# Cultivating innovation for responsive, inclusive, trustworthy and effective public services in the Arab region

Enhancing Innovation to Build Resilient and Responsive Public Administration to Support the Implementation of the 2030 Agenda for Sustainable Development – An SDGs Mid-Term Review Perspective 7-8 September 2023, New York, USA

Nibal Idlebi & Lize Denner



## **SDGs and Innovation**



- Interconnected and complex in nature
- Solving the complex societal, economic and environmental issues, new thinking, approaches and methods are necessary
- Innovative thinking can lead to solutions not yet considered in the context of SDGs
- Innovation should be an integrated process, woven into the public sector and their practices for solution development

## Public services and processes



Building stronger institutions with:

- Better government services
- Better government operations

- Citizens demand better governance and services
- Increased technology development changes government
  - Operations
  - Services
- New challenges and unforeseen situations, such as COVID-19

## Arab Public Services: Availability and Sophistication

#### Government Electronic and Mobile Services Maturity Index\*

Figure 8. Ranking according to the first GEMS pillar (Service availability and sophistication)



- Increase in services between 2021-22
- Highest increase education, utilities, interior affairs
- Progress in some fields, others require development
- Increase in availability since 2021

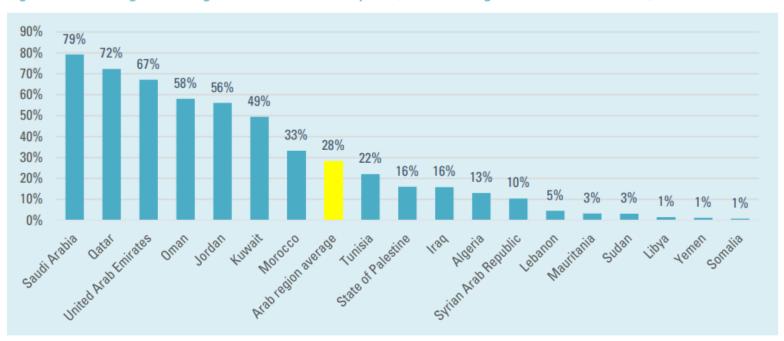
Source: ESCWA calculations.

<sup>\*</sup> Measures the maturity of government services available through electronic portals and mobile applications in the Arab countries

## Arab Public Services: Usage and User satisfaction

#### **Government Electronic and Mobile Services Maturity Index\***

Figure 10. Ranking according to the second GEMS pillar (Service usage and user satisfaction)



- Mobile services are underdeveloped
- Services enabled for persons with disabilities also requires development
- Increased usage and satisfaction since 2021

Source: ESCWA calculations.

<sup>\*</sup> Measures the maturity of government services available through electronic portals and mobile applications in the Arab countries

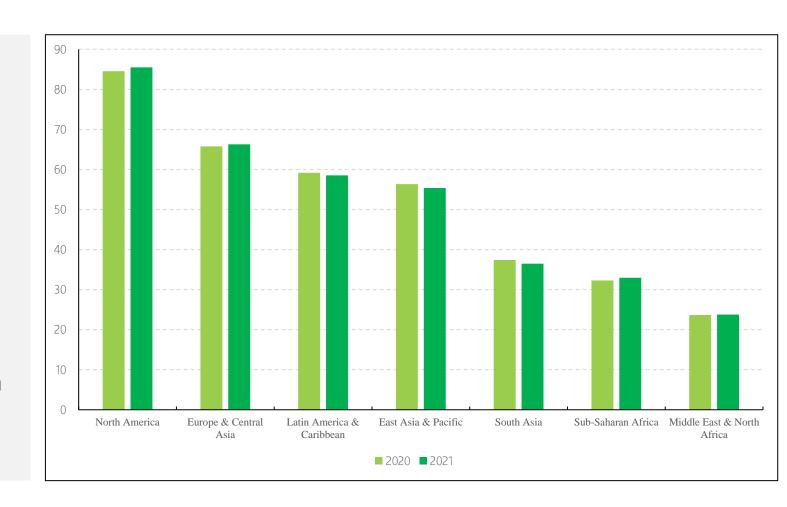
## **Arab Public Services: Voice & Accountability**

- WGI 2022 update
- Relates to ability to participate in elections, freedom of expression, freedom of association, and a free media.
- Arab countries

· 2020: 23.63

· 2021: 23.74

 Impacts on participation, collaboration and engagement.



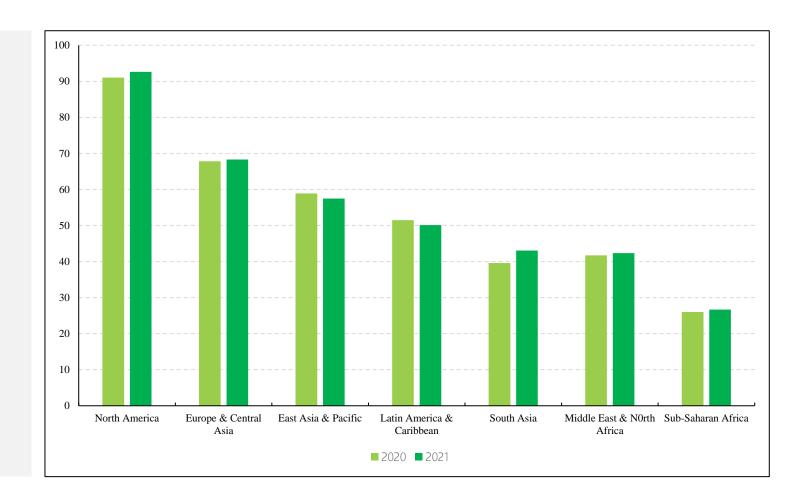
## **Arab Public Services: Government Effectiveness**

- WGI 2022 update
- Relates to quality of public services, civil services, policy formulation, implementation and the government's commitment
- Arab countries

· 2020: 41.71

· 2021: 42.35

 Impacts trust as well as engagement and collaboration.



## Innovation in public services and processes

Responsive, inclusive and trustworthy services, processes and operations

Delivered by effective, transparent and accountable public institutions

Build on whole-ofsociety participation, collaboration and engagement.

Building stronger institutions, while fulfilling the needs of the citizenry and optimizing the use of technology, requires new ideas & thinking. It requires innovative solutions.

Innovation can be daunting, especially due to the risk involved. Guidance to public institutions that can aid in dealing with the complexity within the local context is essential.

## **ESCWA** and Public Sector Innovation



- **2017** 
  - Guideline on PSI for Arab government
    - Comprehensive
    - Explored types of innovation and challenges
    - IDEA life-cycle used to develop solution
  - Workshops build knowledge and capacity.
- 2023 under ENACT
  - Furthering PSI with a new and updated model that can offer Arab public institutions the guidance needed to cultivate innovation.

## **ESCWA and ENACT & RITE Principles**

#### Responsiveness

Ability and willingness of government to, timely and effectively, address the needs, concerns, and feedback of citizens

#### Inclusiveness

Extent to which all people in the society are represented, engaged, and included in decision-making processes and access to public services

#### **Trustworthy**

Belief of citizens that public institutions will act in their best interest and fulfil their responsibilities and obligations with integrity, transparency, and accountability.

#### **Effectiveness**

Commitment of government to develop effective policies and programs, and measure and evaluate its performance to meet goals and targets and delivering quality public services.

## ESCWA, Innovation & Public Services



### **Open Government**

- In 2017
- 4-Phased Open Government Model
  - Open data
  - Participation,
  - Collaboration and engagement
- Regional and national workshops
- Arab Open and Innovative Government Platform

## In conclusion...

- In the Arab region a lot has been done to advance government services, especially electronic government services
- Public Sector Innovation could help to improve government services and build responsive, inclusive, trustworthy and effective services
- Enable innovation an adaptable model is needed that can actualize innovation processes within the government
- ESCWA is working on an enhanced model that can help to mainstream innovation supported with various case studies



## Thank you

#### Nibal Idlebi

Chief of Innovation Section Cluster 4 on Statistics, Information Society & Technology Idlebi@un.org

#### Lize Denner

Associate Programme Management Officer Cluster 4 on Statistics, Information Society & Technology denner@un.org