service will aim to lead in the formation of sub-working groups of the committee that will respond to sector specific/priority driven areas identified during the workshop. Key partners were identified as the Office of the Prime Minister, National Data Management Authority that has responsibility for telecommunication and the ICT sector, especially in view of ongoing efforts to launch a revised ICT Strategy for Guyana, as well as CARICOM and CARICAD; in addition to UN DESA and the UN Resident Coordinator in Guyana. According to the Ministry of Public Service, the Workshop has started a journey toward "exceptional things for the public service as there is an abundance of resources that need to be supported by an advanced/modernized public service framework."

LESSONS LEARNED

- **Strong ownership and commitment from the government** as well as strong collaboration with the Caribbean Centre for Development Administration (CARICAD), and the Caribbean Community (CARICOM), and with the support of the UN Resident Coordinator Office in Guyana, was instrumental to the success of the workshop.

- Adopting a **whole-of-government approach**, involving several stakeholders, including ministries, authorities, regional councils, marketing corporation, etc. was critical in achieving the expected results.
- **Peer-to-peer learning** on challenges, trends, innovative practices, and lessons learned on how to promote public sector transformation in Guyana through inter-ministerial dialogue was essential in creating a Roadmap for public sector transformation.

Relevant documents: Workshop event page; Curriculum on Governance for SDGs; Principles of Effective Governance

Development of a Roadmap and Institutional Arrangements for the Review and Updating of Jamaica's Integrated Coastal Zone Management Policy and its Enabling Framework

CHALLENGE

Jamaica's mountainous topography, coastal character, and distribution of resource endowments have influenced settlement patterns, livelihoods strategies, and patterns of economic development. As a SIDS, Jamaica is highly dependent on the services, resources, and opportunities provided by, and in, its coastal and ocean spaces. The Council on Ocean and Coastal Zone Management (COCZM) was established in 1998 with a mandate to define the national policy for ocean and coastal zone management. Jamaica's Ocean and Coastal Zone Management (OCZM) Policy has not had the intended impact due to policy implementation barriers created by inadequate resourcing, lack of legal standing, and weak institutional arrangements. The need for enhanced enabling arrangements for the implementation of the policy are evident.

There was broad agreement that the national OCZM policy must be revisited and updated. A considerable amount of time has elapsed since the policy was promulgated in 2022. In this time, new policies, development perspectives, and paradigms have come to the fore. The updating and revision of the OCZM Policy must take these developments into account while ensuring coherence among policies and sectoral interests that impact the coastal zone. Ensuring that policy coherence is achieved in the revision of the OCZM policy required the introduction and employment of systems

thinking. This is critical for effective policy design. As a process, systems thinking can facilitate the meaningful engagement of all OCZM stakeholders, enhance transparency, understanding, and accountability in decision-making, catalyze stakeholder buy-in and ownership of the intended policy direction and outcomes, and ensure alignment with the national Vision 2030 development goals.

SUPPORT PROVIDED

In 2018, the Ministry of Foreign Affairs and Foreign Trade (MFAFT) requested UN DESA's SIDS Unit to provide support in developing their capacity to design and implement appropriate enabling legal, institutional and policy frameworks to grow sustainable ocean-based economies and to derive economic benefits from harnessing the productive potential of their ocean spaces. In the process, the project aimed at eliciting recommendations from a variety of OCZM stakeholders on the institutional capabilities (experience, aptitudes, proficiency, and competencies) required to effectively coordinate and implement the review and revision of Jamaica's national Ocean Coastal Zone Management (OCZM) Policy. In response to this request UN DESA organised a programme of consultation and assessment through its Development Account Project DA 1819b entitled "Bridging capacity gaps in the implementation of the 2030 Agenda, with a particular focus on SDG 14 and SDG 16".[1] The project team, including DPIDG and DSDG of UN DESA, engaged with a wide range of stakeholders and provided guidance and recommendations on the institutional capabilities (experience, aptitudes, proficiency, and competencies) required, and available opportunities, for effectively coordinating and implementing the review and revision of Jamaica's national Ocean Coastal Zone Management (OCZM) Policy and establishing its enabling framework.

APPROACH ADOPTED

The approach adopted included 4 phases as follows (see Figure 1 below): Phase I: The 2019 Baseline Assessment produced a roadmap to guide the review and rationalisation of the governance and enabling arrangements for Jamaica's OCZM Policy and sector. The roadmap was endorsed by Jamaica's National Council for Ocean and Coastal Zone management (NCOCZM), the GoJ's OCZM coordinating body; Phase 2: In keeping with the recommendations of the roadmap, UN DESA supported the development of an M&E framework for the OCZM Policy, and a review and rationalisation of the national OCZM Policy, legislation, and institutional arrangements. The main output of the review and rationalisation exercise were the recommendation for the institutional options for OCZM Coordinating Entity and OCZM Implementation Entity; Phase 3: UN DESA's support to the consultative process for reviewing the institutional options for OCZM Implementing Entity (IE) and OCZM Coordinating Entity (CE). Phase 4: The operationalisation of the institutional arrangements for OCZM to set the stage for the review and updating of the OCZM Policy and the development of dedicated ICZM legislation.

RESULTS

The project resulted in the following outcomes:

[1] The objective of the project was to assist the Government of Jamaica (GoJ) to develop a coherent OCZM policy and enabling framework that supports and facilitates national integrated coastal zone management ambitions, while facilitating resilient blue economy development in the face of climate variability and climate change.

- Baseline Assessment of OCZM sector and policy.
- Revised M&E Framework for the OCZM Policy.
- Analysis of the governance and enabling environment, and institutional arrangements, for the revision and updating of the OCZM Policy.
- Options for institutional models for coordinating and implementing the policy review and revision process.
- Stakeholder recommendations for the institutional models for coordinating and implementing the revision and updating of the OCZM Policy.
- A sustainability strategy to support the implementation of the revised and updated OCZM Policy incorporating policy coherence and systems thinking.
- Commitment from the UN RR to coordinate support and input from development partners for the revision and updating of the OCZM Policy.

LESSONS LEARNED

The consultative process undertaken by UN DESA has been central to its success. Consultations with the PIOJ, MFAFT, and NEPA facilitated early adjustments to project assumptions. A formal and explicit connection between economic and environmental benefits would create potential access to innovative financing opportunities. Connecting the OCZM Policy revision and updating process to the Blue Economy discussions would help to advance the integration of environmental and governance issues in economic and social decision-making processes. The national consultation process has proven to be very meaningful, ensuring that the review and assessment of Jamaica's OCZM policy and sector has been *facilitated* by UN DESA but *owned* and *directed* by the Government of Jamaica and Jamaica's OCZM stakeholders.

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CAPACITY DEVELOPMENT IN ACTION

Country Success Stories - Lao PDR

Strengthened inter-ministerial coordination and digitalization for effective One Door Service Centers in Lao PDR

CHALLENGE

In 2006, the Lao People's Democratic Republic (PDR) established One Door Service Centers (ODSCs). The ODSCs were envisioned as "one-stop shops" designed to meet citizens' multiple needs for public services. By 2014, when there were about 17 ODSCs in operation, a UN Lao PDR evaluation team reported that none of the 17 centers functioned as planned, and some did not exist at all. Others provided very limited services. No standard fee table, valid across the country, existed for the

services they were supposed to provide. The evaluation team concluded that the impact of the ODSCs was practically nonexistent at that time. The awareness level of the ODSC's existence among citizens was also low. By 2021, the number of ODSCs had reached 47. However, it was widely recognized that ODSCs were not functioning effectively. The key challenge that impeded effective, inclusive, and accountable services of ODSCs was the lack of coordination among the ministries and between the central and local levels to work in a coherent manner.

SUPPORT PROVIDED

In 2019, the Ministry of Home Affairs (MOHA), which oversees the development of ODSCs in Lao PDR, requested UN DESA's support to ensure more coordinated and effective public service delivery through the ODSCs and to pilot a smart ODSC in the country. UN DESA, through its Division for Public Institutions and Digital Government (DPIDG) and its Project Office on Governance (UNPOG), worked closely with the Government of Lao PDR and the UN Resident Coordinator Office in Lao PDR to promote capacities for inter-ministerial coordination. To respond to the request, several activities were organized, including two inter-ministerial technical workshops on implementing the ODSCs in Lao PDR in 2021. The Project also developed an Inter-Ministerial dialogue to mainstream ODSCs across the country with the presence of the MOHA's Minister and other senior civil servants from all key ministries and governmental agencies from national and local levels.

APPROACH ADOPTED

Through strong collaboration with the Government of Lao PDR and other UN partners on the ground, the approach included promoting peer-to-peer learning on effective service delivery through one-stop-shops with the participation of several countries that shared their experiences, including the Republic of Korea, Singapore, Azerbaijan, Vietnam, and Bangladesh, along with a host of international experts on public service delivery. The principles of effective governance for sustainable development, developed by the UN Committee of Experts on Public Administration, were presented as a framework for change. UN DESA's Institutional Readiness Assessment for Policy Coherence, available on the UNPAN, was also used to facilitate the identification of institutional gaps and strengths in Lao PDR to deliver effective services. A handbook on "How to Design and Implement One-Stop-Shops to Promote Better Service Delivery and Implement the Sustainable Development Goals" was developed, and key elements of an action plan were designed and used during the various workshops to facilitate the co-creation of a roadmap and recommendations on how to make ODSCs more effective and inclusive and establish an inter-ministerial coordinating committee for integrated service delivery.

RESULTS

Following a landmark decision, as highlighted by the Minister of MOHA, UN DESA/DPIDG's support resulted in the agreement among all ministries to establish an Inter-ministerial Steering Committee for effective service delivery and the effective implementation of the Presidential Decree 02 for effective services. The recommendations and roadmap that were co-created by all deputy ministers during the workshop were presented to the Prime Minister's Office for further consideration.

The workshop had a historical significance since it was the first time since the establishment of ODSCs that deputy ministers across all the ministries and key personnel in the Prime Minister Office came together to discuss how to improve (a) organizational structures and processes, (b) digital technology and data, and (c) stakeholders' engagement for effective service delivery. In 2020, UN DESA also supported the design of a roadmap, workflows and the launch of an online application for a Smart ODSC in Saysetha District ODSC. Technical cooperation assistance included (a) organizing four workshops (one peer-to-peer learning international workshop and three national workshops at various levels) and (b) developing a roadmap and action plan for coordinated ODSCs. In 2021, a historic event was organized with UN DESA's support to virtually gather all the 49 ODSCs in Lao PDR for the first time to discuss how to work together in designing uniform standards in ODSC service delivery. Additionally, through UN DESA's support, in cooperation with the UN Country Team and with MOHA, the Roadmap for Smart ODSCs was produced and adopted at the local level by Saysetha District ODSC. An action plan, including a dashboard and pilot project for the Saysetha District ODSC was also developed in 2021. This cooperation was anchored as part of the National Governance Public Administration Reform Programme (NGPAR) in Lao PDR, in partnership with UNDP.

LESSONS LEARNED

① Strong **ownership** and commitment from the government counterpart was key to success as well as strong collaboration with the UN system on the ground.
② Adopting a **whole-of-government** approach, involving 18 ministries in Lao PDR, was critical in achieving the expected results.
③ **Peer-to-peer learning** on challenges, trends, innovative practices, and lessons learned on how to promote integrated public service delivery and the development of **methodologies** for assessing institutional gaps and strengths, and action planning were instrumental.
④ Effective institutional coordination, both vertical and horizontal, and support of key ministries, including the highest political authority, are prerequisites for successful implementation of the ODSC system.
⑤ The methodologies adopted in Lao PDR can be useful to other countries. The institutional readiness assessment toolkit for One-Stop-Shops and the action-planning process applied in Lao PDR be relevant to other jurisdictions as well.

Relevant documents: Inter-ministerial policy workshop report; For more workshop event pages and reports, please visit UNPAN website; Curriculum on Governance for SDGs; Principles of Effective Governance

Enhanced policy coherence for the SDGs through integrated assessments & new institutional arrangements in Namibia

CHALLENGE

The Harambe Prosperity Plan II (2021-2025), launched by the President HE Dr. Hage Geingob in 2021, has the objective of strengthening Namibia's governance architecture. The plan is a set of targeted policy programmes consisting of prioritized short to medium term goals and strategic actions to accelerate national development. Namibia is committed to incorporating the sustainable development goals into the National Development Plans by adopting policies, strategies and organizational reforms that can enhance sustainable development. One of Namibia's challenges was the absence of a whole of government approach across various sectors, especially in the water, energy and land sectors, all impacted by or having an impact on climate change. To overcome this challenge, the Government of Namibia requested support with the development of a roadmap for strengthening institutional coordination mechanisms.

SUPPORT PROVIDED

DPIDG and EAPD presented the Climate Land Energy and Water Systems (CLEWS) methodology to help strengthen capacities in support of the Namibian UNPAF (predecessor of the UN Sustainable Development Cooperation Framework). The CLEWS is a customizable modelling tool designed for integrated assessment of resource systems. It is designed to help identify and quantify the trade-offs and synergies that may exist in pursuit of policy goals in each area. DPIDG would support Namibia in establishing a legacy framework to embed the methodology into the national development policy planning process. It was acknowledged that CLEWs could provide a framework for modelling and revising Namibia's Nationally determined contributions (NDCs) as an integral part of Harambee Prosperity Plan II since coherent policies require coherent institutional arrangements. DPIDG supported the government in establishing an institutional framework to embed the CLEWS methodology into the national development policy planning process.

APPROACH ADOPTED

Several consultations were held to ensure the involvement of the appropriate stakeholders in the project. Broad project involvement was thereby ensured and a team of national stakeholders, coordinated by the National Planning Commission (the authority responsible for national planning) was formed including representation from academia. Focal points were appointed from each stakeholder institution and a technical working group was established to undertake training, model

development and analysis. DPIDG took part virtually in the hybrid induction workshop that was organized from 7-11 of February 2022 in Swakopmund to launch the capacity development project to support coherence in policy formulation in the areas of climate, land, energy and water systems in Namibia with a view to strengthening one of the main economic targets, namely its agriculture sector. During the launching mission, discussions were held with the Executive Directors or their delegates from the National Planning Commission (NPC, CLEWS focal point), the Ministry of Agriculture, Water and Land Reform (MAWLR), the National Statistics Agency (NSA) and the Ministry of Mines and Energy (MME) to seek their commitment to embed CLEWS into their national and sectoral planning process. A tier system that is composed of three relevant target groups in the implementation of the CLEWS methodology (see below figure), was presented and adopted during the launching workshop. After the launching workshop, UN DESA helped to implement the tier system that defines roles and responsibilities, activities and capacities required to use CLEWS. An inter-institutional Technical Working group (tier 1 and 2 of the tier system) was established and worked with UN staff from the RC office, UN ECA, UN DESA, and external experts to develop and apply a CLEWs model tailored to the unique national circumstances.

Graph 4: 3 tier system of coordination between key stakeholders within and between ministries

The team committed to bi-weekly meetings, was able to work efficiently in a remote format and took ownership of the work which proceeded according to the agreed plan with only minor delays. Over a

period of about 6 months, they were able to acquire the skills to operate CLEWs models, develop a Namibia CLEWs model and conduct policy analysis in priority areas. In parallel with the capacity building process on CLEWS modeling, a plan for institutionalization of the CLEWs approach was developed and vetted with national stakeholders.

DPIDG supported the government with the establishment of functional inter-ministerial/ inter-institutional team(s) that can respond to policy-related analytical needs as they arise and to develop institutional coordination mechanisms that can resolve conflicts or inconsistencies between the relevant stakeholders. Moreover, DPIDG set steps on how to address the RCO's interest to use the CLEWS integrated assessment as input into the CCA that will be developed in the course of 2024. The RCO also expressed interest in incorporating CLEWS into the new UNSDCF to ensure ongoing access to advisory support. DPIDG developed options for institutional arrangements to embed CLEWS into the national policy planning process based on a good analysis of the Namibian development planning process and in close collaboration with NPC to ensure its ownership. The validity of the options was discussed and amended during the mission in July. During the mission DPIDG also met with the Vice-chancellor of the University of Namibia (UNAM) and the technical experts to discuss the details for the establishment of a CLEWS Lab, a resource center for integrated modelling and a repository of multisectoral data use for conducting robust analytical work to inform sectoral, intersectoral and national policies. This CLEWS Lab would serve as a training facility resource center for experts and analysts who attend and acquire the CLEWS modeling training and other complementary policy analysis and planning models. Each participating institution will assign 2-4 experts who shall be trained in CLEWS modeling and will be resource person or trainers that cascade the CLEWS modeling training to the second- generation groups. A Post Doc and Master students would offer Training of trainers to the technical experts of the ministries and would run and interpret models in support of the sectoral and national strategies. The policy priorities would be defined by the senor officials through the policy makers.

RESULTS

Namibia's Government has endorsed the continued use of CLEWs as part of their national planning process, as well as the adoption of a roadmap for institutionalization. A workshop to present and validate the findings to senior leadership took place on 23-24 November 2022. UN DESA ensured ownership in the validation workshop by letting technical experts from some ministries propose how CLEWS could add value for their own sectoral strategies. The RC for Namibia will use CLEWS to inform their upcoming CCA and develop their new UNSDCF. A critical component in the implementation of CLEWS will be the right selection of technical experts for each ministry, including continuous training and exercises.

LESSONS LEARNED

DPIDG's role was often about facilitating the communication among decision makers and modelling experts, working in different sectors. Overall, the COVID pandemic has reinforced the lack of absorptive capacity and technical weaknesses in the respective countries. Strengthening policy coherence requires more than capacity development in the field of quantitative modelling. Even if

there is an interest in principle in enhancing policy coherence, the involved ministries all need to be convinced and there needs to be enough absorptive capacity as well as governance capacity to implement this. Moreover, all approaches promoting policy coherence are likely to make the institutional policy making process initially more complex. A thorough understanding of the policy planning cycle in country helped to understand where CLEWS could be included. It also required many discussions with stakeholders involved in policy design and implementation in CLEWS-related ministries and collaboration with RC's offices and a national consultant.

Mainstreamed Training on Changing Mindsets in Public Institutions to Achieve the SDGs in the courses of the Pakistan's National School of Public Policy

CHALLENGE

Pakistan has been committed to the 2030 Agenda for Sustainable Development since its inception in 2015. "The country is advancing towards its commitment to the 2030 Agenda by working to strengthen institutional mechanisms, enhance awareness, create productive partnerships, and improve coordination... Strengthening institutions, ensuring meritocracy, and introducing transparency at all levels are essential for translating its political vision into reality through efficient and effective management of available resources and improving service delivery. A cornerstone of implementing the SDG goals is building on existing alliances and forging new partnerships, leveraging technology, and mobilizing innovative sources of finance." [1] This is particularly relevant, especially since the COVID-19 pandemic has unleashed an unprecedented crisis, causing further disruption to SDG progress, with the world's poorest and most vulnerable affected the most. A transformative and people oriented public service is critical to overcoming the crisis and delivering on the SDGs. However, to undertake the necessary transformation in public institutions, it was crucial to have a comprehensive vision that included strong public servants' capacities at all levels, including innovative mindsets and new behaviors to achieve significant improvements in policy implementation and to solve "wicked" problems.

SUPPORT PROVIDED

In 2021, the National School of Public Policy (NSPP), which is the most prestigious institution for in-service training of civil servants in Pakistan, expressed interest in working with UN DESA to hold a pilot training program at one of their NSPPs. The latter holds the "National Management Course" (NMC) for senior-ranking government officials. The objective of the NMC is to enhance participants'

understanding of strategic management, leadership, and governance and their relevance and application to public policy formulation and implementation.

In light of the above, UN DESA, in collaboration with the UN Resident Coordinator Office in Pakistan, organized a hybrid training workshop on changing mindsets. A mindset change is needed to manage a transformation that would drive improved service delivery. Transformation is expected to be a long-term journey and needs to involve all levels of civil servants. Given the workshop's success, the National Institute of Management (NIM), a constituent unit of the National School of Public Policy (NSPP), requested UN DESA's assistance in organizing and delivering training activities to raise awareness of the 2030 Agenda and promote mindset and behavioral change among public servants for SDG implementation. Given this request, UN DESA/DPIDG, in collaboration with UNRCO, organized a "Training of Trainers" to train staff from NIM and NSPP, who in turn trained their civil servants. UN DESA staff helped NIM design the two-day workshops on Changing Mindsets in Public Institutions to Realize the 2030 Agenda in Pakistan. The latter would then be embedded into NSPP school courses. The course aimed to equip public servants with innovative mindsets and behaviors to better address current and future challenges. After the Training of Trainers, NMI, in collaboration with the UNRCO and with the support of UNDESA, organized successful workshops on August 21 and 22, and November 28 and 29, 2022.

APPROACH ADOPTED

The training workshops were based on the Curriculum on Governance for the SDGs Toolkit on Changing Mindsets developed by UN DESA. They were co-designed with the UNRCO and the NSPP and were focused on a specific complex problem for the country. The Indus River Basin Case Study for a basic ecological restoration was chosen as an essential topic for Pakistan. Indeed, the Indus River Basin faces several issues, including water security in the transboundary basin and the importance of collaboration to address the impacts of climate change, among other aspects. Participants engaged in interactive discussions on key mindsets needed to solve some complex issues of the case study. Emphasis was given to nurturing innovative mindsets to enhance vertical and horizontal coordination and effective and inclusive delivery of services. This was done by focusing on key mindsets such as the leadership, collaboration, innovation, and digital mindsets.

RESULTS

As a result of the training, NSPP has mainstreamed the course on changing mindsets into its curriculum. One hundred thirty-four participants were trained. Outcomes from the Workshops highlighted that sharing experiences and cross-learning on innovative mindsets and behaviours can help public servants be more effective in creating solutions and implementing policies that could address current and future problems. Moreover, by providing advisory support and developing and piloting new methodologies, the training on changing mindsets in public institutions to achieve the SDGs is being mainstreamed in the courses of Pakistan's National School of Public Policy. Participants mentioned that the toolkit on changing mindset "provides an opportunity to learn new perspectives on mindsets and its application can lead to a personal growth and achievement of the organizational object." Also, participants mentioned that they would initiate changes in their

organization irrespective of their working environment and would try to make their organization a learning institution. In addition, they mentioned they would change their own attitude as far as possible. Primarily they will encourage the use of ICTs, collaboration, and teamwork".

LESSONS LEARNED

- Strong leadership, ownership, and commitment from the Pakistan National School of Public Policy counterpart
- A hybrid approach where the RCO was on-site to facilitate the event, and UN DESA staff facilitated the event remotely. The hybrid style was a critical component for the successful implementation of the Workshop. After the first Workshop, the organization of the Training of Trainers allowed NSPP to take full ownership of the design and implementation of the Workshop on Changing Mindsets in Public Institutions to Realize the 2030 Agenda in Pakistan.
- Importance of raising awareness of the 2030 Agenda and the SDGs among civil servants, as well as promoting innovative tools and practices in the public sector.
- The toolkit on changing mindset is a powerful toolkit that could help civil servants be change-makers. Civil servants are well-positioned to create change by turning ideas and visions into a course of action that generates the desired outcome. This is particularly important, especially now in this very fast-changing environment. "Doing" is vital because our learners experience and learn from their actions' effects.

Relevant documents : https://unpan.un.org/node/594

Establishment of a Roadmap for Effective National to Local Institutional Coordination and Monitoring Mechanisms for NSDP/SDG Implementation in Vanuatu

CHALLENGE

Vanuatu - with over 60 inhabited islands - represents many of the development challenges facing small island developing nations. The achievement of the SDGs is a major task for the country, particularly for the many remote communities spread across the archipelago. Development success depends greatly on enhancing national to local institutional coordination and improving monitoring mechanisms. These are also essential to implementing the country's highest level policy framework: the National Sustainable Development Plan (NSDP) also known as Vanuatu 2030 The People's Plan

– and the government's decentralization policy. Given Vanuatu's current socio-political environment, economic context and most importantly the natural setting, Vanuatu needs to be more innovative, pragmatic, responsive and creative to bring effective and efficient public service delivery and development directly to citizens. In this context, despite their large and increasing responsibilities, provincial and municipal administrations have relatively few trained staff, often just a single planner and a finance officer who also struggle with both physical and electronic communications. Because of these difficulties, Provincial Officers have, to date, had relatively little involvement in the national government's extensive efforts to develop and monitor the plans and policies designed to enable Vanuatu to achieve the vision of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals (SDGs) which is the overarching policy framework for achieving a 'stable sustainable and prosperous' Vanuatu. These efforts are embodied in Vanuatu 2030, which is overseen by the Department of Strategic Policy Planning and Aid Coordination (DSPPAC) within the Prime Minister's office.

SUPPORT PROVIDED

In 2020, the Department of Strategic Policy, Planning and Aid Coordination (DSPPAC) within the Prime Minister's office of the Government of the Republic of Vanuatu requested UN DESA to provide support in developing capacities for National to Local Coordination and Monitoring Mechanisms for the National Sustainable Development Plan. In response to this request, a workshop on "Enhancing National to Local Institutional Coordination and Monitoring Mechanisms for NSDP/SDG Implementation in Vanuatu" was organized in July 2022 in Port Vila. The capacity development workshop was hybrid with the participation of 40 in-person participants: 20 from the provincial level (Torba, Sanma, Penama, Malampa, Shefa, Tafea, Torba Provinces, and Lenakel Municipal Council), and 20 representatives from Line Ministries, the Country Coordination Specialist, UNDP in Vanuatu and UN DESA/DPIDG/UNPOG and SIDS Unit/UN DESA. Several speakers presented online via zoom.

APPROACH ADOPTED

Through collaboration with the Department of Strategic Policy Planning and Aid Coordination (DSPPAC) within the Prime Minister's office and with the support of UN DESA, through its Division for Public Institutions and Digital Government (DPIDG) and its Project Office on Governance (UNPOG), and in collaboration with the UN Resident Coordinator's Office and UNDP, the workshop was conducted in July 2022 after a period of lockdown in the country due to COVID-19.

The approach used was to adapt the Curriculum on Governance for the SDGs toolkit on effective national to local governance developed by UN DESA. Participants discussed the challenges and opportunities faced by Provincial Administrators in Coordinating Multi-level Governance for sector cooperation. Also, the workshop included other national and international expert presentations, where participants focused on the monitoring and evaluation of the SDGs and learned about the Philippines' experience with National to Local Institutional Coordination for NSDP/SDG Implementation. Challenges to decentralization were also discussed with emphasis on administrative, political, and financial challenges. Several examples from around the world of legal or other institutional arrangements between central and subnational governments for collaboration,

coordination, and consultation, as well as formal coordination and consultation mechanisms to integrate the priorities of subnational government entities into national policy/strategy formulation and planning processes, and for horizontal coordination at the regional and local levels were shared with the participants. Through plenary and group discussion, participants discussed the challenges in monitoring and reporting on the SDGs – including data collection and management, identified and formulated recommendations for the council of Ministers, and discussed areas and actions to integrate into the Provincial Actions Plans to implement the NSDP. During the Workshop, participants also engaged in group discussions to build synergies and partnerships between national and subnational levels for effective SDG implementation and to inform the DSPPAC and Provinces Road Map to accelerate action on Vanuatu 2030 – The People's Plan (NSDP).

RESULTS

UN DESA/DPIDG/UNPOG support resulted in an agreement on a set of recommendations to the Council of Ministers on enhancing national to local institutional coordination, and monitoring mechanisms and main recommendations for the provincial action plans to be implemented in coherence with the Nasara Sector Strategy 2022-2026 "Building Resilient Governance, Representation and Inclusion for a Safe, Secure and Prosperous Vanuatu". Furthermore, there was consensus on a DSPPAC and Provinces Roadmap to accelerate the implementation of Vanuatu 2030 – The People's Plan. The Roadmap includes 1) Policy Recommendations to the Council of Ministers to set up local institutional arrangements and governance frameworks to support the implementation of the NSDP; 2) Alignment of Provincial Plans with NSDP targets and indicators through raising awareness and review of Provincial Action Plans; 3) NSDP Monitoring and Evaluation System improved in Vanuatu through coordination across institutions; 4) Collaboration with UN DESA/UNPOG, UNDP to apply the toolkit on National to Local Coordination and Risk-Informed Governance to Vanuatu; 5) Delivery of UN DESA's Curriculum on Governance.

LESSONS LEARNED

There is a strong need to collaborate with the UN system and UN DESA in particular as per its comparative advantage and expertise in strengthening governance systems in Vanuatu at the local level, notably through the decentralization initiative driven by the current government. The localization of the SDGs requires strong capacity at the local level and there is a need to support such efforts.

Relevant documents: Curriculum on Governance for SDGs; Principles of Effective Governance
Contact us: For further information, please contact the Division for Public Institutions and Digital Government, UN DESA, at: unpan@un.org

Annex I: Capacity Development Activities at a Glance in Chronological Order

#	Date	Title	NO. of Webinars	Number of Participants and Social Media Reaches	Country/Region	Gender Balance (F/M)	Number of LDCs, LLDCs, and SIDS
1	10 – 11 January	**Global E-Participation Workshop "The Strategic and Policy Imperative of E-Participation for National Sustainable Development"**	2	47 participants from 15 countries	15 countries including: Azerbaijan, Bahamas, Bangladesh, Cabo Verde, Denmark, Japan, Malaysia, Mauritius, Myanmar, Peru, Portugal, Republic of Korea, Saudi Arabia, Singapore, United Kingdom	F 25/ M 22	LDCs: 2 LLDCs: 1 SIDS: 3
2	17 January	**Regional Webinar in Africa: Resilience and Recovery from COVID-19 through Sound Policymaking - "Policy coherence in Africa in response to COVID-19"**	1	295 participants from 68 countries attended on ZOOM	68 countries including: Algeria, Bahamas, Barbados, Belgium, Benin, Bhutan, Botswana, Burkina Faso, Burundi, Cabo Verde, Canada, China, Colombia, Congo, Côte d'Ivoire, Dominican Republic, Egypt, Equatorial Guinea, Eswatini, Ethiopia, France, Gambia, Ghana, Guinea, Guyana, India, Israel, Italy, Jordan, Kenya, Korea, Lebanon, Lesotho, Liberia, Madagascar, Malawi, Mali, Mauritania, Mauritius, Morocco, Mozambique, Namibia, Netherlands, Niger, Nigeria, Oman, Portugal, Rwanda, Sao Tome and Principe, Senegal, Seychelles, Somalia, South Africa, Spain, Sudan, Sweden, Switzerland, Tanzania, Thailand, Togo, Trinidad and Tobago, Tunisia, Uganda, United Kingdom, United States, Zambia, Zimbabwe	Around F 50%/ M 50%	LDCs: 23 LLDCs: 14 SIDS: 7
3	25 January	**Capacity Development Webinar "Effective Governance for Transformational Change: Strengthening capacities, mindsets, and competencies of public institutions to build the next generation of public servants in the Asia-Pacific Region" - Launch of the Curriculum on Governance for the Sustainable Development Goals (SDGs) in the Asia-Pacific region**	1	799 unique views from 76 countries in Zoom / 1,000 viewers from DESA Facebook Live Stream	76 countries including: Albania, Algeria, Aruba, Australia, Bangladesh, Belgium, Bhutan, Botswana, Burkina Faso, Cambodia, Chile, China, Côte d'Ivoire, Dominican Republic, Egypt, Ethiopia, Fiji, Finland, France, Germany, Guyana, Honduras, India, Indonesia, Italy, Jamaica, Japan, Kenya, Republic of Korea, Lao People's Democratic Republic, Libya, Madagascar, Malaysia, Maldives, Mauritius, Mexico, Mongolia, Morocco, Myanmar, Nepal, New Zealand, Nigeria, Oman, Pakistan, Palau, Palestinian Territories, Panama, Papua New	F 417/ M 375 (Prefer not to say 7)	LDCs: 16 LLDCs: 10 SIDS: 14

					Guinea, Peru, Philippines, Portugal, Qatar, Russia, Rwanda, Samoa, Saudi Arabia, Sierra Leone, Singapore, South Africa, Sri Lanka, Sudan, Suriname, Tajikistan, Tanzania, Thailand, Timor-Leste, Trinidad and Tobago, Tuvalu, Uganda, United Kingdom, United States, Uzbekistan, Vanuatu, Vietnam, Yemen		
4	24 – 28 January	**Capacity Development Training Workshop on Changing Mindsets in Public Institutions to realize the 2030 Agenda in Pakistan**	5	37 participants	Pakistan	F 1/ M 36	N/A
5	7 – 9 February	**Institutional Arrangements for Coherent Policy Formulation in the Areas of Climate, Land, Energy and Water Systems (CLEWS) in Namibia**	3	37 participants	Namibia	Around F 30%/ M 60%	N/A
6	8 March	**Virtual Workshop on the Promotion of Intergenerational Equity for Sustainable Development**	1	355 participants on Zoom	77 countries including: Afghanistan, Algeria, Argentina, Armenia, Bangladesh, Barbodos, Belgium, Benin, Buhtan, Bosnia and Herzegovina, Botswana, Brazil, Burkina Faso, Canada, Democratic Republic of Congo, Ecuador, Egypt, Equatorial Guinea, Ethiopia, Fiji, Finland, France, Germany, Ghana, Greece, Grenada, Guinea, Guyana, Honduras, India, Indonesia, Italy, Japan, Kenya, Republic of Korea, Liberia, Libya, Malawi, Malaysia, Maldives, Mauritius, Mexico, Federated States of Micronesia, Mongolia, Morocco, Mozambique, Myanmar, Nauru, Nepal, Netherlands, Nigeria, Oman, Pakistan, Palau, Palestinian Territories, Peru, Philippines, Puerto Rico, Qatar, Rwanda, Saint Lucia, Saudi Arabia, Sierra Leone, South Africa, Spain, Suriname, Switzerland, Tanzania, Thailand, Togo, Trinidad and Tobago, Uganda, United Kingdom, United States, Zambia, Zimbabwe	F 204/ M 148 (Prefer not to say 3)	LDCs: 19 LLDCs: 12 SIDS: 9
7	15 – 16 March	**Capacity Building Workshop on New Approaches to e-Government for SDG Implementation**	2	32 participants	7 countries including: Bangladesh, Egypt, Indonesia, Islamic Republic of Iran, Malaysia, Nigeria, Turkey	N/A	LDCs: 1 LLDCs: 0 SIDS: 0

8	16 – 17 March	**Peer-to-Peer Learning International Workshop on Public Service Training Assessment Framework for Strengthening Capacities of Public Servants to Support SDG Implementation**	2	80+ Bhutan Officials	Bhutan	F 64/ M 42	LDCs: 1 LLDCs: 1 SIDS: 0
9	22 – 31 March 2022	**Capacity Development Training Workshop on Innovation, Digital Government and Changing Mindsets for Public Sector Transformation in Guyana to Achieve the Sustainable Development Goals**	6	More than 70 Permanent and Deputy Permanent Secretaries, Regional Executive Officers, Chief Executive Officers of Guyana participated in the Workshop.	Guyana	Survey respondents: 60% F/ 40% M	LDCs: 0 LLDCs: 0 SIDS: 1
10	28 – 30 March 2022	**APRM-UNDESA Capacity-building Workshop on Africa's Voluntary National Reviews for the HLPF 2022 and domestication of Agenda 2063 Abuja-Nigeria**	2	250 participants (100 in person, 150 online)	21 African countries	Survey respondents: 50% F/ 50% M	N/A
11	10 – 17 May 2022	**Training of Trainers Workshop on Effective National to Local Public Governance for SDG Implementation in Cambodia**	5	17 officials	Cambodia	About 20%F/ 80% M	LDCs: 1 LLDCs: 0 SIDS: 0
12	16 June 2022	**Webinar on Promoting Independent External Audits on Credibility of Government Budgets: How Supreme Audit Institutions Assess and Address Budget Credibility**	1	21 participants in person, 6 participants online	Argentina, Brazil, Canada, France, Georgia, India, Indonesia, Jamaica, Morocco, Philippines, Uganda, South Africa, Spain, United States, Zambia	F 9/ M 18	LDCs: 2 LLDCs: 2 SIDS: 1
13	27-30 June 2022	**Capacity Development Workshop on "National Consultations for Interim Institutional Arrangements for advancing Ocean Governance in Jamaica"**	1	30 participants	Jamaica	N/A	LDCs: 0 LLDCs: 0 SIDS: 1
14	5-14 July 2022	**Online Workshop on Risk-informed Governance, Climate Action, and Finance Mechanisms for Local Resilience**	4	248 participants	Afghanistan, Argentina, Bangladesh, Cambodia, Ethiopia, Fiji, Ghana, India, Indonesia, Lao People's Democratic Republic, Nepal, Nigeria, Pakistan, Philippines, Republic of Korea, South Sudan, Sri Lanka, Uganda	N/A	LDCs: 8 LLDCs: 6 SIDS: 1

15	7 July 2022	**Capacity Development Webinar on Implementing a Multi-Pronged Strategy for Digital Transformation: Lessons from Asia**	1	About 500 participants attended the webinar with over 120 participants who followed the webinar via Zoom and over 340 participants who followed on DESA Facebook Live.	51 countires including: Antigua and Barbuda, Argentina, Armenia, Australia, Bahamas, Bangladesh, Barbados, Bhutan, Cambodia, Cameroon, Canada, China, Croatia, Dominican Republic, Ethiopia, Fiji, France, Germany, Grenada, Honduras, India, Indonesia, Iraq, Italy, Korea, Kuwait, Latvia, Lebanon, Malta, Mauritius, Mongolia, Morocco, Nigeria, Pakistan, Peru, Philippines, Rwanda, Saint Lucia, Saudi Arabia, Seychelles, South Africa, Sri Lanka, Thailand, Trinidad and Tobago, Tunisia, Uganda, United Kingdom, United States, Uzbekistan, Vietnam, Zambia	F 36%/ 64% M	LDCs: 7 LLDCs: 7 SIDS: 7
16	12 July 2022	**HLPF 2022 Side-event "Building Back Better: Institution Building and Youth Engagement in Public Services Delivery in Countries Emerging from Conflicts"**	1	N/A	N/A	N/A	N/A
17	12 July 2022	**HLPF Side Event: Transforming Institutions to Build Back Greener: the Case for Natural Capital Accounting**	1	N/A	N/A	N/A	N/A
18	20-22 July 2022	**Workshop on Enhancing National to Local Institutional Coordination and Monitoring Mechanisms for NSDP/SDG Implementation in Vanuatu**	3	36 participants	Vanuatu	7 F / 29 M	LDCs: 0 LLDCs: 0 SIDS: 1
19	25 – 29 July 2022	**Capacity-Building Workshop on Advancing innovative partnerships and inclusive governance in pursuit of the Sustainable Development**	5	40 participants	Ethiopia, Ghana, Kenya, Korea, Morocco, Nigeria, Portugal, Rwanda, South Africa, Switzerland, Tanzania, Uganda, USA (based on Cristina's panle session report)	8 F/ 32 M	LDCs: 4 LLDCs: 3 SIDS: 0
20	2 – 4 August 2022	**National Workshop on Transparency, Accountability and Ethics in Public Institutions**	3	80 participants	Malawi	N/A	LDCs: 1 LLDCs: 1 SIDS: 0
21	10-11 August 2022	**National Workshop on "Regulatory Sandbox on Central Bank Digital Currency"**	2	36 high-level officials from the MMA and MECCT	Maldives	N/A	LDCs: 0 LLDCs: 0 SIDS: 1

22	22 -23 August	**Workshop on "Changing Mindsets in Public Institutions to Realize the 2030 Agenda in Pakistan"**	2	Around 48 participants	Pakistan	N/A	N/A
23	6 September 2022	**UN DESA-KRILA Forum on "Promoting Innovative Local Governance for Accelerating the Implementation of the Sustainable Development Goals & Building an Inclusive and Resilient Society in the Post-COVID-19 Era"**	1	343 participants	50 countries	N/A	N/A
24	7 September 2022	**United Nations E-Government Survey Local Online Service Index (LOSI) Webinar Series Episode 1 – Jordan**	1	N/A	Jordan	N/A	N/A
25	12 October 2022	**Capacity Development Webinar: Effective governance for transformational change: Strengthening capacities, mindsets and competencies of public institutions to build the next generation of public servants in Latin America & Caribbean**	1	158 participants	Argentina, Aruba, Bangladesh, Brazil, Chile, Colombia, Costa Rica, Denmark, Dominican Republic, El Salvador, Equatorial Guinea, Guatemala, India, Italy, Korea, Mauritius, Mexico, Netherlands, Nigeria, Norway, Pakistan, Peru, Philippines, Spain, Switzerland, Trinidad and Tobago, Uruguay, United States of America	Survey respondents: F 11/ M 9	LDCs: 1 LLDCs: 0 SIDS: 3
26	14 October 2022	**2022 KIPA – UN DESA International Forum: Public Administration and Governance for Sustainable Development in the Era of COVID-19**	1	130 live participants via YouTube; 764 views as of 18 October.	N/A	N/A	N/A
27	27-29 October	**Regional Capacity Building Workshop on Implementation of the UN Principles of Effective Governance for Sustainable Development in Africa**	3	54 participants	Benin, Botswana, Egypt, Ethiopia, Ghana, Kenya, Liberia, Morocco, Mozambique, Namibia, Niger, Nigeria, Rwanda, Somalia, South Africa, Uganda, Zambia, Zimbabwe	N/A	LDCs: 9 LLDCs: 7 SIDS: 0
28	31 October – 1 November	**Workshop on Digital Platform of Energy Producers in Kazakhstan**	2	over 100 participants	Kazakhstan	N/A	LDCs: 0 LLDCs: 1 SIDS: 0
29	2-3 November	**Workshop on Data Policy in Kazakhstan**	2	100 participants	Kazakhstan	N/A	LDCs: 0 LLDCs: 1 SIDS: 0
30	9 November 2022	**24th International congress of supreme audit institutions (INCOSAI XXIV) Side Event "Handbook on supreme audit institutions' contribution to strengthening budget credibility through external audits"**	1	20 in person plus 110 online (128 registered)	Albania, Algeria, Argentina, Armenia, Australia, Belarus, Belgium, Brazil, Cabo Verde, Cambodia, Cameroon, Canada, Chile, Costa Rica, Denmark, Egypt, El Salvador, Ethiopia, France, Gambia, Georgia, Ghana, Greece, Haiti, India, Indonesia, Jamaica, Kenya, Kyrgyzstan,	F 41 / M 87	LDCs: 10 LLDCs: 6 SIDS: 4

					Lebanon, Luxembourg, Malawi, Mexico, Morocco, Mozambique, Nepal, Nigeria, Norway, Paraguay, Philippines, Romania, South Africa, Suriname, Switzerland, Tanzania, Tunisia, Uganda, United Arab Emirates, United Kingdom, United States, Uruguay, Zambia		
31	17-18 November 2022	**Capacity Building Workshop on "Adopting new approaches to e-government for SDG implementation"**	2	30 participants	Bangladesh, Indonesia, Iran, Malaysia, Nigeria, Pakistan, Turkey	N/A	LDCs: 1 LLDCs: 0 SIDS: 0
32	22-24 November 2022	**Regional Symposium on Effective Governance and Digital Transformation for Accelerating Implementation of the 2030 Agenda for Sustainable Development and Addressing Global Challenges**	3	304 participants (130 participants in person and 170 online)	Afghanistan, Albania, Algeria, Angola, Argentina, Armenia, Australia, Azerbaijan, Bahamas, Bahrain, Bangladesh, Barbados, Belarus, Belgium, Benin, Bhutan, Bolivia, Bosnia and Herzegovina, Botswana, Brazil, Brunei Darussalam, Bulgaria, Burkina Faso, Burundi, Cabo Verde, Cambodia, Cameroon, Canada, Chad, Chile, China, Colombia, Comoros, Costa Rica, Cote d'Ivoire, Croatia, Democratic Republic of the Congo, Dominican Republic, Ecuador, Egypt, Equatorial Guinea, Eswatini, Ethiopia, Fiji, Finland, France, Gambia, Georgia, Germany, Ghana, Greece, Guatemala, Guinea, Guinea Bissau, Guyana, Haiti, Honduras, Hungary, India, Indonesia, Iran, Iraq, Ireland, Israel, Italy, Jamaica, Japan, Jordan, Kazakhstan, Kenya, Kiribati, Kyrgyzstan, Lao People's Democratic Republic, Lebanon, Lesotho, Liberia, Libya, Madagascar, Malawi, Malaysia, Maldives, Mali, Mauritius, Mexico, Mongolia, Montenegro, Morocco, Mozambique, Myanmar, Namibia, Nepal, Netherlands, Nicaragua, Niger, Nigeria, Oman, Pakistan, Palau, Panama, Papua New Guinea, Peru, Philippines, Poland, Portugal, Qatar, Republic of Congo, Republic of Korea, Republic of Moldova, Romania, Russian Federation, Rwanda, Saint Kitts and Nevis, Samoa, Sao Tome and Principe, Saudi Arabia, Senegal, Serbia, Seychelles, Sierra Leone, Slovenia, Somalia, South Africa, South Sudan, Spain, Sri	Survey respondents: F 45/ M 57 (Prefer not to say 3)	LDCs: 39 LLDCs: 28 SIDS: 22

					Lanka, Sudan, Sweden, Switzerland, Syrian Arab Republic, Tajikistan, Thailand, Togo, Tonga, Trinidad and Tobago, Tunisia, Turkiye, Uganda, United Nations, United Arab Emirates, United Kingdom of Great Britain and Northern Ireland, United Republic of Tanzania, United States of America, Uruguay, Uzbekistan, Vanuatu, Viet Nam, Yemen, Zambia, and Zimbabwe		
33	23-24 November 2022	**Validation Workshop of the Climate, Land-use, Energy and Water Systems (CLEWs) Initiative to Strengthen the Formulation of Sectoral and National Development Plans in Namibia**	2	29 participants	Namibia	11 F/ 12 M (Prefer not to say 6)	N/A
34	28 November 2022	**Training of Trainers of the Toolkit on Innovation and Digital Government for Public Service Delivery**		N/A	Asia and the Pacific Region, including from Bangladesh, China, Indonesia, Japan, Nepal, the Philippines, Republic of Korea, Singapore, Thailand, and Viet Nam.	N/A	LDCs: 2 LLDCs: 1 SIDS: 1
35	28-29 November 2022	**Capacity Development Workshop on Changing Mindsets in Public Institutions to Realize the 2030 Agenda for Sustainable Development in Pakistan**	2	49 Senior-level civil servants	Pakistan	N/A	N/A
36	28 November – 2 December 2022	**17th annual Internet Governance Forum (IGF)**	5	5,120 participants from 170 countries	170 countries	43% F/ 56% M/ 1% Other	N/A
37	1 December 2022	**Open Forum on adopting data governance framework: from silos to ecosystem**	1	N/A	N/A	N/A	N/A
38	8 December 2022	**Annual Meeting of the Global Initiative on Building Capacities of Public Servants for SDGs Implementation on "Mainstreaming the SDGs in the Curricula of Schools of Public Administration, New Mindsets and Competencies"**	1	N/A	N/A	N/A	N/A
39	7-9 December 202	**National Workshop on "Youth Engagement in Institution Building and Public Services Delivery for Sustainable Development After the Pandemic"**	3	64 participants	Cote d'Ivoire	21 F/ 43 M	N/A

Annex II: Participation of DPIDG staff in capacity development activities

#	Date	Title	Organizer	DPIDG's Role	Number of Participants
1.	18 January 2022	**Participation in the 26th meeting of the Regional Interagency Working Group on ICT**	ITU, UN ESCAP, and the Asia-Pacific Telecommunity (APT)	DPIDG/UNPOG was invited to participate and contribute as a speaker during the 26th Meeting of the Regional Interagency Working Group on Information and Communication Technology, co-organized by ITU, UN ESCAP, and the Asia-Pacific Telecommunity (APT). The meeting was attended by 23 international organizations including UN-Habitat, UNU, UNODC, UN Women, UNCDF, WFP and FAO among others. The meeting shared key activities of each organization and discussed common areas of interest and possible cooperation. The Head of UNPOG presented DPIDG/UNPOG's planned activities in 2022 on digital government and digital transformation to explore collaborative opportunities and partnership with the international organizations.	N/A
2.	24 January 2022	**Participation in the 2021-2022 International Mayors Forum**	Organized by UNOSD/DSDG in collaboration with UNCRD/DSDG	The Head of UNPOG participated and delivered an opening statement on "Whole-of-Government Approach and Effective Institutions for SDGs Localization", organized by UNOSD/DSDG in collaboration with UNCRD/DSDG. The statement elaborated on a) the global frameworks on SDG localization; b) SDG localization strategy; and c) effective governance, institutions, and whole-of-government approach for SDG localization. UNPOG's participation in the conference provided a good opportunity to highlight the importance of effective governance, whole-of-government approaches, and effective institutions to accelerate the implementation of the 2030 Agenda for Sustainable Development at the local level. The participation also provided a good opportunity to promote UN DESA/DPIDG's Curriculum on Governance for the SDGs. The Forum was attended by mayors, sub-national government officials and representatives, national institutions, academia, youth, and other stakeholders concerned with SDG implementation at the national and local level in developed and developing countries.	N/A
3.	25 January 2022	**Participation in the KIPA Global Consultative Group of Experts**	Korea Institute of Public Administration (KIPA)	At the request of the Korea Institute of Public Administration (KIPA), the Head of UNPOG participated in the KIPA Global Consultative Group of Experts. After KIPA introduced its workplan for 2022, DPIDG/UNPOG received feedback on the proposed UN DESA-KIPA joint research as well as co-organizing one Forum tentatively scheduled in June 2022. KIPA has requested DPIDG/UNPOG's cooperation in its online training programmes as a resource person.	N/A
4.	27 January 2022	**Presentation in Training Workshop on the Curriculum on Governance for the Sustainable Development Goals (SDGs) in collaboration with the National Human Resources Development Institute (NHI) of the Republic of Korea**	National Human Resources Development Institute (NHI) of the Republic of Korea	At the request of the National Human Resources Development Institute (NHI) of the Republic of Korea, DPIDG/UNPOG conducted a Training Workshop on the Curriculum on Governance for the Sustainable Development Goals. Both DPIDG/PMCDU and DPIDG/UNPOG delivered presentations, which were very well received. The Workshop consisted of 2 sessions with an open discussion. The training introduced two Toolkits of the Curriculum, i.e., Changing Mindsets in Public Institutions to Implement the 2030 Agenda for Sustainable Development and Government Innovation for Social Inclusion of Vulnerable Groups. A total of 20 programme officers from Korean government agencies in charge of global education and cooperation attended the Workshop.	20 programme officers from Korean government agencies attended the workshop.

5.	30 January 2022	**Presentation in Training Session on the Need for New Mindset & Capacity Development for Public Officials to Realize the 2030 Agenda for Sustainable Development at Bangladesh Public Administration Training Center (BPATC) for Senior Government Officials of Bangladesh**	Bangladesh Public Administration Training Center (BPATC)	At the request of BPATC, DPIDG/UNPOG delivered a training session on "The Need for New Mindsets & Capacity Development for Public Officials to Realize the 2030 Agenda for Sustainable Development". This training session, which is part of BPATC's Advanced Course on Administration and Development was attended by more than 30 senior government officials from various government departments. The training session provided knowledge on new mindsets and the strategies for promoting a change in mindsets at the individual, organizational and institutional levels for government officials in Bangladesh. The training received positive feedback from the course director as well as the Rector of BPATC, and they requested for further capacity development support and collaboration. This training session was prepared on the basis of the Training Toolkit on Changing Mindsets in Public Institutions to Implement the 2030 Agenda for Sustainable Development, which is part of DPIDG's Curriculum on Governance for the SDGs.	30+ Senior Government officials
6.	10 February 2022	**Presentation in Hybrid Consultative Workshop on the United Nations / Government Joint Initiatives Towards Green Recovery and Long-Term SDG Planning in Mauritius**	UN Resident Coordinators' Office in collaboration with the Ministry of Agro-industry and Food Security, the Ministry of Industrial Development, SMEs and Cooperatives under the patronage of the Prime Minister's Office of Mauritius	DPIDG and UNITAR delivered a presentation at a Consultative Workshop aimed at discussing joint initiatives towards Green Recovery and Long-Term SDG Planning. The Workshop was organized by the UN Resident Coordinators' Office in collaboration with the Ministry of Agro-industry and Food Security, the Ministry of Industrial Development, SMEs and Cooperatives under the patronage of the Prime Minister's Office of Mauritius and took place from 4 to 10 February. The DPIDG/UNITAR presentation focused on policy coherence post-COVID based on system thinking with a view to supporting the government of Mauritius with aligning short-term recovery responses to more sustainable long-term development planning. DPIDG also presented proposals for next steps. Other topics that triggered a lively discussion among participants were related to the progress of implementation of the Partnership for Action on Green Economy (PAGE) explaining the linkages with the food systems pathways and disaster risk management, the implementation of the COVID-19 Social Economic Response Plan (SERP), the country comprehensive assessment that is in the making as well as a proposal to implement INFF in Mauritius. The presentation was well received and collaboration will continue with the RCO.	N/A
7.	18 February 2022	**Participation in the International Training Course on Environment Organized by the Ministry of Environment, Republic of Korea**	Ministry of Environment, Republic of Korea	The Head of UNPOG was invited to participate in the 2022 International Training Course on Environment organized by the Ministry of Environment, Republic of Korea on 18 February 2022. The Course was attended by 25 young professionals with background in international studies and environmental studies. The Course is a 3- week programme consisting of lectures on SDGs, climate change, and the general introduction of international organizations. DPIDG/UNPOG introduced the emerging trends of public administration and main policy issues confronting government institutions as well as UNPOG's efforts in strengthening the public administration capacity of developing countries for achieving the 2030 Agenda for Sustainable Development.	25 young professionals

8.	23 February	**Participation in the World Smart Sustainable Cities Organization (WeGO) 2022 Activities Kick-off Event**	WeGo	The Head of UNPOG was invited to participate in the 2022 Activities Kick-off Event organized by WeGo on 23 February. WeGO is an international organization with members of over 200 city and local governments, smart tech solution providers, and national and regional organizations that are committed to the transformation of cities into smart sustainable cities. The event was attended by more than 150 participants on- and offline, from member cities, private sector, academia, international organizations and specialists in the smart city development field. This event provided a good opportunity for DPIDG/UNPOG to explore further collaboration with WeGO on building smart sustainable cities.	More than 150 participants on- and offline
9.	23 - 24 February 2022	**Participation in the Development Academy of the Philippines (DAP) Graduate School International Research Colloquium on SDGs and Futures Thinking**	Development Academy of the Philippines (DAP) Graduate School	DPIDG was invited to participate in the DAP Graduate School International Research Colloquium on SDGs and Futures Thinking held via Zoom from 23 to 24 February 2022. Joined by two senators of the Senate of the Philippines, two DPIDG staff delivered keynote speeches on "Changing Mindsets for Achieving the SDGs" and "Effective Public Governance for the SDGs and Resilient Recovery from COVID-19" during the Opening Session on 23 and 24 February respectively. The International Research Colloquium, with focus on mainstreaming the 2030 Agenda for Sustainable Development in local development and futures thinking, discussed a wide range of policy issues including strengthening public governance, smart city and resilience building, innovative approaches to SDG implementation and monitoring, local autonomy and SDG localization, local capacity building, and responsive public administration curriculum of higher education institutions. The Colloquium was attended by more than 350 participants from government institutions, academia, civil society organizations and international organizations. On 23 February, one DPIDG/UNPOG staff was also invited to participate in the event as a reactor to provide comments on 13 thematic presentations delivered by research fellows.	350+ participants from government institutions, academia, civil society organizations and international organizations
10.	1 March 2022	**Participation in consultation workshops in March 2022 to inform CCA of Seychelles**	UNITAR and RCO Seychelles	DPIDG met with UNITAR and RCO Seychelles to discuss how to address the RCO's request to further disseminate UN DESA-UNITAR analytical report on how system thinking can contribute to coherent strategic planning in Seychelles. The report is meant to support the government in aligning its short-term recovery needs with longer-term national development plans. The RCO of Seychelles has requested UN DESA and UNITAR to take part in the participatory process towards the development of the CCA. DPIDG and UNITAR will present the report during the consultation workshops to raise awareness about the importance of coherent long-term development planning to increase the country's resilience. The consultation workshops will take place in March 2022.	N/A
11.	7 March 2022	**Participation in ESCWA workshop on Arab Digital Agenda (ADA)**	ESCWA	DPIDG remotely participated in the expert group meeting organized by ESCWA in the development of the Arab Digital Agenda. The workshop was held in person in Cairo, Egypt with remote participation of various UN Agencies. During the meeting, DPIDG provided inputs related to e-government and ICT indicators. To learn more about the event, please visit here.	N/A
12.	16 March 2022	**Participation in 77th Anniversary of the Contraloría General de Cuentas de la República de Guatemala**	General Comptroller of Guatemala, Guatemala's Supreme Audit Institution (SAI)	At the invitation of the General Comptroller of Guatemala, DPIDG staff participated in the institutional anniversary of Guatemala's Supreme Audit Institution (SAI) and delivered two presentations for staff and high-level personnel, respectively on the contribution of SAIs to sustainable development and on the impact of the COVID-19 pandemic on SAIs and their role in the recovery.	N/A
13.	25 March 2022	**Presentation in The International Conference on Digital Government Technology and**	UNDP Thailand, Digital Government Development Agency (DGA)	The Chief of the Digital Government Branch delivered a speech on the 2020 E-Government Survey to a hybrid conference titled The International Conference on Digital Government Technology and Innovation. The event, co-organized by the Digital Government Development Agency of Thailand (DGA) in collaboration with UNDP, aimed to show how digital technology is helping Thailand's government sector to provide better public services, as well as to serve as a platform for the exchange of ideas and knowledge among local and foreign academics and researchers.	N/A

		Innovation – Bangkok, Thailand		DGA is a central agency responsible for providing services to promote and support, develop and manage digital technology infrastructure services. It also studies artificial intelligence technology to be used to improve efficiency in the government sector.	
14.	29 March 2022	**Participation in the Expert Group Meeting of the Asia-Pacific Economic Cooperation (APEC) Emergency Preparedness Working Group (EPWG)**	Ministry of Emergency of China, Chair of APEC's Emergency Preparedness Working Group (EPWG)	At the invitation of the Ministry of Emergency of China, Chair of APEC's Emergency Preparedness Working Group (EPWG), DPIDG/UNPOG participated in the First Advisory Expert Group Meeting on developing the Risk-informed Decision-Making Framework for Resilience. APEC's EPWG plays a constructive role in enabling the Asia-Pacific region to better prepare for and respond to emergencies and disasters by helping to reduce the risk of disasters and build resilience. The Advisory Expert Group discussion provided DPIDG/UNPOG an opportunity to highlight the importance of the 11 Principles of Effective Governance, risk-informed governance and changing mindsets to accelerate progress on implementing the 2030 Agenda for Sustainable Development. DPIDG/UNPOG will continue to engage and contribute expert advice to APEC's EPWG on developing the Risk-informed Decision-Making Framework for Resilience.	N/A
15.	30 March 2022	**Participation in the Asia-Pacific Forum on Sustainable Development 2022**	ESCAP	DPIDG/UNPOG participated in the 9th Asia-Pacific Forum on Sustainable Development 2022 organized by ESCAP on "Building back better from the coronavirus disease (COVID-19) while advancing the full implementation of the 2030 Agenda for Sustainable Development in Asia and the Pacific". During the Forum, the Head of UNPOG delivered a stakeholder statement during the Session on Review of regional progress on the SDGs. DPIDG/UNPOG's participation in the Forum provided a good opportunity to highlight the importance of the 11 Principles of Effective Governance, transformative public service, and multi-stakeholder engagement for building back better from the pandemic while advancing the full implementation of the 2030 Agenda for Sustainable Development. The participation in the Forum provided a good opportunity to promote the UN DESA/DPIDG's Curriculum on Governance for the SDGs. The Forum is an annual inclusive intergovernmental forum and a regional platform for supporting countries, in particular those with special needs, in the implementation of the 2030 Agenda for Sustainable Development while serving as a regional preparatory meeting to the High-level Political Forum.	N/A
16.	4 April 2022	**Participation in ECE regional workshop for VNR countries**	UNECE	DPIDG participated in the virtual UNECE Regional VNR Workshop. The objective of the workshop was to support countries in the preparation of their VNRs for HLPF 2022. During the session on "Status of preparations for voluntary national reviews at the 2022 HLPF," a staff member provided an introductory presentation to the segment on "coordination and institutions."	N/A
17.	5 – 6 April 2022	**Participation in the Virtual International Conference on Challenges to Disaster Risk Reduction and Resilient Habitat**	Centre for Disaster Management Studies of University of Delhi Sheikh Sarai	At the request of the Centre for Disaster Management Studies of University of Delhi Sheikh Sarai, Phase II, DPIDG/UNPOG delivered a keynote speech at the International Conference on Challenges to Disaster Risk Reduction and Resilient Habitat via Zoom on 5 April. The speech titled "Risk-informed Governance for the SDGs Implementation" discussed emerging challenges and impact of COVID-19 pandemic and climate crisis on the SDGs, effective governance for disaster risk reduction and the SDGs, and policy implications and key takeaways. The conference was attended by 230 participants comprising of professionals, academics, and university students. The event provided a good opportunity to promote the UN DESA/DPIDG's Curriculum on Governance for the SDGs.	230 participants comprising of professionals, academics, and university students
18.	11 – 12 April 2022	**Participation in Botswana Global VNR Workshop**	Government of Botswana	DPIDG participated remotely in the Second Global Workshop for 2022 VNR Countries, held in hybrid format in Botswana. A staff member delivered a presentation in a session on "Good practices in reflecting key policy issues in the VNR reports and presentations: mobilizing and organizing institutions and engaging stakeholders." To inform the presentation and to share with meeting participants for knowledge exchange, DPIDG gathered approximately 18 short videos prepared by VNR focal points that succinctly address their institutional arrangements for the VNR and SDGs.	N/A

19.	11 – 15 April 2022	**Participation in Country Assessment Mission to Kazakhstan for implementation of regulatory sandboxes initiatives**	UNDESA/ DPIDG, ESCAP to the Republic of Kazakhastan	UN DESA/DPIDG organized a joint mission with ESCAP to the Republic of Kazakhstan to conduct a country assessment under the Trust Fund project on "The Use of New Technology Policy Experimentation and Regulatory Sandboxes for Digital Transformation in the Republic of Kazakhstan: A Pilot Initiative" and discussions of the concept notes for project ideas on regulatory sandboxes under the DA 2124B project on Frontier Technology Policy Experimentation and Regulatory Sandboxes in Asia and the Pacific. During the first three days of the mission a series of high-level meetings took place with Kazakh government representatives, including the minister and two vice-ministers for Digital Development, Innovation and Aerospace Industry, 11 Chief Digital Officers at the rank of vice-ministers from key industry areas in Kazakhstan, as well as the chairman of the board, managing director, and director of international cooperation department of Zerde National Info Communications Holding JSC, representatives of the Astana International Financial Centre (AIFC), Artificial Intelligence Fund (AI Fund), and members of the Working Group established for implementation of both projects in Kazakhstan. The discussions focused on the strategic vision and achievements towards digital transformation in Kazakhstan, online service delivery, plans and projects on further digitalization of the government, as well as initiatives proposed by the government of Kazakhstan for testing though regulatory sandboxes initiatives under joint implementation of UN DESA and ESCAP. The meetings also identified possible collaboration between the governments of Kazakhstan and the Maldives around FinTech projects on cryptocurrency, which will be further explored through ESCAP in each of the respective countries. The meetings also addressed e-government development trends in the Central Asia region and Kazakhstan in particular, as well as questions related to an updated methodology of the upcoming 2022 E-Government Survey.	N/A
20.	12-14 April	**Participation in Better Regulation and Centre of Governments Working Group**	Regional School of Public Administration (ReSPA)	At the invitation of the Regional School of Public Administration (ReSPA), DPIDG facilitated a three-day meeting on Better Regulation and Centre of Governments. The event took place in Ljubljana, Slovenia. The meeting aimed to strengthen capacities of national public administrations in the Western Balkan region to carry out evidence-informed policymaking. It was attended by high-level representatives from Montenegro, Albania, North Macedonia, Serbia, and Bosnia-Herzegovina. DPIDG provided substantive assistance to both working groups and made presentations on "Improved policy coordination in the context of the implementation of the 2030 Agenda in the Western Balkans". The presentations highlighted the role of transformational leadership in creating a culture of innovation which promotes the use of modern technologies for informed and integrated policy making. The presentations were well received by the participants who expressed their appreciation to DPIDG for its continued efforts to build public administration capacity in the region for achieving the SDGs.	N/A
21.	14 – 15 April	**Presentation in Capacity Development for Innovation in Governance and Digitization of Public Services**	Astana Hub, Ministry of Interior and Safety, NIA – Republic of Korea, and the UNDP Country office in Kazakhstan	UN DESA and ESCAP representatives delivered presentations at the "The Regional Conference on the Needs-Assessment Survey Results" organized under the project Capacity Development for Innovation in Governance and Digitization of Public Services, organized by the Astana Hub, Ministry of Interior and Safety, NIA – Republic of Korea, and the UNDP Country office in Kazakhstan. This project aims at building the capacity of public servants to innovate in governance matters and delivering digitalized public services through differentiated channels of delivery. Participating countries included Kazakhstan, Kyrgyzstan, Tajikistan, and Uzbekistan from Central Asia, and Armenia, Azerbaijan, and Georgia from the South Caucasus. UN DESA and ESCAP shared information about the global trends in digital transformation and the key initiatives implemented by UN DESA and ESCAP in the region supporting digital transformation in the public sector.	N/A
22.	20 April 2022	**Presentation in Forum of Municipal Councilmembers of**	Bolivian Association of Municipalities	DPIDG was invited to deliver a presentation on the 2030 Agenda and how to accelerate the implementation of the SDGs through capacity development at the First Forum of Municipal Councilmembers of Bolivia. Organized by the Bolivian Association of Municipalities (ABM), and with the support of the Latin American Federation of Cities,	N/A

		Bolivia on the 2030 Agenda for Sustainable Development and building capacity to implement the SDGs	(ABM), and with the support of the Latin American Federation of Cities, Municipalities, and Local Governments Associations (FLACMA), the United Nations Development Programme (UNDP)	Municipalities, and Local Governments Associations (FLACMA), the United Nations Development Programme (UNDP), among others, the hybrid event was attended by more than 140 people, and representatives of municipal associations from Bolivia, Chile, Colombia, Mexico, and Peru. The presenters discussed the challenges faced by local governments and the role of municipal councils in supporting the development of their municipalities. DPIDG emphasized the importance of capacity building and of aligning local development plans to the 203 Agenda and the achievement of the SDGs. The Principles for Effective Governance for Sustainable Development and how the Curriculum on Governance for the SDGs can support the strengthening of local capacity and contribute to effective national to local governance for SDG implementation were presented and discussed. The event was livestreamed via Facebook on the ABM official page.	
23.	20 April 2022	**Presentation on ESG for Sustainable Development at the Incheon Global Campus Employee Training Session organized by Incheon Global Campus, Republic of Korea**	**Incheon Global Campus, Republic of Korea**	The Head of UNPOG delivered a presentation on ESG for Sustainable Development: Significance and Challenges at the Incheon Global Campus Employee Training Session. The presentation elaborated on thematic issues such as the ESG approach and principles and trends, ESG management practices and strategies, the roles of local government in the ESG framework, and challenges in advancing the ESG values and principles. DPIDG/UNPOG's participation in the programme provided an opportunity to promote the Curriculum on Governance for the SDGs to the Incheon community.	N/A
24.	22 April 2022	**Co-organization of the 2022 Carbon Neutrality and Regional Economics Countermeasure Seminar**	Incheon Housing and City Development Cooperation and Korea Regional Economic Association, UN DESA-DPIDG/UNPOG	In collaboration with Incheon Housing and City Development Cooperation and Korea Regional Economic Association, DPIDG/UNPOG co-organized the "2022 Carbon Neutrality and Regional Economics Countermeasure Seminar". The Head of UNPOG delivered the Opening Remarks and one UNPOG staff delivered a presentation on "Effective National to Local Public Governance for Climate Change Mitigation and Adaptation." The seminar was attended by 30 experts.	About 30 participants
25.	22 April 2022	**Participation in the 2022 Workshop on International Education Cooperation among Public HRD Organisations organised by the National Human Resources**	National Human Resources Development Institute (NHI) of the Republic of Korea	DPIDG/UNPOG participated in the 2022 Workshop on International Education Cooperation among Public HRD Organisations, organised by the National Human Resources Development Institute (NHI) of the Republic of Korea. The workshop was attended by international education cooperation practitioners from various public HRD organisations in the Republic of Korea. Participants discussed risks and possible solutions such as utilising metaverse as a viable platform when organizing in-person workshops during the pandemic.	N/A

		Development Institute (HDI), Republic of Korea			
26.	26 April 2022	**Participation in UNESCO's session on Internet Universality ROAM-X Indicators (IUIs) at the WSIS Forum 2022**	UNESCO, World Summit on the Information Society (WSIS)	DPIDG participated at UNESCO's session on Internet Universality ROAM-X Indicators (IUIs) at the World Summit on the Information Society (WSIS) Forum 2022, to underline the synergies between the WSIS +20 review and the Internet Universality ROAM-X indicators and principles in closing digital divides and further harnessing ICT for sustainable development. During the session, DPIDG presented its work on e-government and ICT indicators, including the most recent ICT in government indicators (presence of national e-government strategy, digital ID, presence of public procurement portal, e-participation index, and open government data index) that were presented to the 53rd Statistical Commission in March 2022. To learn more about the session: https://www.itu.int/net4/wsis/forum/2022/Agenda/Session/241 and to learn more about Partnership's ICT indicators: https://www.itu.int/en/ITU-D/Statistics/Documents/coreindicators/Core-List-of-Indicators_March2022.pdf	N/A
27.	27 April 2022	**Presentation in USC Seminar on Institutional Resilience and the Coronavirus Pandemic**	University of Southern California (USC), UN DESA-DPIDG	In the context of DPIDG's long-standing collaboration with the University of Southern California (USC), a presentation on the above subject was organised. The presentation reflected on the findings of the research that a group of graduate students led by Prof. Frank Zerunyan of the USC conducted at the request of DPIDG. Based on extensive research and analysis of several case studies, the USC Team examined factors and institutional aspects that proved to be instrumental in mitigating the impact of the pandemic, as well as those that hindered a successful response to COVID-19 in some countries. The seminar was also attended by representatives of the University of Brno, Czech Republic and the Kazakhstan Academy of Public Administration who explored the possibility of cooperation with DPIDG in the implementation of similar research activities.	N/A
28.	3 May 2022	**Presentation on Sustainable Development at Inha University, Republic of Korea**	Inha University of Republic of Korea	The Head of UNPOG delivered a presentation on Sustainable Development for Partnership, Engagement, and Innovation at Inha University of Republic of Korea. The presentation elaborated on key thematic issues, including understanding the 2030 Agenda for Sustainable Development as a new framework for international cooperation to promote sustainable development, role of effective governance for sustainable development, leveraging digital data governance for digital transformation, and changing mindsets to implement the 2030 Agenda. DPIDG/UNPOG's presentation provided a good opportunity to promote the Curriculum on Governance for the SDGs to around 200 undergraduate students.	Around 200 participants
29.	10 May 2022	**Presentation of DPIDG at the University of Switzerland**	University of Switzerland	At the request of the University of Switzerland, DPIDG was invited to deliver a presentation on the main trends of innovation and governance in the public sector for the bachelor's course of Public Administration in its Faculty of Economics. The presentation focused on the work of the Division, including the Principles of Effective Governance for Sustainable Development, the E-Government Survey, the World Public Sector Report, and the Curriculum on Governance for the SDG. It also focused on the United Nations Public Service Awards and the main innovation trends in the public sector. DPIDG's presentation provided a good opportunity to promote the work of the Division on fostering effective, accountable, and inclusive institutions to around 20 undergraduate students.	Around 20 participants

30.	12 May 2022	**Participation in the virtual meeting with UNCT in Cambodia on Support to Ministry of Post and Telecommunications (MPTC) on Digital Government Policy**	UNCT in Cambodia	DPIDG and DPIDG/UNPOG, together with representatives from other UN agencies, participated in an ad-hoc discussion organized by UNCT in Cambodia on support to MPTC on their digital government policy. During the discussion, the UN Resident Coordinator in Cambodia briefed the participants on their ongoing discussion with MPTC on identifying potential components/initiatives of UN offer to support MPTC in implementing digital government policy taking into account government priorities. The meeting also addressed the critical links of digital readiness assessments (horizon scanning) with CCA and SDCF formulation process as well as the formation of a technical team for continued discussion and collaboration among UN agencies.	N/A
31.	13 May 2022	**Presentation on ESG Values and Principles for Sustainable Development at the "SKK GSB MBA Program Special Lecture"**	Sungkyunkwan University	The Head of UNPOG delivered a presentation on Environmental, Social & Governance (ESG) for Sustainable Development: Significance and Challenges at the Sungkyunkwan Graduate School of Business MBA Program Special Lecture. The presentation elaborated on thematic issues such as the ESG approach and principles and trends, ESG management practices and strategies, the role of private sector in the ESG framework, and challenges in advancing the ESG values and principles. DPIDG/UNPOG's participation in the programme provided a good opportunity to promote the Curriculum on Governance for the SDGs to around 150 MBA students.	Around 150 participants
32.	16-21 May 2022	**DPIDG contributing to UN DESA's inter-divisional approach in support of the government of Seychelle's immediate response to the COVID-19 induced economic crisis**	Government of Seychelles	DPIDG contributed to UN DESA inter-divisional approach to support the government of Seychelles in their actions to rapidly regain economic growth and macro-economic stability, necessary to design the next steps of long-term national planning. This is the outcome of a visit that UN DESA and UNITAR made to Seychelles from 16 to 21 May 2022 during a multi-sector strategic dialogue that the RC office organized between the UN country team and the Cabinet of Seychelles. DPIDG and UNITAR will continue to support the government of Seychelles following initial advisory support provided since 2021 towards a more resilient recovery and development strategy, in alignment with the recommendations as highlighted in their VNR 2020 to progress towards the implementation of the SDGs. This will include institutional reform aspects as well as strengthened policy and institutional coherence. DPIDG will be one of the contributors to a comprehensive UN DESA support to the government of Seychelles based on the recognition of the specific vulnerability of SIDS both when dealing with a crisis such as COVID-19, and with unlocking the financial means to invest in sustainable development, including adapting to climate change.	N/A
33.	23 May 2022	**Presentation at the 2022 Local Administration Development Program organized by Korea Local Government Officials Development Institute (LOGODI)**	**Korea Local Government Officials Development Institute (LOGODI)**	The Head of UNPOG delivered a presentation on Understanding Korea's Local Government and Local Autonomy at the 2022 Local Administration Development Program for foreign local government officials. The presentation elaborated on the local autonomy, strengthening decentralization, best practices, and SDGs localization of Korea. The program was organized by Korea LOGODI and attended by 16 government officials from Cambodia, Colombia, Egypt, Indonesia, Kazakhstan, the Philippines and Vietnam.	16 participants
34.	23 – 27 May 2022	**Participation in Advisory mission to North Macedonia**	Minister of Information and Public Administration (MISA) of North Macedonia	Upon the request of the Minister of Information and Public Administration (MISA) of North Macedonia, DPIDG undertook an advisory mission to the country. A series of meetings with high-level officials from MISA took place discussing issues of public administration reform, the preparation of a new public administration strategy and its alignment with the SDGs and the SG's Common Agenda, the preparation of draft laws on public service hiring, public service delivery and its increased importance in the area of digitalization, e-government, institutional capacity building and an enabling environment for innovation, policy/institutional coherence and coordination, and the establishment of an academy for public servants. Given the wealth of knowledge and expertise of DPIDG on	N/A

				governance issues and digitalization, the Minister and his senior staff reiterated their keen interest in having DPIDG support their efforts in advancing public administration reform and digitalization in North Macedonia. A detailed report with main findings and recommendations is under preparation. The advisory mission was prepared in close cooperation with UN RCO and her team. The UN RCO accompanied DPIDG in all meetings with the Minister and high-level officials and their guidance and cooperation were indispensable to ensure that UN DESA's support is aligned with the UNSDCF and builds synergies with other ongoing UN support to the Ministry, and government at large. Follow-up consultations will be undertaken with UNDP and ITU.	
35.	**26-27 May 2022**	**Presentation at Second Ibero-American Forum on Implementation Mechanisms of the 2030 Agenda, Dominican Republic**	Latin American Center for Development Administration (CLAD), and the Dominican Republic's Ministries of Public Administration, and of Finance, Planning, and Development	UN DESA was invited to attend and present on the Principles of Effective Governance and the Curriculum on Governance and on the Curriculum on Governance for the SDGs at the Second Ibero-American Forum on Implementation Mechanisms of the Agenda 2030 organized by the Latin American Center for Development Administration (CLAD), and the Dominican Republic's Ministries of Public Administration, and of Finance, Planning, and Development. The forum was held in Santo Domingo, Dominican Republic and attended by senior government officials of 20 countries of Latin America, Europe, and Africa, as well as by several international organizations including UN DESA, the World Bank, the Latin American Development Bank (CAF), the Central American Institute for Public Administration (ICAP), and the Latin America and Caribbean Economic System (SELA). The Forum included about 50 in-person participants and a virtual participation of approximately 60. The Forum provided insightful presentations of lessons learned during the COVID-19 pandemic and raised several questions regarding the state of governance and democracy in the Americas, Africa, and Europe. Some common themes emerged, including the need to increase capacity at all levels of government, the importance of co-creation, coordination, and collaboration. The localization of the SDGs and the fundamental role of cities and local governments was also highlighted. Three main challenges to the public sector were identified: climate change, the digital divide, and the need to strengthen public administration. A final declaration was approved by the countries represented which also provided important insights on the priorities for civil service and public administration in the region including a commitment to work towards increasing alliances and collaboration for SDG implementation, strengthening public administration capacity and good governance to support democracy, promoting localization and territorialization of the SDGs, and striving for better monitoring and data management.	50 in-person participants and a virtual participation of approximately 60
36.	2 – 4 June 2022	**Participation in Capacity Development Workshop on "Innovations and E-Government to Build a Resilient Public Administration"**	UN DESA, the Astana Civil Service Hub (ACSH) and the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee)	DPIDG/UNPOG participated in the Capacity Development Workshop on "Innovations and E-Government to Build a Resilient Public Administration". The workshop was jointly organised by UN DESA, the Astana Civil Service Hub (ACSH) and the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee). It aimed at broadening the reach and strengthening collaboration and partnerships between public administration training institutes and government institutions in the region and beyond, as well as with the academic community concerned with the pursuit of research on policy issues and approaches that are conducive to strengthening the resilience of public administration to various crises. The Head of UNPOG delivered a keynote presentation during Session 1 on how ICT and innovation can effectively contribute to building a resilient public administration to address complex challenges.	N/A
37.	4 June 2022	**Contribution to a Virtual Session during the ITU Generation**	ITU Global Youth Summit	DPIDG/UNPOG staff was invited to participate in the ITU Generation Connect Global Youth Summit 2022 and deliver a thematic presentation on "*Digital Technologies for Promoting Youth Participation in Public Governance: Opportunities & Challenges*" during the virtual session "*Masterclass #5: In the shoes of a digital policymaker*". The	N/A

		Connect Global Youth Summit 2022		Session discussion was centered on five thematic focus of the Internet Governance Forum 2022, i.e., i) Connecting all people and safeguarding human rights; ii) Avoiding Internet fragmentation; iii) Governing data and protecting privacy; iv) Enabling safety, security and accountability; and v) Addressing advanced technologies, including AI. The three-day ITU Global Youth Summit, held on 2-4 June 2022 in Kigali, Rwanda, aimed to address the digital divide and related topics, including digital skills, gender, climate change, online safety, the future of work, entrepreneurship, digital dependencies.	
38.	8 June 2022	**Participation in the Partner2Connect (P2C) Digital Development Roundtable at World Telecommunication Development Conference (WTDC)**	ITU Regional Office for Asia and the Pacific	DPIDG/UNPOG was invited by ITU Regional Office for Asia and the Pacific to deliver a short intervention in the High-Level Panel 5 of P2C Digital Development Roundtable. DPIDG/UNPOG's intervention was mainly about the capacity development support for developing countries including producing the training toolkits in the area of innovation in public service delivery, capacities for digital government transformation, and digital data governance. DPIDG/UNPOG's participation in the P2C Digital Development Roundtable could help forge partnerships with national ministries on ICT and digital development, regional and international organizations and relevant stakeholders including ICT businesses.	N/A
39.	13 June 2022	**DPIDG to support the Ministry of Finance, National Planning and Trade with coherent national planning and institutional collaboration**	Government of Seychelles - Ministry of Finance, National Planning and Trade, the Ministry of Foreign Affairs, DSDG/SIDS Unit, UNITAR, RCO	DPIDG met with the Permanent Secretary of National Planning from the Ministry of Finance, National Planning and Trade, the Ministry of Foreign Affairs, DSDG/SIDS Unit, UNITAR, facilitated by the RCO, to discuss the next steps in terms of capacity building and advisory support on coherent recovery planning as requested by the government. DPIDG presented the capacity building proposal it had prepared. In support of the long-term national development plan that the National Planning department is preparing, they proposed to initiate the collaboration with the UN by organizing first a training on mainstreaming the SDGs and integrated planning and institutional collaboration which could serve as a basis for the Government to brainstorm about their priority areas in development. DPIDG and UNITAR will coordinate its longer-term support on coherent planning, using system thinking with FFSD and DSDG's capacity building on INFF to ensure a coherent support to the Government of Seychelles.	N/A
40.	13 June 2022	**Presentation on Institutional arrangements to embed the Climate, Land (Food), Energy and Water systems approach in Namibia's national development plan**	National Planning Commission of Namibia, the RCO, EAPD and FAO	DPIDG met with the Executive Director of the National Planning Commission of Namibia, the RCO, EAPD and FAO to share the progress that was made with CLEWS modelling training. DPIDG presented the steps that were required to ensure that institutional mechanisms were put in place to ensure that CLEWS modelling can be used on a structural basis to inform the national development plan (NDP). The Executive Director welcomed the work that was done and emphasized the importance of ownership by that the National Planning Commission. DPIDG will organize a mission in July to Namibia to refine and further discuss steps to be taken to embed CLEWS into the national development planning process, ensure close engagement with the universities in Namibia, while also sharing experiences UN DESA has in countries like Ethiopia and Cameroon.	N/A
41.	15 June 2022	**DPIDG participation at the 3rd Annual Digital Transformation in Government (DTiG) Conference**	ISACA Ottawa Valley Chapter, the University of Ottawa and the Association of Enterprise Architects (AEA) in partnership with	DPIDG presented the UN E-Government Survey and its methodology during the 3rd Annual Digital Transformation in Government (DTiG) Conference hosted by the ISACA Ottawa Valley Chapter, the University of Ottawa and the Association of Enterprise Architects (AEA) in partnership with Dalhousie University, the Canadian Information Processing Society (CIPS), and the Canadian Association of Management Consultants (CMC). The conference brought together government professionals, private sector practitioners, and academia to share experiences, innovation and emerging standards and technologies in support of both government digital transformation (strategic effectiveness) and digitization (operational efficiency) initiatives. During the Q&A session, participants queried about specific rankings of Canada and Toronto, as well as impact of the e-government services on people,	N/A

			Dalhousie University, the Canadian Information Processing Society (CIPS), and the Canadian Association of Management Consultants (CMC)	portal usage related statistics and future plans about the methodology of the Survey. For further details, please check: Agenda – Digital Transformation in Government Conference (DTiG) 2022	
42.	15 June 2022	**Participation in the 1st Meeting of the Task Team to Support the Digital Transformation Agenda of Cambodia**	UNDP Cambodia	As the focal point of DPIDG, UNPOG staff member participated in the 1st Meeting of the Task Team to support the digital transformation agenda of Cambodia. The Task Team, coordinated by UNDP Cambodia, comprises of representatives from ITU, UNESCO, UNICEF, FAO, OHCHR, UN DESA/DPIDG, UNDP and UN RCO. The Task Team aims to present an integrated offer to the Government of Cambodia with the aim of Leaving No One Behind and adopting a whole-of-society approach. During the meeting, the participants introduced each agency's work on digital initiatives in Cambodia and discussed how to collaborate to present an integrated offer to the Government of Cambodia.	N/A
43.	16 June 2022	**Presentation on ESG Values and Principles for Sustainable Development at the Global Convergent CEO Program organized by Korea Human Development Institute**	Korea Human Development Institute	The Head of UNPOG delivered a presentation on Environmental, Social & Governance (ESG) for Sustainable Development: Significance and Challenges at the 3rd Global Convergent CEO Program, which organized by Korea Human Development Institute. The presentation elaborated on thematic issues such as the ESG approach and principles and trends, ESG management practices and strategies, the role of private sector in the ESG framework, and challenges in advancing the ESG values and principles. DPIDG/UNPOG's participation in the programme provided a good opportunity to promote the Curriculum on Governance for the SDGs to around 35 professionals.	35 participants
44.	17 June 2022	**Participation in the Supreme Audit Institution 20 (SAI20) Seminar**	Audit Board of the Republic of Indonesia	DPIDG/UNPOG staff delivered a presentation on Open Digital Governance in Accelerating the Achievement of SDGs during the SAI20 Seminar, which was organized by the Audit Board of the Republic of Indonesia. In line with the theme of the Indonesian G20 Presidency "Recover Together, Recover Stronger", the SAI20 Seminar focused on good and accountable governance through the role of SAIs under the G20 framework. The SAI20 Seminar was opened by the Minister of Finance of Indonesia with participation by senior officials of national SAIs and representatives from INTOSAI and other international organizations.	N/A
45.	17 June 2022	**Presentation on ESG Values and Principles for Sustainable Development at the 2022 aT Innovation Workshop for Supply and Demand Projects organized by Korea**	Korea Agro-Fisheries & Food Trade Corporation	The Head of UNPOG delivered a presentation on Environmental, Social & Governance (ESG) for Sustainable Development: Significance and Challenges at the 2022 aT Innovation Workshop for Supply and Demand Projects, which was organized by the Korea Agro-Fisheries & Food Trade Corporation (aT). The presentation elaborated on thematic issues such as the ESG approach and principles and trends, ESG management practices and strategies, the role of private sector in the ESG framework, and challenges in advancing the ESG values and principles.	N/A

		Agro-Fisheries & Food Trade Corporation			
46.	22-24 June 2022	**Participation in 2022 Korean Public Administration Summer Conference and Annual KAPA International Conference organized by the Korean Association for Public Administration (KAPA)**	**Korean Association for Public Administration (KAPA)**	DPIDG/UNPOG participated in the "2022 Korean Public Administration Summer Conference and Annual KAPA International Conference" held in Yeosu, Republic of Korea. The theme for the 2022 Summer Conference was Green, Digital, COVID-19: Rethinking Public Administration in an Era of the Great Transformation. The Conference discussed opportunities and challenges inherent in digital governance, the new direction of a sustainable green transition, and the resilience of our society after the pandemic. On 22 June, one UNPOG staff delivered a presentation on Digital Government Strategies for Open Government and Social Innovation under Session 1 on Mission-Oriented Digital Government after COVID-19: Vision, Policies, Strategies and Practice'. The presentation elaborated on thematic issues such as i) Digital Government Initiatives to Address the Pandemic, ii) Digital Government Transformation: Vision, Policy Framework, Capacities and Changing Mindsets, iii) Promoting Open Government for Social Innovation, and iv) DPIDG/UNPOG's Endeavours to Support Digital Government Capacity Development of Member States.	N/A
47.	26 – 30 June	**Participation in the 11th Session of the World Urban Forum (WUF11)**	UN-Habitat, Poland's Ministry of Development Funds and Regional Policy and the Municipal Office of Katowice	DPIDG/UNPOG participated in a training event with focus on Enhancing the capacity of local and regional governments for delivering the SDGs through a Whole-of-Government approach, smart cities, enhanced infrastructure asset management and resilience, monitoring & evaluation and innovative finance and partnerships, during the 11th Session of the World Urban Forum (WUF11), which was held in Katowice, Poland. The WUF11 was co-organized by UN-Habitat, Poland's Ministry of Development Funds and Regional Policy and the Municipal Office of Katowice with the overarching theme of Transforming our Cities for a Better Urban Future. The training event was led and organized by the DSDG/UNOSD. The Head of UNPOG delivered a presentation on Introduction to the Whole-of-Government Approach" and the other UNPOG staff presented on "Effective National to Local Public Governance for SDG Implementation.	N/A
48.	27-30 June	**Participation in IIAS-EUROMENA Conference 2022**	IIAS-EUROMENA Conference	One DPIDG/UNPOG staff participated in the IIAS-EUROMENA Conference 2022 on "Next Generation Governance and Young Global Public Administration: Mobilizing People, Skills, Energies for a Sustainable New Normal", which was held in Rome, Italy. On 30 June, during the Track on Youth Empowerment Towards Young Public Administration, UNPOG staff delivered a thematic presentation on Digital Technologies for Promoting Youth Participation in Public Governance: Harnessing the Potential of Youth for a Sustainable and Inclusive New Normal, which was based on the paper submitted to the Conference. The participation in the Conference contributed to highlighting the policy relevance of engaging young people in public governance and the role of digital technologies for promoting youth participation.	N/A
49.	28 June	**Participation in Panel Discussion on New Kazakhstan in the Era of 4IR**	Government of Kazakhstan and Astana International Finance Center (AIFC)	The Chief of the Digital Government Branch participated in a panel discussion on Sustainable and Social Development of New Kazakhstan in the Era of the 4th Industrial Revolution (4IR or Industry 4.0), organized during the Fifth Astana Financial Days by the Government of Kazakhstan and Astana International Finance Center (AIFC). The conference, which is one of the largest financial events in the Central Asia region was dedicated to discussing sustainability, social responsibility and growth. During the panel session, speakers shared best practices on global trends in new technologies, discussing the principles, approaches, implementation tools and potential effects of adoption of the Industry 4.0 technologies in Kazakhstan. DPIDG's presentation focused on the challenges of digitizing governance and on opportunities digital transformation present to Kazakhstan and the region at large.	N/A

50.	29 June - 1 July	**Participation in events organized by the Federal Court of Accounts of Brazil**	Federal Court of Accounts of Brazil (TCU)	At the invitation of the Federal Court of Accounts of Brazil (TCU), DPIDG staff participated in several activities organized by TCU. This included a plenary session of the Federal Court of Accounts that will deliberate on the Court's Report and Opinion on the 2021 Accounts of the State; a workshop to discuss and promote contributions to the UN DESA-IBP handbook on strengthening budget credibility through external audits, with the participation of senior federal auditors and chief technical advisers; and meetings with TCU staff to discuss ongoing technical and institutional collaboration on the handbook, including planned activities at the forthcoming XXIV INCOSAI.	N/A
51.	30 June	**Presentation on Managing Digitalization Within Government**	Center for Strategic & International Studies (CSIS)	The Chief of the Digital Government Branch delivered opening remarks at a virtual roundtable on Managing Digitalization Within Government, organized by the Center for Strategic & International Studies (CSIS). This roundtable is part of a project CSIS is conducting with Development Alternatives Incorporated and the US Agency for International Development on digital transitions in developing countries and will address how various stakeholders can support countries as they embark on their journey to digitizing government. Given the importance of the UN E-Government Development Index to track digital government initiatives globally, DPIDG's presence is expected to bring a critical perspective to the discussion and help identify best practices and common challenges for digital government transitions in developing countries.	N/A
52.	14 July 2022	**Presentation on The Role and Challenges of Local Governments for Carbon Neutrality at the 5th Incheon Carbon Neutrality Forum organized by Incheon Metropolitan City**	Incheon Metropolitan City	The Head of UNPOG delivered a presentation on The Role and Challenges of Local Governments for Carbon Neutrality at the 5th Incheon Carbon Neutrality Forum, which was organized by Incheon Metropolitan City. The presentation elaborated on several thematic issues such as challenges of climate change, global trends and strategies for carbon neutrality, and the roles and challenges and local response systems of local governments for carbon neutrality.	N/A
53.	15 July 2022	**Presentation at HLPF Side Event Organized by INTOSAI**	Permanent Mission of Austria, the Permanent Mission of Indonesia, the INTOSAI General Secretariat, INTOSAI Development Initiative and the INTOSAI Working Group on Environmental Auditing	DPIDG staff spoke at a side event on "Accelerating implementation of the 2030 Agenda – The contribution of Supreme Audit Institutions", organized by the Permanent Mission of Austria, the Permanent Mission of Indonesia, the INTOSAI General Secretariat, INTOSAI Development Initiative and the INTOSAI Working Group on Environmental Auditing on 15 July. The side event featured examples of audit work - at national, regional, and global levels - that contributes to the in-depth review of various Sustainable Development Goals and targets, including SDG 14, SDG 15, target 12.7 and target 17.14. These examples highlighted specific findings and recommendations to accelerate progress. The side event also presented examples of how Supreme Audit Institutions can contribute to strengthening the SDG review processes through their independent analyses and contributions to the Voluntary National Reviews.	N/A
54.	4 August 2022	**Participation at the first meeting of the Toolkit on Digital Transformation for**	ITU	On 4 August 2022, DPIDG participated in an online meeting organized by ITU to discuss the Toolkit on Digital Transformation for People-Oriented Cities and Communities. The Toolkit supports strategizing and planning the digital transformation of cities and communities to promote sustainable, inclusive, resilient and improved quality of life for residents in cities and communities. DPIDG is expected to contribute to Module 11 – "Smart Sustainable	N/A

		People-Oriented Cities and Communities		City Governance" of the Toolkit, in the coming weeks. To learn more about the toolkit, please visit: Toolkit on the Digital Transformation for People-Oriented Cities and Communities – Toolkit on the Digital Transformation for People-Oriented Cities and Communities (itu.int)	
55.	4 August 2022	**Participation in Mock-up session with the National Institute of Management (NMI), Pakistan**	National Institute of Management (NMI) of Lahore, Pakistan	DPIDG participated in the mock-up session with the National Institute of Management (NMI) of Lahore, Pakistan, in preparation for the workshop on Changing Mindsets in Public Institutions to Realize the 2030 Agenda in Pakistan scheduled on 22 and 23 August. The mockup session was very productive and has shown that Workshop preparations are going well. The workshop's outcome is to provide a set of methodologies and tools that can contribute to a change in the environment, culture, and mindset of public servants in implementing the Sustainable Development Goals (SDGs) in the context of the 2030 Agenda.	Around 10 participants
56.	8 August 2022	**Presentation on Changing Mindsets to the Bangladesh Public Administration Training Centre (BPATC)**	Bangladesh Public Administration Training Centre (BPATC)	DPIDG made a two-hour presentation (via zoom) on the topic "New Mindsets, Capacities, and Competencies for Public Servants to Realize the 2030 agenda for Sustainable Development" to more than 213 entry-level civil servants of Bangladesh. Participants represented 10 different services such as Administration, Police, Agriculture, Public Works, Roads & Highways, Livestock, Fisheries, Information, Forest, and Ansar. The presentation was organized by the Bangladesh Public Administration Training Centre (BPATC) and was part of the 73rd Foundation Training Course for entry-level Civil Servants of Bangladesh.	213 participants
57.	12 August 2022	**Participation in Mid-review meeting on the KIPA-DPIDG/UNPOG Joint Research**	KIPA (Korea Institute of Public Administration)	On 12 August, DPIDG/UNPOG and KIPA (Korea Institute of Public Administration) had a mid-review meeting on the KIPA-UNPOG Joint Research on "Public Administration and Governance for Sustainable Development in the Era of COVID-19". Two UNPOG staff presented their research findings on "Strengthening Public Governance towards a Green and Sustainable Recovery from COVID-19: A comparative study between Bangladesh and Korea" and "Strengthening Digital Data Governance for Achieving Climate Neutrality – An effective approach to unlocking the potential of data and digital technology". The research is expected to be completed by 15 September, in preparation for the 2022 KIPA-UN DESA Forum to be held on 6 October.	N/A
58.	29 August 2022	**Participation in Meeting with UDACITY**	UDACITY	DPIDG had a meeting with UDACITY upon its request. UDACITY is an educational-technology startup focused on digital upskilling programs with governments and foundations, UDACITY offers massive open online courses. DPIDG and UDACITY discussed possible ways of collaboration, including designing specific online courses on digital mindsets transformation and the development of modules to complement the Curriculum on Governance for the SDGs.	N/A
59.	29 August 2022	**Participation in the Sixth Session of the Asia-Pacific Information Superhighway (AP-IS) Steering Committee of ESCAP**	Steering Committee of ESCAP	On 29 August, DPIDG – delivered (through a video-message) a statement during the session of the Regional Review of the World Summit on the Information Society (WSIS) - Action Lines under the framework of the AP-IS Action Plan, part of the Sixth Session of the Asia-Pacific Information Superhighway (AP-IS) Steering Committee annual meeting. In its statement, DPIDG highlighted the ongoing partnership between UN DESA and ESCAP for the "2124B Frontier Technology Policy Experimentation and Regulatory Sandboxes in Asia and the Pacific" that would enhance the institutional capacity of the three pilot countries Bangladesh, Kazakhstan, and the Maldives, on implementing and promoting regulatory sandboxes on frontier technologies to accelerate the progress of the 2030 Agenda. The project also contributes to the implementation of several WSIS action lines, including C4 (capacity building); C7 (ICT applications); and C11 (international and regional cooperation).	N/A
60.	30 August 2022	**Presentation on the Curriculum on Governance for the SDGs to Latin**	International Foundation for Local Development	Invited by the International Foundation for Local Development (FINDEL/Argentina) and the Latin American Federation of Cities and Municipal Associations (FLACMA), DPIDG made a presentation on the Curriculum on Governance and the Principles for Effective Governance and how they can support the work of the public sector for the implementation of the SDGs. The online seminar was attended by over 120 participants from Argentina, Chile,	120 participants from Argentina, Chile, Costa

		American stakeholders	(FINDEL/Argentina) and the Latin American Federation of Cities and Municipal Associations (FLACMA)	Costa Rica, Guatemala, Mexico, Spain, Peru, and Puerto Rico representing local, regional, and national public sector organizations; academics, students; and representatives of civil society.	Rica, Guatemala, Mexico, Spain, Peru, and Puerto Rico
61.	5 September	**Presentation at the VIII Ibero-American Meeting of Schools and Institutes of Public Administration**	Latin American Council for Development Administration (CLAD), and the Institutes of Public Administration of Argentina and Spain (INAP)	DPIDG was invited to present virtually at the VIII Ibero-American Meeting of Schools and Institutes of Public Administration organized by the Latin American Council for Development Administration (CLAD), and the Institutes of Public Administration of Argentina and Spain (INAP), taking place in Buenos Aires, Argentina. DPIDG presented on the Principles of Effective Governance for Sustainable Development, the Curriculum on Governance for the SDGs and the vital role of the public sector in achieving the SDGs. Twenty-four countries were represented at the meeting, as well as multilateral and donor organizations. Good practices in teaching and innovation in the public sector were shared.	N/A
62.	7-8 September, Ulaanbaatar, Mongolia	**Participation in the 6th North-East Asia Multistakeholder Forum on Sustainable Development Goals 2022**	UN ESCAP East and North-East Asia Office	One DPIDG/UNPOG staff attended the 6th North-East Asia Multistakeholder Forum on Sustainable Development Goals 2022 organized by UN ESCAP East and North-East Asia Office. The staff member delivered two presentations on "Effective National to Local Public Governance for SDG Implementation" and "Multistakeholder partnerships for the Sustainable Development Goals" during two respective sessions. The staff also had a meeting with the Ministry of Environment and Tourism and the National Academy of Governance of Mongolia to discuss DPIDG/UNPOG's possible support to Mongolia regarding strengthening public administration capacity in 2023.	N/A
63.	9 September	**Participation in the ITU webinar: Procurement for Smart and Sustainable Cities: Innovative mechanisms for Digital Transformation**	ITU	DPIDG participated in Episode 16: Procurement for Smart and Sustainable Cities: Innovative mechanisms for Digital Transformation, as part of the webinar series on Digital Transformation for Cities and Communities organized by ITU. The webinar investigated the key smart city procurement mechanisms and measures along with the core challenges. DPIDG presented its work on UN E-Government Survey, particularly the Local Online Service Index (LOSI) where cities are studies in their use of ICTs to deliver online public services. In the LOSI study, city portals are also assessed according to their online procurement capabilities. Public procurement is considered a lever to achieve inclusive, equitable, and sustainable policy outcomes with positive economic, social and cultural, and environmental impacts. To learn more about the webinar, please visit Episode 16: Procurement for Smart and Sustainable Cities: Innovative mechanisms for Digital Transformation.	N/A
64.	12-14 September	**Presentation at Digital Government Exchange in Singapore**	Digital Government Exchange (DGX)	DPIDG was invited to speak at the Digital Government Exchange (DGX) 2022 in Singapore. The DGX is a by-invite-only event for a select group of international public sector leaders from jurisdictions that have made significant progress in digital government. It aims to build a network of senior-level leaders with deep interest in the use of ICT in delivering government services to citizens and businesses and is structured for active dialogue and deep dives into digital government topics. In 2022, the topics focused on Talent, Government on Cloud, Digital Identity as well as Trust, Safety and Inclusion. Speakers and participants from Singapore, World Bank Group, Canada, Finland, UK, New Zealand, Australia, Israel, Japan, ROK, US, China and from the City of New York had the opportunity for an insightful exchange of knowledge and insights through the discussion of pertinent issues relating to digital government and a showcase of key Digital Government and Smart District efforts.	N/A

65.	13-14 September , Islamabad	**Presentation at Third Regional Seminar for the Asia-Pacific Region Parliaments on Achieving the Sustainable Development Goals**	Inter-Parliamentary Union (IPU) and the National Assembly of Pakistan	The Head of UNPOG was invited to speak at the session on *Envisioning Inclusive Development: Socio-economic challenges in the Asia Pacific* during the Third Regional Seminar for the Asia-Pacific Region Parliaments on Achieving the Sustainable Development Goals. The seminar was organized by the Inter-Parliamentary Union (IPU) and the National Assembly of Pakistan focused on the theme of Parliaments and the Pandemic: SDGs in the time of COVID-19. The Seminar provided a space for inter-parliamentary dialogue and sharing of best practices on how to support the achievement of the SDGs in the region despite the COVID-19 pandemic and other crises, including climate change. It took stock of what has been done so far in the Region and reflected on possible ways in which parliamentarians could contribute with solutions to the current challenges and boost inclusive and sustainable development for all. The Seminar also provided a good opportunity to promote the Curriculum on Governance and the Principles of Effective Governance and how they can support the work of the public sector for the implementation of the SDGs. The Seminar was attended by parliamentarians and parliamentary staff from China, Indonesia, Iran, Republic of Korea, Maldives, Nepal, Pakistan, Thailand, Viet Nam and Canada. At the end of the seminar, participating parliamentarians adopted an outcome document available on the IPU website.	N/A
66.	13 September	**Presentation during EROPA's Annual Conference**	Annual Conference of the Eastern Regional Organization for Public Administration (EROPA)	DPIDG was invited to deliver a plenary session presentation on governance and digital government transformation during the annual Conference of the Eastern Regional Organization for Public Administration (EROPA), which is an UNPAN member. The Conference focused on Governance and Public Administration in Covid-19 Pandemic: Learning, Innovations and Reforms in Managing Global Changes". More information can be found here.	N/A
67.	14-17 September	**Participation at Artificial Development 4 development (AI4D) conference in Morocco**	Al Akhawayn University and Engage-AI	DPIDG contributed to the panel discussion on "AI4D as an enabler of SDGs" highlighting the role of government and public sector not only in adopting AI for greater efficiency and service delivery, but also as a key player in addressing regulatory, legislative, and ethical consideration for the public good. Unlike "mainstream AI", where the main goal is to create software for business purposes, AI4D is about what should be done to support human and socio-economic development, and how to achieve results. The panel also discussed the greater role of the UN in line with the Secretary General's Roadmap for Digital Cooperation, drawing on examples of AI use to achieve the SDG goals 3, 4, 8 and 16. For details on the conference consult the programme here.	N/A
68.	15-16 September	**Participation in Ministerial Conference on Public Administration Reform in the Western Balkan, (15 September, Skopje, North Macedonia) and meets with the Minister of Public Administration and**	Organization for Economic Cooperation and Development (OECD) and Regional School of Public Administration (ReSPA)	The Ministerial Conference on Public Administration Reform in the Western Balkans organized by the Organization for Economic Cooperation and Development (OECD) in partnership with the Regional School of Public Administration (ReSPA) took place in Skopje, North Macedonia. DPIDG contributed to overall discussions during the conference and provided a keynote speech to the panel on Futureproof Public Administration Reform with 2030 vision. DPIDG highlighted the importance of remaining on the implementation path of the SDGs, despite the challenges of the past few years. The Conference was hosted by the Prime Minister of North Macedonia and had in attendance all Ministers of Public Administration from the region. It provided a unique forum of exchange of practices and mutual learning for around 150 practitioners and public servants across the region and international guests and speakers on public administration. The Conference builds upon prior engagements of DPIDG with OECD/SIGMA and ReSPA in advancing public administration reforms and digital transformation in the Western Balkans.	N/A

		Informatization of North Macedonia on the ongoing support through the provisions of advisory services to the Ministry of Public Administration of North Macedonia (September 16, Skopje, North Macedonia)		DPIDG staff and the Minister of Public Administration and Informatization of North Macedonia had a meeting following the Ministerial Conference. The Minister expressed appreciation on the support provided by DPIDG to the advancement of public administration reform in North Macedonia, as well as ongoing contribution to the public administration reform in the Western Balkans. He reiterated the importance of continuation of such support, as we approach mid-term review of the implementation of SDGs in 2023. The Minister highlighted the need to ensure that the new public administration strategy 2023-2030 duly reflects the UN CEPA Principles of Effective Governance for Sustainable Development and its implementation benefits from the know-how and expertise of DPIDG and UN DESA at large.	
69.	20-22 September, Brisbane, Australia	**Participation in Asia-Pacific Ministerial Conference on Disaster Risk Reduction (APMCDRR)**	UNDRR and the Government of Australia	DPIDG/UNPOG staff participated in the APMCDRR, convened by UNDRR and the Government of Australia. This year's conference was centred around the theme, "From Crisis to Resilience: Transforming the Asia-Pacific Region's future through disaster risk reduction". One of the key messages of the chair's summary was the need for strengthening governance mechanisms to address existing and emerging risk. It also recognized the need for scaling up international cooperation and called for a more holistic approach that draws on local, indigenous, and traditional knowledge and experience combined with science, technology and innovation, to reduce existing and emerging risk while recognizing that investments in preparedness and anticipatory action remain important to address residual risk. At the working session on Innovations in Disaster Risk Management, governments, scientist and technology end-users shared evidence on how science and digital technology has increased community understanding and risk communications, along with enhanced capacity for early warning and action. This Session offered an opportunity to promote the Curriculum on Governance with a particular focus on the Toolkit on Risk-informed Governance and Innovative Technology for Disaster Risk Reduction and Resilience.	N/A
70.	27 September, Incheon, Republic of Korea	**Study Visit from KDI School of Public Policy and Management**	KDI School of Public Policy and Management (KDIS)	DPIDG/UNPOG received a Study Visit organized by the KDI School of Public Policy and Management (KDIS). The Study Visit was part of the 2022 G20 Global Learning Program of KDIS and was attended by 39 government officials from 27 countries, mostly developing countries. During the Study Visit, UNPOG introduced i) the mandate of the office, ii) our common challenges due to COVID-19, climate change and conflict, iii) promoting effective governance as an enabler to address multiple challenges, iv) DESA/DPIDG's Curriculum on Governance for the SDGs, and v) advancing digital transformation for realizing the 2030 Agenda. The Study Visit helped enhance the understanding of participants about the critical role of public institutions for SDG implementation as well as the importance of advancing digital transformation for delivering quality public services and better engaging citizens to ensure the inclusion of vulnerable populations.	39 government officials from 27 countries
71.	27 September, Incheon, Republic of Korea	**Courtesy Visit from Program Kartu Prakerja: Indonesia's Digital Transformation and**	Indonesia's Program Kartu Prakerja (Pre-Employment Card)	DPIDG/UNPOG received a Courtesy Visit from Indonesia's Program Kartu Prakerja (Pre-Employment Card) headed by its Executive Director, Dr. Denni Puspa Purbasari. The Program Kartu Prakerja is overseen by an inter-ministerial panel of 14 Ministers, including the Coordinating Minister of Economic Affairs as well as Ministers of Education, Finance, Labor, and others.	14 Ministers

		Financial Inclusion Breakthrough		The Head of UNPOG provided an overview of DPIDG/UNPOG's mandate and programme activities. The Prakerja team expressed their interest in attending the upcoming 6th Regional Symposium and other future activities of DPIDG/UNPOG. Program Kartu Prakerja would like to build a strong partnership with DPIDG/UNPOG and to share their success story with other developing countries through peer-to-peer learning for evidence-based and impactful results. Both sides agreed to further collaboration.	
72.	30 September	**Presentation on the Curriculum on Governance for the SDGs at Congress of Public Administration, Argentina**	**Congress of Public Administration, Argentina**	DPIDG made an online presentation on the Curriculum on Governance for the SDGs, the Principles of Effective Governance, and their link to digital transformation at the III Annual Congress of Public Administration of Argentina as one of the keynote speakers. The important role of schools and institutes of public administration education in mainstreaming the SDGs was discussed, as well as the challenges and strengths the Latin American region faces in the provision of services through the digital transformation of national, regional, and local levels of government. Participants were invited to attend the upcoming webinar on Mainstreaming the Curriculum on Governance for the SDGs for the Latin America and the Caribbean to be held on October 12th.	N/A
73.	12 October	**Presentation of the 2022 E-Government Survey at the 15th Anniversary of AGESIC in Uruguay and workshop**	Agency for e-Government and Information Society (AGESIC - Agencia de Gobierno Electrónico y Sociedad de la Información y del Conocimiento)	DPIDG presented on the key findings of the E-Government Survey 2022 at the 15th Anniversary and Annual Event of Digital Government, organized by the Agency for e-Government and Information Society (AGESIC - Agencia de Gobierno Electrónico y Sociedad de la Información y del Conocimiento). Open to the public, with national and international scope, this event provided a forum to improve efforts to identify and resolve issues related to the Digital and the Information and Knowledge Society. Israel, Estonia, Korea and UNDP also participated in the forum. The translation of the 2022 E-Government Survey into Spanish was also announced as collaboration between UN DESA and AGESIC. DPIDG also held a workshop on the methodology of the 2022 E-Government Survey and the key findings for Uruguay. The workshop was attended by all the directors of AGESIC. AGESIC's aim is to enhance the information and knowledge society and promote inclusion and equity for the use of information and communication technology.	N/A
74.	13-14 October, Daejeon, Republic of Korea	**Participation in Daejeon Track organized by the 2022 United Cities and Local Governments (UCLG) World Congress**	2022 United Cities and Local Governments (UCLG) World Congress	DPIDG/UNPOG participated in the 2022 United Cities and Local Governments (UCLG) World Congress. The theme for the 2022 World Congress was Local and Regional Governments Breaking Through As One. 145 countries, 576 cities, and 6152 major national and local government entities, public institutions across various fields, international organizations, the private sector, and the civil society were present. The World Congress discussed opportunities and challenges in finding sustainable solutions for future generations, the new direction to realizing the value of inclusive economic growth and co-prosperity of mankind through science and technology,and building resilience of our society following the pandemic. During the Opening Ceremony the former UN Secretary-General, Mr. Ban Ki-moon, and the President of the Republic of Korea, Mr. Yoon Suk Yeol, delivered keynote speeches, highlighting the critical role of local governments in finding innovative solutions to address ongoing global challenges. DPIDG/UNPOG organized a thematic Session on Effective Governance and Digital Transformation for Climate Action and Sustainable Development as part of the Daejeon Track. The Session included thematic presentations on i) Effective, Inclusive, and Accountable Public Governance for Climate Action, ii) Fostering Digital Transformation for Climate Resilience, and iii) Engaging the Private Sector in Addressing Climate Crisis. The Head of UNPOG participated in a Session hosted by Daejeon Sejong Research Institute on a New Local Autonomy Model in the Age of Digital Revolution where he delivered a presentation on the Challenging Role of Local Government in the Technetronic Age.	N/A

75.	17-18 October	**Participation in African Regional Workshop for the launch of the UN E-Government Survey 2022**	UNECA	DPIDG delivered a Capacity Development and Consultation Workshop on National Data Governance Framework for the Government of Ethiopia. This workshop was part of the PDF project implementation on digital data governance. In addition to building institutional and individual capacities in planning and implementing a national data governance framework, the workshop availed a consultative platform to explore issues of national data governance priorities and policies in Ethiopia, including the framework pillars of policies, institutions, people and processes, and various elements like data standardization and classification, data sharing and interoperability, data security versus data privacy, data infrastructure, and linking data governance to digital identity. The workshop was opened by H.E Minister Huria Ali, Ministry of Innovation and Technology, who underscored the need for effective data management and data governance in Ethiopia, that has since gained new urgency, and added that 'digital divides, security, privacy, and ethical issues are major concerns, while digital and data literacy remain insufficient in many areas across different agencies and levels of government'. For more information, please click here.	N/A
76.	18 October	**Participation in Ideating effective implementation of regulatory sandboxes to support CMSMEs' access to market**	Government of Bangladesh	DPIDG, in partnership with the Government of Bangladesh, held a Focus Group Discussion (FGD), as an implementation of the DA Project on Frontier Technology Policy Experimentation and Regulatory Sandboxes for Sustainable Development to discuss the viability and the implementation strategies for a regulatory sandbox on Open Network for Digital Commerce (ONDC) Model in Bangladesh. Participants discussed whether the e-commerce industry had the financial and logistical capacities to support an ONDC model, as well as how such a model would impact the nascent e-commerce market in Bangladesh. This FGD is the second session of the FGDs series, with its first session aiming to develop unique identification systems to reduce the burden of bureaucratic processes for CMSME's access to finance. For further information about the project and the FGD series, please click here.	N/A
77.	21 October	**Presentation on xx at the 2022 NASPAA Conference on "The Time is Now: A Bold and Noble Public Service for All"**	Prof. Paul Smoke of New York University	On 21 October, DPIDG delivered a virtual presentation at the 2022 Annual Conference of the Network of Schools of Public Policy, Affairs, and Administration (NASPAA), which focused on "The Time is Now: A Bold and Noble Public Service for All". DPIDG's virtual presentation was delivered at the Panel on "How Can NASPAA Schools Better Prepare Graduates to Meet the Challenges of Sustainable Development?", which was organized by Prof. Paul Smoke of New York University. The presentation focused on how schools of public administration can integrate the SDGs in their teachings and what students who are going to work on the SDGs should be prepared to do. DPIDG highlighted the importance of raising awareness among the youth of the 2030 Agenda for Sustainable Development, Our Common Agenda, the Principles of Effective Governance for the SDGs, the Voluntary National Reviews and the Curriculum on Governance for the SDGs, among others. Other panelists included representatives of the World Bank, the Carnegie Mellon University, Georgia State University, and New York University.	N/A
78.	26 -27 October	**Participation in the Introduction Webinar for the 2023 Voluntary National Reviews**	2023 UN High-level Political Forum for Sustainable Development	DPIDG participated in the Introduction Webinar for the Voluntary National Reviews to be presented at the 2023 UN High-level Political Forum for Sustainable Development. Staff delivered presentations and engaged in discussion with national VNR focal points during the session focused on institutional arrangements to mobilize all parts of government in VNRs and in SDG implementation.	N/A

79.	27 October	**Participation in the 2022 Sustainable Development Transformation Forum: Accelerating the recovery from the COVID-19 pandemic and the full implementation of the 2030 Agenda at all levels**	DSDG/UNOSD	DPIDG/UNPOG staff participated in the 2022 Sustainable Development Transformation Forum, which was organized by DSDG/UNOSD, and delivered a presentation on innovative governance for sustainable development during the thematic Session on Sustainable development governance: is it fit for purpose? The presentation elaborated on: i) the main challenges and capacity gaps of public institutions; ii) key factors for driving digital government transformation and challenges of digital transformation at local level; and iii) utilizing the UN DESA Curriculum on Governance for the SDGs for capacity development of public institutions. Two UN Committee of Experts on Public Administration (CEPA) Members also participated in the thematic session.	N/A
80.	28 October	**Participation in 2022 Incheon International Education Forum**	East Asia Global Education Institute (Incheon Metropolitan City Office of Education) and Incheon Education Model United Nations (ICEMUN)	One DPIDG/UNPOG staff participated in the 2022 Incheon International Education Forum on the theme of direction of education for citizens of the world that will open the era of students' success, which was co-organized by the East Asia Global Education Institute (Incheon Metropolitan City Office of Education) and Incheon Education Model United Nations (ICEMUN). The Forum shared the value and vision of future Incheon education and promoted the Incheon-style Global Citizenship Education in cooperation with international organizations resident in Incheon. The DPIDG/UNPOG staff provided comments and supported endorsing the ICEMUN Resolution on global citizenship. DPIDG/UNPOG's participation in this Forum helped advocate the significance of public governance and promote youth engagement in SDG implementation. The former Korean Ambassador to the United Nations, Mr. Joon Oh, the ASEAN Secretariat, the ASEAN University Network, and several civil society organizations and think tanks also participated.	N/A
81.	2-3 November, Seoul, Republic of Korea	**Participation in International Seminar on Data Stewardship and the Secure Sharing of Data**	UN DESA's Statistics Division and Statistics Korea	DPIDG/UNPOG participated in the International Seminar on Data Stewardship and the Secure Sharing of Data, which was co-organized by UN DESA's Statistics Division and Statistics Korea. The Head of UNPOG participated in the Panel Discussion and introduced: i) the mandates of DPIDG/UNPOG, ii) the perspective on digital data governance in the context of accelerating digital transformation, iii) the relationship between digital data governance and national digital agenda, iv) the suggested areas where national statistical offices (NSOs) can do better or do more in the coming years, considering the changing role of NSOs. During the Session II on Data Stewardship in Times of Crisis, one DPIDG/UNPOG staff delivered a presentation on a Holistic and Whole-of-Government Approach to Digital Data Governance and highlighted the key issues of digital data governance in times of emergencies with policy recommendations.	N/A
82.	3 November	**Participation in Online course on Anti-Corruption in the context of the 2030 Agenda**	UNSSC and UNDP	UN DESA/DPIDG staff participated as a resource expert in one session of the online course on "Anti-corruption in the context of the 2030 Agenda", organized by UNSSC and UNDP. 200 participants from 81 countries took part in this new edition of the online course, including representatives from the UN, government, and civil society. DPIDG presentation focused on "Corruption and the Sustainable Development Goals," based on insights from the World Public Sector Report 2019 (chapter 2) and ongoing work of the Division on SDG 16 and oversight institutions. The presentation was followed by an interactive discussion with participants.	200 participants from 81 countries

83.	11 November Peru	**Virtual participation in the 7th Ministerial Meeting on Digital Government of the Americas and the 16th Annual Meeting of the Inter-American Network of Digital Government**	Organization of American States (OAS) and the Inter-American Development Bank (IDB)	DPIDG delivered a video presentation on global and regional megatrends and key findings of the UN E-Government Survey 2022 during the 7th Ministerial Meeting on Digital Government of the Americas and the 16th Annual Meeting of the Inter-American Network of Digital Government (RED GEALC Network) in Lima, organized with the support of the Organization of American States (OAS) and the Inter-American Development Bank (IDB). Through biennial ministerial meetings and annual meetings, the RED GEALC Network allows its member country authorities to commit to setting the course of information and communication technologies with regional public policies. The aim for this year's ministerial meeting was to advance towards the highest level of digital transformation for equity and social and productive reactivation, with a focus on cross-border digital services; consolidating progress in the Americas on cross-border digital signature and interoperability as enablers of regional commitments. RED GEALC network is supporting the Government of Uruguay (AGESIC) to translate the E-Government Survey 2022 in Spanish.	N/A
84.	8-11 November Brazil	**Participation in 24th international congress of supreme audit institutions (INCOSAI XXIV)**	24th International Congress of Supreme Audit Institutions (INCOSAI XXIV)	DPIDG staff attended the 24th International Congress of Supreme Audit Institutions (INCOSAI XXIV) in Rio de Janeiro, to represent UN DESA as observer to the Congress. The DPIDG team followed the proceedings of the Congress and manned a booth featuring the Division's main publications and SAI-related activities. DPIDG staff also participated in the International Forum on Government Audit, organized by the host organization in parallel to the Congress, delivering two presentations.	N/A
85.	16 November	**Virtual participation in the first "Digital Government Forum" in Riyadh**	Saudi Arabia's Digital Government Authority	DPIDG delivered a remote presentation on key findings and analysis of the UN E-Government Survey 2022 at the first "Digital Government Forum" launched in Riyadh by Saudi Arabia's Digital Government Authority, under the theme "Towards a Promising Digital Horizon". In line with their goals of Vision 2030 in harnessing the journey of digital transformation, this event drew a number of local and international government agencies, ministers, experts, specialists and decision makers in the field of digital government and provided an opportunity to exchange expertise on how to improve beneficiary experiences, quality of life, and national competitiveness. The forum highlighted the achievements of the digital government in Saudi Arabia and reaffirmed their commitment to enabling government agencies to accelerate digital transformation. The other speakers in DPIDG' panel were the CE of Information and 3Government Authority of Bahrain, the Undersecretary for Communications and Information Technology from Oman, the Acting Deputy Director General of Digital Government Sector for UAE and the Vice Governor for Strategy and Partnerships from digital Government Agency of Saudi Arabia. The Forum was opened by a conversation with the Minister of ICT and Innovation from Rwanda and by a keynote speech from the Regional Director of the World Bank's infrastructure Department in MENA. All the speakers included in their speeches references from the UN 2022 E-Government Survey and acknowledged the report as one of the most useful policy tools for digital development.	N/A
86.	21 November	**Participation in APEC Workshop on Risk-smart Business for SMEs in the Post COVID-19- China**	National Disaster Reduction Center of China (NDRCC), Ministry of Emergency Management	DPIDG/UNPOG was invited by the National Disaster Reduction Center of China (NDRCC), Ministry of Emergency Management as a resource person for the Asia Pacific Economic Cooperation (APEC) Workshop on Risk-smart Business for SMEs in the Post COVID-19. The Workshop was organized by APEC Emergency Preparedness Working Group (EPWG) of China. It brought together representatives from government authorities, the private sector, technical agencies, local communities, academia, and universities to join the panel discussion on Risk-informed Decision-making Towards Resilience. The event aimed to provide a unique platform and opportunity for participants to discuss about risk-informed decision-making at the government level to support SMEs build resilience against future risks and promote their sustainability in the post-pandemic era. It was an opportunity for DPIDG/UNPOG to share key messages from UN DESA Policy Brief 139 on Strengthening Disaster Risk Reduction and Resilience for Climate Action through Risk-informed Governance and toolkit on Risk-informed Governance and Innovative Technology for Disaster Risk Reduction and Resilience.	N/A

87.	21 November	**Presentation of DPIDG at the University of Italian Switzerland**	University of Italian Switzerland	At the request of the University of Italian Switzerland, DPIDG was invited to deliver a presentation on the Curriculum on Governance for the SDGs for its master's course on Public Management and Policy. The presentation focused on the work of the Division, including the Principle of Effective Governance for Sustainable Development, and the Curriculum of Governance for the SDG with particular emphasis on the Changing Mindsets, and the Innovation and Digital Transformation toolkits. DPIDG's presentation was well received and provided an opportunity to debate with students on the critical importance of fostering effective, accountable, and inclusive institutions.	N/A
88.	25 & 29 November	**Participation in the 2022 Advanced International Skills Development Program**	National Human Resources Development Institute (NHI) of the Republic of Korea	Two DPIDG/UNPOG staff participated in the 2022 Advanced International Skills Development Program, organized by the National Human Resources Development Institute (NHI) of the Republic of Korea. The objective of this program is to develop advanced skills for work in international affairs. DPIDG/UNPOG staff led and facilitated the break-out session on Discussion on Global Issues. The topics for discussion included: i) Regional Conflict and Refugees, ii) Best Practices for International Exchange in the Post-COVID-19 Era, and iii) Absorbing the Shocks of International Financial Crises. The event presented an opportunity to promote the UN DESA Curriculum on Governance for the SDGs to about 50 participants comprising of Korean government officials and academia.	50 participants
89.	28 November and 1 December	**Engagement with the UN Member States on 2022 E-Government Survey findings**	Syrian Arab Republic and Thailand, ESCWA and DPIDG	DPIDG engaged with the Syrian Arab Republic and Thailand to discuss findings of the 2022 E-Government Survey and country data, highlighting the achievements in the context of global trends, as well as specific areas requiring improvements in each of the countries. The virtual meeting on 28 November with representatives of the Syrian Ministry of Communication and Technology (MoCT) was organized by ESCWA and DPIDG to address Syria's national performance in e-government development reflected in EGDI and EPI indices. DPIDG presented details on the methodology of the Survey and addressed a number of areas the government may consider focusing on how to improve the country's performance. The Digital Government Development Agency (GDA) of Thailand invited DPIDG to share the findings of the Survey at a national conference, held in Thailand on 1 December and attended by 300 government agency representatives. DGA presented also its own findings from Thailand's digital government readiness survey from the previous 8 years and presented to each government agency their results and recommendation based on self-assessment tools. DPIDG presented the EGDI assessment methodology, data on Thailand and recommendations for further improvements.	N/A
90.	28 November - 3 December Agadir, Morocco	**Participation in the 6th edition of the African Forum of Territorial Managers and Training Institutes targeting Local Governments**	United Cities and Local Governments of Africa (UCLG Africa), through its African Local Government Academy (ALGA), and in partnership with the General Directorate of Territorial Collectivities (DGCT) of the Ministry of	DPIDG/UNPOG participated in the 6th edition of the African Forum of Territorial Managers and Training Institutes targeting Local Governments (FMAI 6_2022).This Forum was organized by United Cities and Local Governments of Africa (UCLG Africa), through its African Local Government Academy (ALGA), and in partnership with the General Directorate of Territorial Collectivities (DGCT) of the Ministry of Interior of Morocco and other partners. The overarching theme of the FMAI 6_2002 focused on "The challenge of Training and Building Capacities of Local Elected Officials and Employees of Local and Regional Government in Africa in Climate Action". This FAMI 6_2022 provided a platform to present, discuss and explore answers to various issues related to the challenges of training and capacity building of local elected officials and staff of local and regional governments in Africa.	N/A

			Interior of Morocco		
91.	29 November	**Virtual presentation at the AI for Good Webinar on "Digital transformation for people-oriented cities and communities"**	ITU	DPIDG delivered a remote presentation, highlighting its work on the Local Online Service Index (LOSI) at the **AI for Good Webinar on "Digital transformation for people-oriented cities and communities"**. To strengthen the technical and institutional capacities of stakeholders in driving digital transformation in the urban domain, the **Toolkit on Digital Transformation for People-Oriented Cities and Communities** was developed by ITU and 12 other partners. This Toolkit includes insights on international standards and provides guidance, and user-cases on the application of emerging technologies such as Artificial Intelligence (AI), along with the latest reports on digital transformation and how it can universally benefit cities and communities, as well as regions and countries regardless of their level of smart or digital development or their geographical or economic status. This webinar was an opportunity to understand the benefits of leveraging this Toolkit across the smart city ecosystem, while keeping digital transformation as the fulcrum. Please click on the link below, to view a recording:Digital transformation for people-oriented cities and communities | AI for Good Webinar - YouTube	N/A
92.	30 November	**Meeting with OECD Secretariat on Digital Identity Governance**	OECD	OECD held a meeting on digital identity governance requesting UN DESA, and other organizations, to share perspectives and knowledge as an expert stakeholder to the discussion on OECD's guidance on the governance of digital identity. The guidance document will aim to help OECD countries to achieve their ambitions of creating a trusted and portable digital identity. DPIDG and other participants have shared their reflections on the priorities that have been identified by OECD for development of the guidance during the meeting. The follow up steps will include reflections on provided feedback in the working document, internal OECD discussions, an open public discussion of the document in 3-4 months, and finally – policy recommendations for further adoption by the OECD member states.	N/A
93.	1 December	**Presentation on the Curriculum on Governance and the SDGs – University of Puerto Rico**	University of Puerto Rico	At the request of the University of Puerto Rico, DPIDG was invited to deliver a presentation on the SDGs and the Curriculum on Governance for the SDGs for its master's and undergraduate students of Public Administration. Presentations were also made by faculty members of the University of Puerto Rico and the Instituto Politecnico Nacional de Mexico. The presentation focused on the importance of the SDGs, the Principles of Effective Governance for Sustainable Development, and the Curriculum of Governance for the SDGs. DPIDG's presentation was well received and provided a good opportunity to debate with students and faculty members on the critical importance of fostering effective, accountable, and inclusive institutions for SDGs implementation and the Agenda 2030 for Sustainable Development.	N/A
94.	2 December	**Participation in the Philippine Public Sector Quality and Productivity Improvement Forum (PSQPIF) 2022**	Development Academy of the Philippines (DAP)	DPIDG/UNPOG participated in the PSQPIF 2022, which was organized by the Development Academy of the Philippines (DAP) virtually. The theme of the annual Forum was Advancing Public Service Quality to Accelerate Recovery and Transformation. It aimed to discuss crucial factors or drivers that accelerate quality and productivity of public service delivery amidst recovery from the pandemic and emerging challenges. The Forum was opened by the President of DAP and the Secretary of Department of Budget and Management. The Secretary of National Economic and Development Authority and the Secretary of the Department of Labor and Employment of the Philippines also participated in the Forum and respectively delivered presentations on the Top Priorities in the Philippine Development Plan and Working Towards an Inclusive Workplace in Public Services. This high-level Forum was attended by more than 500 domestic participants from government institutions, academia, research institutes, civil society organizations, and private sector organizations. DPIDG/UNPOG staff delivered a	More than 500 domestic participants from government institutions, academia, research institutes, civil society

				presentation on Promoting Public Service Innovation for Social Inclusion of People in Vulnerable Situations and Leaving No One Behind. During the group discussions, DPIDG/UNPOG staff shared with participants the UNPAN webpage hosting the UN DESA Curriculum on Governance for the SDGs. Many participants expressed strong interest in the Curriculum, especially the Toolkit on Changing Mindsets in Public Institutions to Realize the 2030 Agenda for Sustainable Development.	organizations, and private sector organizations
95.	6-7 December Turin, Italy	**Participation in the First Global Workshop for VNRs to be presented at the 2023 UN HLPF**	HLPF, Ministry of Foreign Affairs & International Cooperation of Italy	DPIDG participated in the First Global Workshop for the VNRs to be presented at the 2023 UN HLPF. The event was supported by the Ministry of Foreign Affairs & International Cooperation of Italy. DPIDG participated in the session on "Are your institutional frameworks fit for purpose for the implementation and review of the 2030 Agenda for Sustainable Development?", delivering a presentation and facilitating break-out sessions. DPIDG also provided support to other sessions.	N/A
96.	6 - 8 December Seoul, Republic of Korea	**Participation in the UN Women Expert Consultation on Women and Technology Data**	UN Women Center of Excellence for Gender Equality	DPIDG/UNPOG participated in the Expert Consultation on Women and Technology Data, which was organized by UN Women Center of Excellence for Gender Equality. There were about 20 experts from UN DESA, UN Women, ILO, FAO, Pulse Lab Jakarta, academia, civil society organizations and national statistical offices that shared knowledge, research and statistical analysis to better understand the women and technology nexus for the upcoming 67th Session of the Commission on the Status of Women (CSW67) and beyond. The Expert Consultation also aimed to develop a framework with building blocks (enablers) on different dimensions with regard to harnessing technologies for gender equality. It was envisaged that the framework could serve as a reference for policy makers to identify gaps and challenges in leveraging technology for women's empowerment while weighing the risks of using digital technologies. DPIDG/UNPOG delivered a presentation on Gender Data and E-Government: Solutions to Leave No One Behind, with reference to the findings of the UN E-Government Survey 2022. The Expert Consultation also discussed next steps to develop gender and technology measures, including reviewing the existing data and the need to collect additional data, and communication and advocacy, which would lead to developing a composite women and technology index.	20 participants